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EXTRAORDINARY

THE GOVERNMENT OF THE REPUBLIC OF LIBERIA ANNOUNCES THAT PURSUANT TO THE POWERS CONFERRED ON THE PUBLIC PROCUREMENT AND CONCESSIONS COMMISSION UNDER SECTION 134 OF THE PUBLIC PROCUREMENT AND CONCESSIONS COMMISSION ACT 2005, AS AMENDED AND RESTATED IN 2026, THE PUBLIC PROCUREMENT AND CONCESSIONS COMMISSION, HEREBY ISSUES AND PUBLISHES ON MARCH 18, 2026, THE BELOW REGULATIONS:

REGULATION NO. 001/PPCC/2026

TITLE: PUBLIC PROCUREMENT AND CONCESSIONS
AMENDED REGULATIONS

BY ORDER OF THE PRESIDENT

MME. SARA BEYSOLOW NYANTI
MINISTER OF FOREIGN AFFAIRS

MINISTRY OF FOREIGN AFFAIRS
MONROVIA, LIBERIA
MARCH 18, 2026



**THE REPUBLIC OF LIBERIA
PUBLIC PROCUREMENT AND CONCESSIONS COMMISSION
PUBLIC PROCUREMENT AND CONCESSIONS
ACT, 2005, as amended and restated in 2026**



PUBLIC PROCUREMENT AND CONCESSIONS AMENDED REGULATIONS



REPUBLIC OF LIBERIA

March 2026

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In exercise of the powers conferred on the Public Procurement and Concessions Commission under section 134 of the Public Procurement and Concessions Act 2005, as amended and restated in 2026 these Regulations are made on the 18th day of March, A D 2026 and shall apply to the scope of Procurement and Concession as spelt out under the Act.

PART 1 - PRELIMINARY

Regulation 1 - Conditions Applicable To Exemptions (Section 1 of the Act)

Any notification given pursuant to Section 1(4) of the Act concerning an agreement referred to in clause (a) or (b) of Section 1(3) of the Act shall be in writing and copies thereof shall be furnished at the same time to the Commission and the Ministry of Justice

Regulation 1 A – Applicability of Public Finance Management Act

- (1) Nothing in the Act shall be interpreted to limit or prevent the application of the Public Finance Management Act currently in force and its Regulations.
- (2) In accordance with the PFM Act, and the regulations and instructions issued thereunder, public procurement processes shall be conducted applying the required public finance management procedures and applications.
- (3) Public enterprises, autonomous agencies, and special funds, to which the Public Procurement and Concessions Act Applies shall comply with the rules applicable to procurement in the Public Finance Management Act, and the regulations and instructions issued thereunder.

Regulation 2 - Interpretation (Section 2 of the Act)

- (i) Words used in this Regulation shall have the meaning ascribed to them under Section 2 of the Act and the following words used in the Regulations but which are not defined under the Act shall have the meaning ascribed to them under these Regulations:
 - (a) “**Advisor**” means an expert, a team of experts or advisors with the skills and knowledge related to concessions who are engaged pursuant to the Act and may advise on the technical, legal, financial and/or any other aspect of the concession or a concession processes.
 - (b) “**Project Steering Committee**” means a team constituted by the Concession and PPP Entity for the co- ordination, supervision and monitoring of the implementation of the concession under the Provision or Regulation 44 of these Regulations.
 - (c) “**Value for money**” means an assessment of the maximum net benefit to the Government of Liberia from the use of the government’s resources and assessment of risk in terms of cost, price, quality , quantity, timeliness or risk transfer or combination thereof.
 - (d) “**Force Account**” refers to the method in which the procurement is carried out with self-supervision, utilizing the Procuring Entity’s own existing personnel and equipment or those of another

Government institution.

- (e) **“Interest”** shall mean “private interest” which includes any relationship, investment, benefit (pecuniary or non-pecuniary) or any direct or indirect involvement or engagement of a person or a “Close Relative” of that person in any business transaction or arrangement for profit. A “Close Relative” as used in the definition of “interest,” means persons who are related to the public officer by birth, marriage, common-law partnerships, adoption or affinity.
 - (f) **“Procurement Agent”** means a partnership, corporation, limited liability company, business entity or any governmental body, organization or authority engaged by a Procuring entity to administer the procurement of specified goods, works and services on behalf of the Procuring entity in accordance with these Regulations and the terms of a written agreement.
- (2) The definition in sec. 2(40) of the Act of the term “framework agreement” encompasses framework agreement between one or more procuring entities and one or more suppliers, contractors or service providers.
 - (3) **“Stakeholder”** means a person whose day-to-day life will be significantly affected, affirmatively or negatively by the implementation of the proposed Concession or who has an economic, professional interest or cultural interest that will be enhanced or disadvantaged by the implementation of the proposed Concession. Stakeholders will include, but are not necessarily limited to:
 - (i) residents of the area(s) in which the concession will operate
 - (ii) businesses serving the area(s) in which the concession will operate,
 - (iii) counties having jurisdiction over the area(s) in which the concession will be executed
 - (iv) civic, cultural and social groups and institutions based in or serving the area(s) in which the concession will operate.
 - (4) **“Schedule”** means the Schedule of Thresholds set out in these Regulations.
 - (5) **“Thresholds”** means the thresholds set out in the Schedule to these Regulations.

PART II - PUBLIC PROCUREMENT AND CONCESSIONS COMMISSION

Regulation 3 - Functions of the Commission (Section 5 of the Act)

- (1) The list of suppliers, contractors, consultants, and prospective bidders who have been debarred

from public procurement, referred to in clause (m) of Section 5 of the Act, shall be maintained and displayed on the Commission's website and the list shall be updated within ten (10) days after any name is added to or removed from the list. An annual compilation shall also be published.

- (2) (a) PPCC monitoring of concessions and PPPs shall concern the process of soliciting proposals and awarding concession and PPPs and compliance with the requirements of this Act.

(b) The NBC, pursuant to the Act to Create the National Bureau of Concessions, shall provide technical assistance to government bodies for planning, bidding, negotiating and administering concession agreements, as well as monitoring and evaluating performance under and compliance with concession PPP agreements.

(c) The PPCC and the NBC shall share information as needed to enable each entity to fulfil its functions.

(c) The PPCC and the NBC shall meet as needed, but at least twice each year, to coordinate their activities and to review matters relating to concession and PPP procurement and monitoring.
- (3) Each Procuring and Concession and PPP Entity shall be responsible for consulting the list of debarred parties before completing any procurement or entering into any concession agreement under the Act and these Regulations.
- (4) Pursuant to sec. 5(b) of the Act, and in accordance with the Open Contracting Data Standard (OCDS), the Commission shall ensure the establishment of an online, built on the data collection functionalities of the e-GP system, interactively searchable public procurement database, accessible to the general public.
- (5) The Commission shall adopt and implement the Open Contracting Data Standard (OCDS) as the national standard for disclosure of procurement and concessions information.
- (6) Procuring and Concession Entities shall publish procurement data in accordance with the OCDS publication requirements, including planning, tender, award, contract and implementation information, through the electronic procurement system or such platform as the Commission may designate.
- (7) The Commission may issue guidelines specifying the data fields, formats, timelines and quality requirements for OCDS-compliant publication.

- (8) In accordance with the objectives of the Act to promote economic growth and development, and environmental and social protection, the Commission shall develop a sustainable procurement policy, and instructions and guidance material for its implementation across the procurement cycle, including planning, contract acquisition, and contract implementation.
- (9) Pursuant to sec. 5(d), the Commission shall develop and facilitate the implementation of a professionalization strategy for the public procurement system, including: formal establishment of a multi-tiered public procurement cadre in the ranks of the public service, with the related schedule of service; a competency framework for the public procurement function; a training program and related training modules related to the competency framework for the procurement function, as well as continuing professional development programs; certification; and a career development pathway within the procurement function.

Regulation 3A - Coordination and Cooperation with National Bureau of Concessions (Section 5 of the Act)

- (1) Pursuant to the Commission's mandate under the PPCA, and the objective of the NBC, pursuant to the Act Creating the NBC (Sec. 4(2)), to assist agencies of Government having oversight responsibility over the granting of concessions, as well as to provide technical support to entities engaged in procurement of concessions and PPPs, the Commission shall engage in mutual information sharing and exchange with the NBC to promote transparency, efficiency, value for money and consistency in oversight of the acquisition and implementation of concessions and PPPs:
- (2) The Commission shall cooperate with NBC to ensure interoperability between the e-GP system and the concession agreement database maintained by HBC pursuant to its legislative mandate.
- (3) The Commission shall consult the NBC in the development of normative issuances and guidance material, and the taking of regulatory decisions, that may affect procurement of concessions and PPPs; the Commission shall provide its input into the development of policy and other texts pertinent to the implementation of the PPCA and the procurement of concessions and PPPs.
- (4) The Commission shall designate a focal point responsible for coordination and information exchange. The Commission may conclude a memorandum of understanding or similar arrangement with HBC specifying detailed operational arrangements for coordination and information sharing, including timelines, formats, and contact points
- (5) (a) A procuring entity undertaking a concession or PPP process shall provide the NBC, upon request, with copies of documents relevant to the exercise of the NBC's statutory functions under the National Bureau of Concessions Act, including but not limited to:
 - (i) approved feasibility studies and related technical analyses;
 - (ii) approved bidding documents and draft concession/PPP agreements;
 - (iii) evaluation reports prepared under these Regulations;
 - (iv) the executed concession/PPP agreement and all schedules thereto.
- (b) A procuring entity shall notify the NBC in writing immediately after the award of a concession/PPP contract and shall transmit a certified copy of the executed agreement within ten (10) working days of signature.

- (6) (a) A procuring entity shall notify both the PPCC and the NBC of any proposed amendment, variation, extension, renegotiation, or modification to a concession/PPP agreement.
- (b) The notification shall include:
- (i) a description of the proposed change;
 - (ii) justification for the change;
 - (iii) an assessment of whether the change constitutes a material modification under the Act.
- (c) No amendment shall be finalized unless the procuring entity has obtained all reviews or approvals required by the Act or by guidelines issued by the PPCC.
- (7) (a) The Commission, or a procuring entity, as applicable, shall ensure that any confidential, commercially sensitive, or restricted information shared with the NBC or the PPCC under this Regulation is handled in accordance with the confidentiality provisions of the Act.
- (b) No procuring entity may disclose such information except as permitted under the Act or as required by a competent authority.

Regulation 4 – Complaints, Appeal and Review Process

In addition to the provisions of Sections 10, 126, 127, 128, 129 and 130 of the Act the provisions of Part VIII of these Regulations shall be observed in respect of matters related to the Complaints, Appeals and Review Panel (CARP) set up under (Section 10) of the Act.

Regulation 5 - Power to Obtain Information (Section 11 of the Act)

Pursuant to section 11 of the Act:

- (1) A notice issued by the Commission or the CARP requiring a person to provide information shall give such a person at least seven (7) days from the date of the request to provide the information.
- (2) The person or entity shall respond to the request within the time indicated either by providing the information or indicating the reason why the information cannot be provided within the time specified.
- (3) Where the entity or person gives reason for the inability to provide the information to the Commission or CARP within the time specified, the Commission or CARP may grant such extension of time as the context may require.
- (4) The provisions relating to the offence of non-compliance under Section 11(5) of the Act shall apply to any failure to comply with any extension of time granted by the Commission or the CARP pursuant to these Regulations.

Regulation 5 A – Inter-Agency communication and coordination.

- (1) The PPCC shall establish and maintain an Inter-Agency Procurement Platform to facilitate cooperation among public bodies that exercise regulatory, monitoring, investigatory, auditing, or disciplinary functions relating to public procurement.
- (2) The Platform shall facilitate communication of the PPCC with entities such as:
 - (a) Liberia Anti-Corruption Commission
 - (b) National Bureau of Concessions (NBC)
 - (c) Civil Service Agency (CSA)
 - (d) Ministry of Finance and Development Planning (MFDP)
 - (e) General Auditing Commission (GAC)
- (3) The objectives of the Mechanism include:
 - (a) coordinating oversight activities to avoid unnecessary duplication of audits, investigations, or compliance reviews;
 - (b) promoting coherent interpretation and application of the procurement law and regulations;
 - (c) facilitating early detection of procurement irregularities or systemic weaknesses through information exchange;
 - (d) recommending corrective measures and capacity-building interventions;
 - (e) providing advice to the [Minister or Cabinet] on cross-cutting procurement governance issues.
- (4) Information sharing shall be in a format prescribed by the PPCC, including through the e-procurement system. Entities receiving shared data shall ensure its protection and use solely for lawful regulatory or oversight purposes. The sharing of information under this Regulation does not waive any applicable privilege or confidentiality protection.
- (5) In furtherance of the objectives referred to in paragraph (2), the PPCC may enter into MoUs with concerned entities such as those referred to in paragraph (2)

Regulation 6 - Disclosure of Interest (Section 13 of the Act)

- (1) The disclosure of interest required under Section 13(1) under the Act shall be made prior to the first sitting of the Commission related to that matter but where the member or person becomes aware of the interest during the sitting of the Commission, the member or person shall immediately disclose the interest and shall excuse himself/herself from taking part in further proceedings of the Commission on that matter.
- (2) The reference to “interest” of a member of the Commission or a person in a matter under Section 13(1) and (2) of the Act shall be construed to mean interest as defined under Regulation 2(5) of these Regulations.

Regulation 7 - Financing of the Commission (Section 17 of the Act)

- (1) Pursuant to Section 17 of the Act, all funds accruing to the Commission shall be deemed to be Public Funds and the use of such funds shall be subject to the general or specific guidelines issued by the Ministry of Finance and Development Planning and/or Bureau of Budgets regarding the use of Public Funds.

- (2) In accordance with section 17(2) of the Act, the fees paid by appellants who file appeals to the Commission shall only cover the cost of reproduction of the Commission's application forms.
- (3) The schedule of fees shall be determined from time to time by the Commission and published by the issue of a general notice on fees.

Regulation 8 - Accounts and Audit (Section 18 of the Act)

Pursuant to section 18 of the Act, the Commission shall:

- (1) Manage and operate the Commission's accounting system in such a manner as to ensure accountability and transparency in the use of all funds of the Commission.
- (2) Ensure that the Commission's accounting system has been approved by the appropriate government authority.
- (3) Ensure the efficient and effective use of appropriations made available to the Commission within the ambit of government policy and in compliance with any enactment or instructions issued under the authority of the applicable enactment.
- (4) Prepare, sign and submit the annual account of the Commission in the form prescribed by the appropriate government authority.
- (5) Answer questions raised by the Auditor General or the legislature in respect of the financial transactions and accounts of the Commission.

PART III - ENTITIES

Regulation 9 - Use of Private Sector Practices by Entities (Section 24 of the Act)

A Procuring Entity that meets the requirements of Section 24 (1) of the Act may undertake procurement for specific procurement packages in accordance with established private sector procedures or commercial practices by complying with the following additional requirements:

- (a) the entity must submit to the Executive Director of the Commission a statement of the type of private sector or commercial practice to be adopted in the Entity's Procurement Plan and include timelines for the following:
 - (i) Source Identification
 - (ii) Development of Supplier Profile
 - (iii) Decisions on the Selection of Bidders
- (b) the entity must indicate in its Procurement Plan, the Private Sector Practice proposed for a particular procurement package.
- (c) Where private sector procedures are submitted to the Executive Director for approval pursuant to clause (c) of Section 24(1) of the Act, they must:

- (i) include timelines for identifying the contractors who could supply the goods, works or services;
 - (ii) include timelines for developing clear specifications of requirements;
 - (iii) include timelines for making decisions on selection of the successful bidders.
 - (iv) ensure that the quality of goods, services or works procured meet minimum technical specifications established by the entity in its invitation to bidders; and
 - (v) ensure that the cost of goods, services or works are within the limits of the approved budget of the entity.
- (d) Where a Procurement Agent(s) is engaged to carry out procurement on behalf of an Entity under this regulation, the Procurement Agent shall report to the Head of Entity who shall ensure that the Procurement Agent complies with the Object of the Act.

Regulation 10 - Functions of Procurement Committee (Section 27 of the Act)

- (1) In reviewing the activities leading to the selection of the lowest responsive evaluated bid by the Procuring Entity, the Procurement Committee shall ensure that the lowest responsive evaluated bid meets the following requirements:
 - (a) All responsiveness requirements stipulated in the bid documents;
 - (b) All minimum technical or commercial requirements stipulated in the bid documents; and
 - (c) The bid price has been evaluated to be more favorable than those submitted by other responsive and qualified bidders.
- (2) The Procurement Committee shall carry out its functions for all procurement activities within the Entity irrespective of whether the source of funding is from the Government of Liberia, donor fund or any other source. Any decision submitted for review by a donor, where applicable, shall be deemed to have been approved by the Procurement Committee prior to submission to the donor.
- (3) Use of donor procedures may require conformity with donor's guidelines and the use of donor's standard procurement documents. The Procurement Committee shall carry out its functions within the framework of donor guidelines where applicable and in conformity with the roles specified in Part III sub-part 2 of the Act.

Regulation 11 - Procurement Unit (Section 29 of the Act)

- (1) The Procurement Unit shall report to the Head of the Procurement Committee. The Procurement Committee may request clarification and/or information from the Procurement Unit during its sittings.

Regulation 11 A - Supplier/contractor performance evaluation (Section 29 of the Act)

- (1) Pursuant to sec. 29(5)(k) of the Act, the Commission shall ensure the establishment of a centralized online mechanism for evaluation of the procurement contract performance of suppliers, contractors and service providers, consolidating and reporting past and ongoing contract performance data across the procurement system (Contractor Performance Evaluation Mechanism, CPEM). The obligation of procuring entities to enter performance assessment data may be subject to a contract-value threshold and other exclusions as may be determined by the Commission.
- (2) The objectives of the CPEM are to:
 - (a) establish a uniform method for the assessment of contractor performance;
 - (b) promote accountability and transparency in contract implementation;
 - (c) support the use of past performance as a qualification and evaluation factor;
 - (d) provide feedback to contractors for improvement; and
 - (e) supply reliable information to support oversight, monitoring, suspension and debarment processes.
- (3) The performance evaluation shall cover the whole implementation cycle of the procurement contract in accordance with specified reporting points and intervals, and shall, as may be elaborated or modified by the Commission, include criteria relating to:
 - (a) quality of works, goods, or services;
 - (b) timeliness of performance;
 - (c) cost management, including justification of variations;
 - (d) compliance with contractual terms, specifications, and statutory requirements;
 - (e) responsiveness, communication, and professionalism;
 - (f) environmental, social, and occupational-health compliance; and
 - (g) integrity and ethical conduct.
- (4) Each criterion shall be scored using the following five-level scale: Excellent, Very Good, Satisfactory, Poor, or Unsatisfactory.
- (5) Every Procuring Entity shall conduct performance evaluations for each contract online through the CPEM, using the standard template in CPEM, at the following stages:
 - (a) at contract commencement, for purposes of establishing a baseline profile;
 - (b) upon the completion of each major milestone or payment interval exceeding twenty percent of the contract value;
 - (c) upon completion of the contract; and
 - (d) annually, in the case of multi-year contracts.
- (6) A performance evaluation shall be:
 - (e) prepared by the Contract Manager responsible for supervising the contract;
 - (f) reviewed and verified by the Procurement Unit; and

- (g) approved by the Head of the Procuring Entity.
 - (h) upon approval, transmitted to the Commission through the CPEM.
- (7) A Procuring Entity shall ensure that evaluations are completed in a timely manner and that the information provided is accurate and complete.
- (8) The Commission shall review the submission for completeness and consistency, and may require correction or clarification, but shall not substitute its judgment for that of the Procuring Entity except in cases of manifest error or abuse.
- (9) (a) Upon submission of an evaluation, the contractor shall be notified automatically through the CPEM.
- (b) A contractor may, within seven working days of notification, submit written comments or objections through the CPEM.
 - (c) The Procuring Entity shall consider the contractor's comments and may amend the evaluation where warranted.
 - (d) Where the evaluation is not amended, the Procuring Entity shall provide written reasons for maintaining the rating.
 - (e) Subject to paragraph (10), the evaluation becomes final upon confirmation by the Procuring Entity and entry into the CPEM.
- (10) (a) A contractor who is dissatisfied with the decision of the Procuring Entity may, within ten working days of that decision, apply for administrative review by the Commission.
- (b) An application for administrative review shall be submitted through the CPEM and shall be accompanied by—
 - i. a copy of the contested evaluation;
 - ii. the Procuring Entity's decision under paragraph (9)(e); and
 - iii. supporting documents.
 - (c) The Commission shall review the matter for completeness, procedural fairness, and consistency with the Standard Evaluation Template. Following review, the Commission may—
 - i. uphold the evaluation;
 - ii. vary the evaluation;
 - iii. require the Procuring Entity to conduct a fresh evaluation; or
 - iv. make any other order necessary to ensure fairness and consistency.
 - (d) The Commission shall issue a written decision within fifteen business days of receiving the application. The decision of the Commission shall be entered into the CPEM and communicated to the Procuring Entity and the contractor.
 - (e) A supplier/contractor/service-provider who is dissatisfied with the decision of the Commission may seek judicial review before a court of competent jurisdiction. Judicial review shall be limited to matters of law, jurisdiction, or procedural fairness.
- (11) (a) The Commission shall publish, on its website, summary performance ratings for each contractor consisting of the aggregate score and number of evaluations completed. Detailed evaluation narratives shall be accessible only to:
- i. the Commission;

- ii. Procuring Entities; and
- iii. the contractor concerned.

(b) The Commission shall include aggregated performance statistics in its annual report.

(12) (a) Past performance information recorded in the CPEM shall constitute a qualification and evaluation factor in procurement proceedings, in accordance with the Act and these Regulations.

(b) Procuring Entity shall rely on performance information available in the CPEM and shall not require the submission of paper-based performance certificates where electronic information is available.

(c) The Commission shall issue administrative instructions on the weight to be assigned to past performance in evaluation processes.

Regulation 12 - Bid Evaluation Panel (Section 30 of the Act)

(1) In the establishment of a Bid Evaluation Panel by the Procurement Committee pursuant to Section 30 of the Act, the Procurement Committee shall ensure that:

(a) Due regard is given to the subject matter of the bid or the expertise required for the evaluation of the bid.

(b) Persons who are qualified and required to serve on a Bid Evaluation Panel for the evaluation of bids are invited formally in writing to serve on the Bid Evaluation Panel.

(c) A person who accepts to serve on the Bid Evaluation Panel shall give a written undertaking confirming that, no conflict of interest exists or would arise in the performance of his/her responsibilities as a member of the Bid Evaluation Panel.

(d) The Procurement Committee shall appoint an odd number of members to each Bid Evaluation Panel as follows:

(i) Request for quotations for goods and works: Minimum of three (3). Quorum for meetings and decisions shall be in two-thirds of the number appointed.

(ii) National competitive bidding for goods and works: Minimum of five (5). Quorum for meetings and decisions shall be two-thirds of the number appointed.

(iii) International competitive bidding for goods and works: Minimum of Seven(7). Quorum for meetings and decisions shall be two-thirds of the number appointed

(iv) Expression of Interest for all methods of consultancy Services selection: Minimum of five (5). Quorum for meetings and decisions shall be two-thirds of the number appointed.

(v) Technical and Financial Proposals for all methods of consultancy services selection: Minimum of five (5). Quorum for meetings and decisions shall be two-thirds of the number appointed.

(e) Where the Procurement Committee does not specify the Chairman of the Bid Evaluation Panel, the members of the Bid Evaluation Panel shall elect one of their numbers to serve as Chairman of the Bid Evaluation Panel. The Bid Evaluation Panel's recommendations shall be made

through the agreement of a majority of its members.

- (f) The decision of the Bid Evaluation Panel shall be accompanied by information regarding dissenting views where applicable and be signed by all members.
- (2) If the Procurement Committee detects or is of the view that there is or there would be conflict of interest such a person shall be removed from the Bid Evaluation Panel.
- (3) Conflict of Interest shall have the meaning ascribed to it in the Act.
- (4) Members of the Bid Evaluation Panel must be persons who are not members of the Procurement Committee. There is no objection to a person serving on more than one Bid
- (5) In the evaluation of the bids, the Bid Evaluation Panel shall ensure that it complies with the predetermined and published evaluation criteria outlined to the bidders in the bid documents.
- (6) The decision of the Bid Evaluation Panel shall be unanimous provided that where the Bid Evaluation Panel cannot decide unanimously on an issue; its decisions may be taken by vote of the majority of Bid Evaluation Panel members.
- (7) Where there is a tie in votes regarding the decision of the Bid Evaluation Panel, the Chairman shall have a casting vote to determine the matter.
- (8) The Bid Evaluation Panel shall submit an evaluation report including a due diligence report where applicable to the Procurement Committee in accordance with Section 30(2) of the Act.
- (9) Unless otherwise determined by the Procurement Committee, the Bid Evaluation Panel shall be deemed dissolved immediately after the submission and acceptance of the final evaluation report by the Procurement Committee.
- (10) The deliberations of the Bid Evaluation Panel shall be confidential, and members required to sign a confidentiality agreement. The Bid Evaluation Panel shall not involve other persons, including officials of the Procuring Entity, in the process of bid evaluation, except that (i) the Bid Evaluation Panel may ask the Procurement Unit to seek clarification of bids from the bidders by asking questions which shall not give bidders an opportunity to change, expand on, or supplement the bid, and (ii) the Bid Evaluation Panel may request and receive clarifications from the Procurement Unit on questions relating to the meaning of the bid documents or the proper method for conducting the evaluation.
- (11) The Bid Evaluation Panel may also recommend rejection of all bids pursuant to clause (a) of Section 36(2) of the Act and may recommend cancellation of procurement proceedings pursuant to clauses (b) (i) through (b) (v) of Section 36(2) of the Act.
 - (a) The Thresholds set forth in the Schedule of Thresholds determine whether a bid award is to be made by the Procurement Committee or the Head of the Entity.

Regulation 13 - Time for Entering into Contract (Section 31 of the Act)

(1) During the fourteen (14) day waiting period for entering into contracts of specified thresholds as required under Section 31 of this Act, the Commission may:

(a) review the entire contract award process, including the following :

- i. Annual budget
- ii. Approved Procurement Plan- original and updated versions.
- iii. Specifications/TORs
- iv. Bidding documents/ Request for Proposals
- v. Copies of actual advertisements published
- vi. Minutes of bid opening
- vii. Memo constituting evaluation panel
- viii. Evaluation report
- ix. Letter/memo requesting approval of Head of Entity/Procurement Committee
- x. Minutes of meeting of Procurement Committee
- xi. Letter/Memo approving recommendation for award
- xii. Letter of acceptance and other correspondence with selected bidder
- xiii. Draft contract
- xiv. Correspondence relating to contract execution
- xv. Correspondence relating to complaints if any
and

(b) issue a notice for the suspension of the award of contract if the Commission is of the view that a stated section of the Act has been breached.

(2) The Procuring entity may enter into a procurement contract after the expiration of the fourteen (14) day waiting period if no notice is received from the Commission.

(3) The notice of intent to award shall contain all of the information required by Section 37 of the Act.

(4) When the Commission rejects the proposed award, the reasons provided to the Entity for rejection must include the specific provisions of the Act and these Regulations which the Commission determines were not met.

PART IV – GENERAL PROVISIONS ON PROCUREMENT PROCEEDINGS

Regulation 13 A – Fiscal responsibility in Public Procurement

(1) In accordance with the applicable Public Finance Management Act, and regulations and instructions issued thereunder, all procurement shall be conducted in strict adherence to budget ceilings and commitment controls and no procurement may occur outside approved budget ceilings or without an allotment,

(2) No procurement contract may be executed or paid unless funds are available and committed in the financial management information system (IFMIS).

(2A) Where procurement is financed from funds not appropriated through the national budget, the procuring entity shall, prior to contract award or execution, verify and record the availability of such funds in the IFMIS or in such financial recording system as may be designated by the Ministry of Finance and Development Planning, and shall not enter into any contract creating a financial obligation for Government without such confirmation.

(3) (a) Advance payments may be made where justified by the nature of the contract and provided that the advance is secured by an advance payment guarantee acceptable to the procuring entity.

(b) The amount of any advance payment shall be proportionate to the financing needs of the contract and shall not exceed the limits prescribed in the standard bidding documents or procurement guidelines, unless otherwise authorized under the applicable public finance framework.

(c) Advance payments shall be recovered progressively through deductions from payments due under the contract.

(4)

Regulation 14 - Qualification of Bidders (Section 32 of the Act)

(1) For the purposes of complying with Section 32 of the Act, the Procuring Entity shall ensure that

(a) The qualification criteria listed under the sub-Section (c) shall as the context requires be included in the final bidding documents issued to bidders.

(b) Evaluation of a bidder's qualification is based solely on the criteria indicated in the bidding documents, and the criteria shall be applied on a pass/fail rather than on a comparative basis.

(c) Where prequalification procedure is applied, no limit shall be set for the number of prequalified bidders and all bidders who meet the minimum qualification criteria and requirements shall be invited to submit bids.

(d) A bidder may as the context require demonstrate its qualification as follows;

(i) that it has the professional and technical ability to perform the contract;

(ii) it possesses relevant past performance,

(iii) it possesses the appropriate legal status of the bidder (e.g., sole proprietor, corporation, partnership, joint venture) and, if relevant to the procurement, the status of the bidder as a Domestic Business, Liberian Business, or Solely-Owned Liberian Business;

(iv) it possesses evidence of title, certificate, or otherwise, that the individual representing the entity, signing the bid, and signing the contract is authorized; and

(v) that the bidder has the financial resources (e.g., capital, credit, etc.) adequate to assure performance of the contract.

(e) In every case a bidder must be required to certify in writing when it submits its bid that it has not been debarred from contracting with the Government of Liberia and is not under the control of any person so debarred by the Government of Liberia.

(f) The bidding documents shall require bidders to submit evidence of registration in the vendor register of the Commission[, including submission of beneficial ownership information].

Regulation 15 - Clarification and Modification of Bidding and Prequalification Documents (Section 33 of the Act)

(1) Where a Procuring Entity intends to hold a pre-bid meeting, it shall indicate the time, date and place of the meeting in the bidding documents.

(2) Notwithstanding the pendency of a pre-bid meeting, if the Procuring Entity receives a written request for clarification, it shall respond to the written request for clarification by a bidder prior to the pre-bid meeting and within the time frame provided under Section 33(2) of the Act.

(3) In responding to the written request for clarification within the time frame provided under Section 33 (1) of the Act, the Procuring Entity shall make the request and its response available to all bidders without disclosing the source of the request.

(4) No pre-bid meeting shall be scheduled at a date which is later than fourteen (14) days before the date specified in the bidding documents.

(5) Minutes of the pre-bid meeting shall be provided to all bidders who were issued with bidding documents, whether they attended the pre-bid meeting or not.

(6) In accordance with Section 33(2) an Entity may extend the deadline for submission of bids if substantial modifications are required after the pre-bid meeting.

Regulation 16 - Cancellation of Proceedings or Rejection of Bids (Section 36 of the Act)

(1) In addition to the provisions of section 36 the cancellation or rejection of all bids shall also be subject to the following:

(a) Submission of a written report to the Procurement Committee that sets out how the requirements stated in section 36 of the Act have been met;

(b) Approval of the rejection or cancellation by the Procurement Committee of the Procuring Entity; and

(c) Communication of the rejection or cancellation to the bidder(s) within seven (7) days after the decision has been made.

(2) For the purposes of Section 36 of the Act, the Procuring Entity shall ensure that all bidding documents indicate that the Procuring Entity has the right in accordance with the Act to reject all bids or cancel the procurement proceedings at any time prior to the issuance of the Letter of Acceptance..

Regulation 17 - Debriefing of Unsuccessful Bidders (Section 38 of the Act)

- (1) An unsuccessful bidder may, by notice in writing to the Procuring Entity, request for a statement on the general reasons for which its bid was deemed unsuccessful.
- (2) The Procuring Entity shall inform the unsuccessful bidder in writing of the reason(s) within five (5) business days upon receipt of the request.
- (3) Information provided to unsuccessful bidders shall be in writing and copies shall be kept as part of the record of procurement proceedings required under section 43 of the Act.
- (4) Any response to a request for debriefing shall comply with section 43 of the Act and no debriefing shall be made in breach of section 43(5) of the Act.
- (5) A debriefing shall identify significant weaknesses and deficiencies in the bidder's proposal. A debriefing shall not reveal the evaluation, scoring, or other analysis of bids other than the bids of the successful bidder and the bidder being debriefed and shall not violate the restraints in Section 43(7).

Regulation 17 A – Form of communications and e-procurement (Section 39 of the Act)

- (1) Procurement shall be conducted through the e-procurement system designed for use for implementation of public procurement.
- (2) The procuring entity shall ensure that in all electronic communication and storage, including use of an e-procurement system, data integrity and confidentiality are preserved; the level of security shall be sufficient and proportionate to the risks at each stage of the procurement process.
- (3) Electronic tools and formats shall be non-discriminatory, generally available, and interoperable with ICT products in general use; technical specifications and requirements for e-submission shall be publicly available.
- (4) The Commission shall establish and maintain an electronic procurement system that supports the full procurement cycle in accordance with the Act and these Regulations. The electronic procurement system shall provide, at a minimum—
 - (a) secure supplier registration and access control;
 - (b) electronic publication of procurement notices and solicitation documents;
 - (c) electronic submission, receipt, and opening of bids, proposals, and quotations;
 - (d) mechanisms for clarifications, communications, and bid amendments;
 - (e) electronic evaluation, award notices, and contract publication;
 - (f) secure record keeping, ensuring integrity, confidentiality, and auditability of all transactions; and
 - (g) generation of management reports to support monitoring, oversight, and data analytics.
- (5) The system shall ensure data integrity, confidentiality, authentication, non-repudiation, and traceability in all transactions.
- (6) The Commission may issue guidelines specifying additional technical or operational requirements for the electronic procurement system.
- (7) The e-procurement system mandated for use by procuring entities shall be the repository of all documents and information related to procurement processes and shall conserve the documents for access by audit and control bodies.

- (8) The e-procurement system mandated for use by procuring entities shall maintain a secure, functional and complete audit trail of creation, transmission, receipt, opening, modification and archiving of data.

Regulation 18 - Procurement Planning (Section 40 of the Act)

The Procuring Entity shall follow the following procedures in the preparation of procurement plans:

- (1) The Head of the Procuring Entity shall constitute a procurement planning Committee comprising members of the budget committee and the head of Procurement Unit to develop the annual procurement plan.
- (2) The Procuring Entity shall as part of the budget preparation process prepare a proposed procurement plan.
- (3) Items in the procurement plan may be referenced to Items in the approved budget, but should not be a replication of the budget items in its entirety. The description of each planned procurement contract shall fit the classification of contracts either as goods, works or consultancy services.
- (4) The draft procurement plan shall be prepared in accordance with the requirement set out in the Schedule of Thresholds.
- (5) The draft procurement plan may be modified by the Procuring Entity based on the approved budget and the modified procurement plan shall be deemed the final procurement plan and shall be submitted to the Commission for approval within four (4) weeks of budget approval.
- (6) The final procurement plan shall be deemed to have been approved if no response is received from the Commission within twenty-one (21) days after submission to the Commission.
- (7) Where the Commission does not approve the procurement plan, the Commission shall notify the Procuring Entity in writing of the reason for the non-approval and the Entity shall review or modify the procurement plan as required and re-submit to the Commission for consideration and approval.
- (8) In reviewing the procurement plan, the Commission may comment on the appropriate procurement method proposed for a particular procurement or on other aspects of the procurement process or contract terms in order to assure compliance with the Act and protect the interests of the Republic of Liberia.
- (9) The Commission shall require revision of a plan to the extent necessary to correct failures of compliance with the Act.

Regulation 18 A - Application of Environmental, Social and Governance (ESG) Criteria

- (1) Procuring Entities may apply environmental, social and governance (ESG) criteria in the qualification of bidders and in the evaluation of bids, in accordance with this Regulation and the Act.
- (2) ESG criteria may only be applied where they are relevant to the subject matter of the procurement, measurable, and non-discriminatory.

- (3) ESG criteria shall not unduly restrict competition and shall be applied in a manner that is transparent, objective, and consistent with the principles of value for money.
- (4) Procuring Entities shall ensure that all bidders are afforded equal opportunity to demonstrate compliance with ESG requirements.
- (5) The Commission may issue guidelines, standard bidding documents, and model evaluation tools to support the application of ESG criteria in procurement.

Regulation 18 B - Environmental, Social and Governance (ESG) Criteria for Qualification of Bidders

- (1) ESG criteria may be applied as part of the eligibility, qualification, or responsiveness assessment of bidders, including:
 - (a) compliance with applicable environmental, labour, health and safety laws;
 - (b) possession of valid environmental permits or certifications relevant to the procurement;
 - (c) demonstrated capacity or policies relating to occupational health and safety, waste management, gender equality, inclusion of persons with disabilities, or community engagement;
 - (d) evidence of ethical business conduct and anti-corruption controls.
- (2) Qualification criteria shall be stated expressly in the bidding documents and may not be introduced after bid submission.

Regulation 18 C - Environmental, Social and Governance (ESG) Criteria for Evaluation of Bids

- (1) ESG considerations may be incorporated as evaluation criteria where they relate directly to the subject matter of the contract or the manner of its performance. Such criteria may include, but are not limited to:
 - (a) energy efficiency, emissions reduction, use of renewable energy, waste minimization, or resource-efficient technologies;
 - (b) social inclusion outcomes, including local employment, gender-responsive practices, and community benefits linked to contract performance;
 - (c) environmental or social performance standards of goods, works, or services offered;
 - (d) governance measures such as supply-chain transparency, ethical sourcing, and anti-corruption safeguards.
- (2) ESG evaluation criteria shall be assigned weights or points and shall be clearly described in the bidding documents.
- (3) Where life-cycle costing is used, environmental and social externalities may be included if supported by measurable data.

Regulation 18 D Verification and Contract Management

- (1) Procuring Entities may require bidders to provide evidence or documentation supporting ESG claims.
- (2) ESG obligations included in the winning bid shall be incorporated into the contract and may be monitored during contract implementation.
- (3) Failure to comply with contractual ESG obligations may be treated as a performance defect and may give rise to applicable contractual remedies.

Regulation 19 - Contract Administration (Section 41 of the Act)

- (1) The head of the Procuring Entity shall have oversight responsibility for the administration of the procurement contract.
- (2) Pursuant to section 41 of the Act, the Procuring Entity may set up a team for the administration and monitoring of the performance of procurement contracts entered into by the Entity.
- (3) The Procuring Entity shall:
 - (a) develop a contract administration mechanism that prescribes:
 - (i) obligations of the Procuring Entity and the successful bidder under the contract,
 - (ii) expected or contractual compliance
 - (iii) completion date of the obligations under the contract
 - (iv) Agency / official responsible for the execution of the prescribed obligation .
 - (b) Prepare written periodic updates on Compliance with obligations under the contract.
- (4) In the event that the entity is of the view that the procurement contract requires periodic written update, it shall spell out the period of review leading to the updates in writing and assign the responsibility of preparing the updates to named officials of the entity.
- (5) Where the context requires, the head of the Procuring Entity shall ensure that the contract administration and monitoring mechanism takes into account the need to link approval of financial disbursement to the performance of the obligations in accordance with the terms of the contract.

Regulation 20 - Price Adjustment (Section 42 of the Act)

- (1) Pursuant to section 42 of the Act, the Procuring Entity shall not adjust the price stated in the procurement contract unless the procurement contract:
 - (a) prescribes the circumstance for the adjustment and
 - (b) prescribes for the formula or method for the determination of the adjustment.
 - (c) provides an adequate contingency amount
- (2) Where provision is made for price adjustment, an adequate contingency amount shall be provided in each contract to cater for possible upward adjustment.
- (3) Pursuant to section 42(3) of the Act, the procurement contract may also stipulate the maximum percentage of the initial price or the remaining price for which an upward adjustment may be permitted.
- (4) In any procurement contract where a maximum percentage of upward adjustment is stipulated there shall be a statement that where a price adjustment leads to an increase exceeding the

stipulated percentage, the Procuring Entity may terminate the contract.

Regulation 20 A – Summary report of procurement proceedings (Section 43 of the Act)

In addition to the information listed in sec. 43(2), the summary report of the procurement proceedings shall include:

- (a) The manner in which participation in the procurement proceedings was solicited
- (b) Any recusals by members of the procurement committee or procurement unit;
- (c) The timing of the receipt of, and response to, any requests for debriefing by unsuccessful
- (d) If a complaint was submitted, either to the procuring entity or the Complaints, Appeals and Review Panel, and then withdrawn, an explanation of the reasons the reasons for the withdrawal

Regulation 21 - Margin of Preference (Section 45 of the Act)

- (1) The general objective of the Margin of Preference is to provide opportunity for Liberian and Domestic Businesses to have competitive edge in procurement (works, services, and goods), investment loan and other business activities.
- (2) The specific objectives are :
 - (a) To ensure greater and enhanced participation of Liberian Businesses, including in the national economy;
 - (b) To facilitate a sustained process of capacitating by encouraging the development of genuine partnerships between local and foreign businesses;
 - (c) To encourage Domestic and Liberian businesses to engage in manufacturing and production of essential goods locally, thereby reducing procurement/ importation of foreign manufactured goods'
 - (d) To encourage Liberians to engage in works, services or consultancy in Liberia;
 - (e) To encourage foreign direct investment;
 - (f) To promote the generation of international partnership;
 - (g) Enhance **women's economic empowerment** through public procurement; and
 - (h) Stimulate rural economic development.
- (3) A Margin of Preference may be applied to International Competitive Bidding for (a) Expressions of Interest (b) Prequalification for goods and works where applicable (c)Proposals for Consultancy Services and (d) bidding for goods and works
- (4) Consultancy Services -Expressions of Interest: Domestic businesses may be granted a Margin of Preference of 10%. Liberian businesses and Women-Owned may be granted a further 10% or total

of 20%.

(5) Consultancy and Non Consultancy Services - Financial Evaluation: Domestic businesses and women-Owned businesses may be granted a margin of preference of 10% in the financial evaluation of Consultancy Services where foreign firms are included on the shortlist. Liberian businesses may be granted a further 10% or total of 20%.

(6) Goods manufactured and/or produced locally with less than 30% of inputs imported: Domestic business may be granted a Margin of Preference of 10% Liberian businesses and women-owned businesses may be granted a further 40% or total of 50%.

(7) Goods manufactured and/or produced locally with 30% or more of inputs imported Domestic Business and women-owned may be granted a Margin of Preference of 10% Liberian businesses may be granted a further 20% or total of 30%.

(8) Works: Domestic Businesses may be granted a Margin of Preference of 2% for ICB works. Liberian businesses may be granted a further 8% or total 10%.

Regulation 21 A - Set Asides

- (1) Procurement and concessions entities shall set aside 25 percent of their procurement by value for Liberian SMEs, as defined according to the Small Business Act, 5 percent of which shall be reserved for women-owned Liberian businesses.
- (2) The set asides referred to in paragraph (1) shall be reserved for competition among SMEs and shall apply to all procurement proceedings with an estimated value below the threshold prescribed in Schedule of Threshold for set aside. Contracts shall only be awarded to registered SMEs.
- (3) Procuring entities shall, where feasible, divide procurement requirements into lots so as to facilitate SME participation.
- (4) Where the estimated value of a procurement exceeds the threshold prescribed for SME set-asides, the procuring entity may require bidders to propose the subcontracting of a portion of the contract to Liberian SMEs or other target groups identified under the Act or these Regulations. Such requirements shall be specified in the solicitation documents and shall form part of the evaluation and contract administration arrangements.
- (5) A procurement may be conducted as a set-aside where—
 - (a) at least three qualified SMEs are reasonably expected to participate; and
 - (b) the goods, works, or services can be supplied at reasonable market prices.
- (6) Where these conditions in paragraph (4) cannot be met, the procuring entity may request a waiver from the PPCC, with reasons in writing.
- (7) Procuring entities shall record and report annually on all Set-Aside procurements.
- (8) The regulatory authority shall monitor compliance, publish statistics, and may issue guidelines on the implementation of MSME set-asides and subcontracting participation programs.

Regulation 21 B - Preference for Registered Businesses Operating in Rural Counties

(1) Subject to Section 45(4)(c) of the Act, a Procuring Entity shall, where practicable, grant preference in procurement proceedings to duly registered businesses operating in the rural county where the goods, works, or

services are to be performed. The preference under this Regulation shall apply where:

- (a) The procurement is to be executed substantially within a rural county;
- (b) There exist qualified and eligible businesses registered and operating in that county;
- (c) The application of such preference does not undermine competition, value for money, or transparency;

(2) Preference for rural county businesses may be operationalized through one or more of the following:

- (a) Measures, as specified in the solicitation documents;
- (b) Application of a margin of preference within limits prescribed by the Commission;
- (c) evaluation points or scoring incentives linked to local presence, employment, or subcontracting; and
- (d) Lotting or packaging of contracts to facilitate participation by local firms; and
- (e) Set-aside of specific procurement packages, where justified and approved in accordance with these Regulations.

(3) Any preference applied under this Regulation shall:

- (a) Be clearly stated in the procurement plan and solicitation documents;
- (b) Be objective, measurable, and applied uniformly to all eligible bidders, and not be introduced after bid submission;
- (c) Be subject to verification by the Procuring Entity and review by the Commission;

(4) A Procuring Entity applying rural county preference shall ensure that:

- (a) Eligibility is limited to businesses legally registered, tax-compliant, and demonstrably operating in the relevant rural county;
- (b) Mechanisms are in place to prevent fronting, misrepresentation, or artificial arrangements intended to benefit from such preference;
- (c) Where the Procuring Entity determines that application of rural county preference is not practicable, the reasons shall be documented in writing and retained as part of the procurement record.

(6) The Commission may issue guidelines, thresholds, verification criteria, and reporting requirements to support the effective and consistent application of this Regulation.

PART V – METHODS OF PROCUREMENT

Regulation 21 C - Use of framework agreements (Section 46 of the Act)

(1) The procuring entity may conclude a Framework Agreement in the following cases:

1. When there is expected to be a need for concluding recurrent contracts to procure the goods, services or minor works.

2. When it expects that the need will arise from time to time in the future to contract for the items, contracting works, or services on urgent basis.

3. Planning for emergency events

(2) Subject to the approval of the Board of Commissioners, the Commission may designate an entity to establish and administer framework agreements for the procurement of common-use goods, works, and services, the use of which may be mandatory; where such framework agreements apply, procuring entities shall procure exclusively through them and shall not enter into separate contracts for items covered thereunder, except where, with the prior written consent of the Commission and for valid and justifiable technical or operational reasons, a procuring entity is authorized to procure by other means in accordance with the Act and these Regulations.

(3) Without prejudice to the scope or nature of the framework agreement, incremental changes in technical specifications for the purposes of avoiding obsolescence, or other changes envisaged in the bidding documents for the establishment of the framework agreement and envisaged in the framework agreement, and that do not change substantially the supplier market for the framework agreement, are permissible.

Regulation 21 D - Types of framework agreements (Section 46 of the Act)

The procuring entity may conclude an open or a closed framework agreements:

- (a) In the case of a closed framework agreement, no individual who was not initially a party to the agreement at the time of its establishment can join the agreement subsequently. The term of the closed-ended framework agreement shall be two years maximum, or such other period as may be specified in the related bidding document.
- (b) In the case of an open framework agreement, any individual may apply to join the agreement at any time during its. The maximum term of the open-ended framework agreement shall be four years.

Regulation 21 E - Establishment of framework agreements (Section 46 of the Act)

(1) Framework agreements shall be established following procedures prescribed for general tendering, or, such other methods available under the Act as may be appropriate in accordance with the conditions for the use of those methods.

(3) In solicitations for participation of bidders in procurement proceedings leading to the establishment of a framework agreement, the procuring entity shall disclose, in addition to the information generally required to be disclosed in the bidding documents:

- (a) That the procurement is leading up to the establishment of a framework agreement and the information required to enable bidders to understand the nature of the framework agreement and related procedures;
- (b) A description of the goods, works or services intended to be covered by the framework agreement;
- (c) An estimate of the total volume/scope of the goods, works or services for which call-off contracts may be placed and, as far as possible, the volume/scope and frequency of the call-off contracts to be awarded under the framework agreement;
- (d) A statement that there is no guarantee of being awarded a call-off contract

- (e) Whether the framework agreement is open-ended or close-ended;
 - (f) Determine whether the framework agreement will be concluded with one party or a certain number of parties, or whether there will be a minimum and a maximum number of the parties without a precise determination;
 - (g) In the case of an open framework agreement, an explicit statement that suppliers (contractors) may apply to become parties to the framework agreement at any time during the period of its operation by presenting indicative submissions, subject to any maximum limit on the number of suppliers (contractors);
 - (h) The form, terms and conditions of the framework agreement, in accordance with applicable standard bidding documents, including an indication of the entities that will be eligible to award contracts under the framework agreement;
 - (i) The terms and conditions of contract that will apply to call-offs under the framework agreement;
 - (j) The method or methods that will be employed to award call-off contracts under the framework agreement and the contracting format to be used, such as purchase orders or statements of work
- (4) An open framework agreement shall be concluded with all qualified suppliers / contractors / consultants that presented indicative submissions that meet the requirements disclosed in the solicitation documents. The procuring entity shall promptly notify the suppliers / contractors / consultants whether they have become parties to the framework agreement and of the reasons for the rejection of their indicative submissions if they have not.
- (5) The procuring entity shall, during the entire period of operation of the open framework agreement, republish continuously on the e-portal of the procurement system the invitation to become a party to the open framework agreement and shall in addition ensure unrestricted, direct and full access to the bidding documents for and terms and conditions of the framework agreement and to any other necessary information relevant to its operation, including the manner of applying for and being admitted to the framework agreement.
- (6) The procuring entity shall examine all indicative submissions received during the period of operation of an open framework agreement within the maximum number of days as specified in the bidding documents, and it shall promptly inform the applicants and bidders that they were approved to join the agreement, or, in case of rejection, of the reasons of rejection.
- (7) During the operation of the framework agreement, no amendment may be made to the description of the subject matter of the procurement. Changes to other terms and conditions of the procurement, including to the criteria for any second stage competition and the manner of their application, and procedures for the award of the anticipated procurement contract, may be made only to the extent and in the manner expressly permitted in the framework agreement.

Regulation 21 F - Award of contracts under framework agreements (Section 46 of the Act)

- (1) Any procurement contract under a framework agreement shall be awarded in accordance with the terms and conditions of the framework agreement and the procedures specified therein, and only to a supplier (contractor) that is a party to the framework agreement.
- (2) In the case of a framework agreement in which more than one supplier (contractor) is engaged, the procedure for award of contracts under the framework agreement shall be based on:
 - (a) direct selection applying objective criteria for call-offs that have been described in the framework agreement, or

- (b) a competition among suppliers (contractors) engaged in the framework agreement applying objective criteria described in the framework agreement
- (3) If so provided in the framework agreement, contract awards may be subject to a rotational approach with an upper limit placed on awards to each supplier (contractor).

Regulation 21 G - Use of Online Reverse Auctions (Section 46 of the Act)

The use of the Online Reverse Auction approach shall be subject to the following conditions:

- (a) Simple and standard goods, works or services are being procured, for which the procuring entity is able to draft a detailed technical specifications;
- (b) There is a competitive market that includes suppliers (contractors) who are expected to be eligible to participate in the Online Reverse Auction, in a manner that ensures effective competition;
- (c) At the time of placing the tender, the procuring entity shall state, including in the bidding documents, that it will perform an Online Reverse Auction;
- (d) The bids shall be received and arranged in order online via the e-GP system compatible with the security and protection standards to ensure the integrity of the contracting procedures and anonymity of the participants during the reverse auction, while ensuring the fullest level of transparency, freedom of competition, equality, and equal opportunities;
- (e) The bidders shall be provided with the necessary information and guidelines for participation in the Online Reverse Auction, in accordance with section 53(2); and,
- (f) Any other condition set forth in the solicitation documents.

Regulation 21 H - Information concerning online reverse auction (Section 46 of the Act)

(1) Where a procuring entity intends to conduct an online reverse auction, the entity shall provide each participant, before commencing the electronic auction, with information on:

- (a) Steps to be taken by bidders in order to participate in the online reverse auction including how the auction can be accessed, information regarding connection to the auction including electronic equipment used and the arrangements and technical specifications for connection, the deadline by which suppliers (contractors) must register for the auction and the requirements for registration, the date and time of the opening of the online reverse auction and the requirements for identification of bidders at the opening of the auction;
- (b) the features of bids that will be the subject of the online reverse auction, provided that such features are quantifiable and can be expressed in figures or percentages and evaluated automatically;
- (c) the automatic evaluation method, including the mathematical formula, that is based on the evaluation criteria set out in the bidding documents and that will be used in the automatic ranking or re-ranking during the online reverse auction;
- (d) the information which will be made available to bidders in the course of the online auction, including real-time information on the ranking and re-re-ranking of bids as the online reverse auction progresses, when it will be made available to them, the language in which it will be made available and the conditions under which the bidders will be able to bid;

- (e) the results of any initial evaluation of the elements of its bid where the contract is to be awarded on the basis of the most advantageous bid;
 - (f) any limits on the values which may be submitted, as they result from the specifications relating to the subject of the contract;
 - (g) the conditions under which the bidders will be able to bid and, in particular, the minimum difference in value between two successive bids which will, where appropriate, be required when bidding during the online reverse auction;
 - (h) the timing, criteria and procedures for closure of the online reverse auction, and any other relevant information concerning the online reverse auction process.
- (2) If the number of suppliers (contractors) registered for the online reverse auction is insufficient to ensure effective competition, the procuring entity may cancel the auction. The cancellation of the online reverse auction shall be communicated promptly to each registered supplier (contractor) and entered in the record of the procurement proceeding established in accordance with section 43 of the Act.

Regulation 21 I - Online reverse auction procedures (Section 46 of the Act)

- (1) Where the online reverse auction has been preceded by an examination or evaluation of initial bids, the procuring entity shall invite each bidder whose initial bid is responsive, to participate in the online reverse auction, providing, in accordance with Regulation 21F, all information required for participating in the auction and information about the outcome of the evaluation of initial bids.
- (2) During an online reverse auction:
- (a) All bidders shall have an equal and continuous opportunity to present their bids;
 - (b) There shall be automatic evaluation of all bids in accordance with the criteria, procedure and formula provided to suppliers (contractors) under Regulation 21G(c) and which shall concern:
 - (i) Price, where the procurement contract is to be awarded to the lowest priced bid; or
 - (ii) Price and other criteria specified to bidders under Regulation 34, as applicable;
 - (c) Each bidder must receive, instantaneously and on a continuous basis during the auction, sufficient information allowing it to determine the standing of its bid vis-à-vis other bids;
 - (d) There shall be no other communication between the procuring entity and the bidders or among the bidders and the identity of bidders shall not be disclosed during the online reverse auction.
- (5) The bid that, at the closure of the electronic reverse auction, is the lowest-priced bid or the most advantageous bid, in accordance with the evaluation criteria disclosed to bidders pursuant to section 53(2) of the Act, shall be the successful bid, subject to paragraph (6).
- (6) Where it has not examined initial bids prior to the auction, the procuring entity shall assess the responsiveness of the successful bid and, if no pre-qualification proceedings were held, the qualifications of the bidder. The procuring entity shall reject the bid if it is substantially unresponsive, or the bidder is unqualified, and, without prejudice to the right of the procuring entity to reject all bids in accordance with section 36 of the Act, shall select the bid that at the closure of the auction was the next ranked bid, provided that that bid is responsive

and the bidder qualified.

Regulation 22 - Engagement of End User Communities (Section 46(5) of the Act)

- (1) Pursuant to section 46(5) of the Act, a Procuring Entity may engage end users or beneficiary communities for delivery of services subject to the following procedures:
 - (a) The Procuring Entity determines that the conditions stated in section 46(5) of the Act applies
 - (b) The Procuring Entity determines that the end user or beneficiary communities possess the technical competence to provide the requisite services;
 - (c) The approved procurement plan specifies single source or restricted tendering procedures to promote involvement of the end-user or beneficiary communities in service delivery;
 - (d) The Procuring Entity shall follow the procedure provided for single source or restricted tendering as the case may be for the engagement of the end-user or beneficiary community; and
 - (e) An agreement is signed with authorized representatives of the end-user or beneficiary community and the Procuring Entity which clearly states the conditions and obligations of each party to the agreement.
- (2) The participation of the procurement end-user or beneficiary community referred to under the Regulations 22 (1) (d) may take two forms.
 - (a) The bidding documents may require an offer or (other than the end user or beneficiary community) to incorporate a reasonable amount of participation by the end-user or beneficiary community in the bid and resulting contract. In determining a reasonable amount, the Procuring Entity shall balance the benefits to the objectives in Section 46(5) of the Act with the need to obtain competition among bidders.

(b) Alternatively, the Procuring Entity may determine that the contract should be performed primarily or totally by the procurement end-user or a beneficiary community, subject to compliance of the Procuring Entity with the requirements for sole source procurement contained in the Act and these Regulations, and the procurement of any required approval from the Commission.

(3) Where a Procuring Entity decides to procure services using the Force Account method, the cost shall not include labour charges, which is deemed to be covered by the Entity's budget.

Regulation 23 - National Open Competitive Bidding (NCB) (Section 48 of the Act)

Where the Procuring Entity employs National open Competitive Bidding pursuant to section 48 of the Act, the Procuring Entity shall ensure that:

(1) Only domestic bidders are likely to be interested in submitting bids, and the contract amount is within the threshold specified by the Commission for the use of NCB.

(2) The procedure for the bidding complies with the Act and these Regulations. (3) The bidding is restricted to only Domestic Businesses

(3) The Commission may consider reduction in the time frame for submission of bids upon receipt of written justification for reduction in time frame, together with the procurement plan.

Regulation 24 – International Open Competitive Bidding (ICB) (Section 49 of the Act)

Where the Procuring Entity employs International Competitive Bidding pursuant to section 49 of the Act, the Procuring Entity shall ensure that:

(a) The contract amount falls within the threshold value for ICB specified by the Commission and that all the processes set out in section 49 of the Act are complied with.

(b) Submission of bids shall be open to all firms including:

(i) Domestic Businesses

(ii) Liberian Businesses

(iii) Solely- owned Liberian Business

(iv) Foreign Firms / Entities

(c) The bidding documents and conditions of contract are of internationally accepted standard. The procuring entity may undertake due diligence to confirm qualification information provided by any bidder.

Regulation 25 - Restricted Bidding (Section 50 of the Act)

(1) Where a Procuring Entity determines that the requirements of section 50 of the Act have been met and that a restricted bidding method of procurement should be employed, the Entity shall:

- (a) Indicate the use of restricted bidding method of procurement in the Procurement Plan
- (b) Draw the attention of the Commission to the fact that the Entity intends to use a Restricted Bidding method as per the procurement plan

(2) Where a Procuring Entity indicates Restricted Bidding for any procurement in the Procurement Plan, the Entity shall submit a specific request for approval to the Commission and the Commission shall indicate its approval or otherwise within fourteen (14) day period of receipt of request.

(3) Where no response is received from the Commission within fourteen (14) days, it shall be deemed as approval of the use of a restricted bidding method.

(4) The Procuring Entity shall comply with all requirements of the Act for the use of a restricted bidding method.

Regulation 26 – Request for Quotations: Alternative for Small Scale Purchases (Section 53 of the Act)

(1) Procuring Entities may adopt the framework contract model for small scale purchases. The following procedure shall apply:

- (a) After a competitive bidding process using the Request for Quotations, method, procuring entities may award framework contracts, under which frequently bought items would be consolidated into contracts for supply at an agreed price over a defined contract term not exceeding twelve (12) calendar months.

- (b) An agreement shall be signed with the selected supplier, contractor or provider of non-consulting services covering an established period of time which sets out terms and conditions under which specific procurements (framework contract purchase order-FCPO) can be made throughout the term of the agreement.

- (c) The term of the agreement shall not exceed twelve (12) calendar months

- (d) Orders shall be placed at the contract price when required

Regulation 27 - Basic Procedures for Request for Quotations (Section 54 of the Act)

(1) Requests for quotation shall be employed by a Procuring Entity only where the conditions of section 53 of the Act have been met.

(2) Where the requirements of Section 53 of the Act have been met the Procuring Entity shall strictly comply with the procedures under section 54 of the Act, in addition to these Regulations.

(3) The Procuring Entities shall use the standard bidding document for “Request for Quotations” approved by the Commission and the timelines provided in the standard procurement planning template.

(4) An invitation to bid may be issued before budget approval has been given, as a means of

- (4) Quotations shall be sealed and deposited in a tender box as in other methods of competitive bidding.
- (5) Quotations shall be opened in public in the presence of bidders' representatives who choose to attend. Minimum lead time for submission of quotations is 5 working days.
- (6) The quotations shall be evaluated by a Bid Evaluation Panel constituted in conformity with Section 30 of the Act.

Regulation 28 - Sole Source (Section 55 of the Act)

- (1) The Procuring Entity shall employ the sole source method of procurement only where conditions under section 55 of the Act have been met and the approval of the Commission has been given.
- (2) Where applicable, the Procuring Entity shall indicate the use of sole source method of procurement in the procurement plan of the Entity
- (3) Where a Procuring Entity indicates sole source for any procurement in the Procurement Plan, the Entity shall submit a justification for approval to the Commission and the Commission shall indicate its approval or otherwise within fourteen (14) day period of receipt of request.
- (4) In the case of extreme urgency procurement not indicated in the procurement plan, the Commission shall respond in writing within 3 days of receipt of the request for sole source procurement.

Regulation 29- Basic Procedures for Sole Source (Section 56 of the Act)

- (1) Where the Procuring Entity seeks to employ sole source as the method of procurement, the Procuring Entity shall follow the procedure stated in section 56 of the Act.
- (2) Where the cost of goods, works or services is not known at the time a decision is taken to procure by means of a Sole Source method, the Commission may conduct a value for money assessment on the basis of the draft contract, before authorizing the signing of the contract.

Regulation 30 - Invitation to Bid (Section 57 of the Act)

Where a Procuring Entity issues an invitation to bid in accordance with section 57 of the Act, the following procedures shall, where the context requires, apply in addition to section 57:

- (1) An Invitation to bid shall not be issued or published unless bidding documents are ready for issuance to interested bidders.
- (2) A minimum of two publications for National Competitive Bidding and two publications for International Competitive Bidding shall be made in at least two newspapers of wide circulation in Liberia and on the Commission's Website or other recognized international website shall be sufficient. The first publication should be made during the first week, and the second during the second or third week.
- (3) In addition to the provision of Sub-Regulation (2) of this Regulation, invitations to bid in respect of ICB procurement may also be made through circulation to foreign Embassies with missions in Liberia.
- (4) An invitation to bid may be issued before budget approval has been given, as a means of

minimizing delays in completing the procurement process but no contract shall be entered into prior to the approval of the budget.

(5) The Commission may request suspension of the procurement process if it identifies potential non-compliance to the PPC Act in a published invitation for bids or proposals.

Regulation 31 - Bidding Documents (Section 58 of the Act)

(1) Bidding documents other than those based on standard bidding documents approved by the Commission shall not be issued by a Procuring Entity.

(2) Notwithstanding Sub-Regulation(1) of this Regulation, in any event when it becomes necessary for any entity to use bidding documents other than those provided by the Commission or in the event the Commission has not approved the requisite bidding document, the entity shall first submit copies of the proposed bidding documents for review and approval by the Commission.

(3) If the Commission has not provided standard documents appropriate for a particular procurement, the Procuring Entity shall first submit copies of the proposed bidding documents for review and approval by the Commission before using them in the procurement process.

Regulation 31A. Submission of bids (Section 59 of the Act)

Submission of bids through the e-procurement system established and operating pursuant to the Act is deemed to comply with the requirements of section 39(2) of the Act and the Electronic Transactions Act and applicable cyber-security standards.

Regulation 32- Bid Security and Bid-Securing Declaration (Section 60 of the Act)

(1) The amount of bid security shall be expressed in absolute terms, and not as a percentage of the bid price.

(2) Notwithstanding the requirement to fix bid security in absolute terms, the amount stipulated by the Procuring Entity as bid security shall not in any event exceed five percent (5%) of the estimated value of the proposed contract rounded up to the nearest ten, or hundred or one thousand or ten thousand etc; as the case may be. Where contracts may be awarded by lots, bid security shall be specified per lot.

(3) When the Procuring Entity adopts two-stage bidding, it shall observe the provision of Sub- Regulation 32(2) of these Regulations in respect of bid security.

(4) If the bidding documents do not require a bid security and do require submission of a signed bid-securing declaration, a template for the bid securing declaration shall be included in the bidding documents, in accordance with the applicable standard procurement documents.

(5) Bidders shall submit bid securities electronically in any form specified in the bidding documents, including digital guarantees, electronic bonds, or wire-transfer instruments.

(6) An electronic bid security shall be valid only if verifiable, enforceable, and compliant with the amount and validity period required.

(7) Electronic bid securities shall be submitted through the electronic procurement system or other secure channel indicated.

(8) Failure to submit a valid electronic bid security shall render the bid non-responsive.

Regulation 33 - Bid Opening (Section 61 of the Act)

- (1) Pursuant to section 61 of the Act, bids shall be opened within one hour after the deadline for submission of bids and the provision of section 61(2) of the Act shall be complied with at all times.
- (2) If any circumstance prevents the bids from being opened within the one (1) hour period stipulated in Sub-Regulation (1) of this Regulation, then the Entity shall take steps to ensure the bids are opened soon thereafter in the presence of bidders' representatives.
- (3) Bidders' representatives present to witness the proceedings in accordance with section 61(2), may take records of the proceedings.
- (4) Any member of the general public who wishes to attend shall be allowed to do so but only as an observer.

Regulation 34 -- Examination, Evaluation, and comparison of Bids (Section 62 of the Act)

- (1) The Procuring Entity shall examine the bids submitted to ensure that the bids satisfy the requirements of subsections (1) and (2) of section 62 of the Act.
- (2) Bids that satisfy the requirements of subsections (1) and (2) of section 62 of the Act, shall be evaluated by the Bid Evaluation Panel in accordance with the procedure stated in the Act.
- (3) The contract shall be awarded to the bidder who meets the eligibility and qualification criteria specified in the pre-qualification or bidding documents and who submitted the most advantageous, substantially responsive bid, subject to any margin of price preference applied pursuant to section 45 of the Act and in accordance with the Regulations. In order to identify the most advantageous bid, the bids shall be evaluated and ranked only according to the bid evaluation criteria, and the methodology of applying those criteria, disclosed in the bidding documents.
- (4) (a) In determining the most advantageous bid, the procuring entity may consider only the following criteria or a combination thereof, and only to the extent they are disclosed in the bidding documents and applied in the manner disclosed in the bidding documents:
 - i. The tender price, subject to any margin of preference applied pursuant to section 45 of the Act) (and only if disclosed in the bidding documents);
 - ii. non-price criteria related to the costs other than bid price (criteria, such as life-cycle costing, that are in or can be converted to monetary terms), and any other non-price criteria, including criteria evaluated on a pass/fail basis and rated criteria evaluated on the basis of merit points.
- (b) To the extent practicable, non-price evaluation criteria shall be objective, quantifiable and expressed in monetary terms.
- (c) When the selection of the most advantageous bid includes criteria that are not quantifiable in monetary terms, the relative weighting of all criteria shall be disclosed in the bidding documents. Otherwise, the most advantageous bid shall be the one that delivers the lowest evaluated cost.
- (5) In addition to the procedure stated under section 62 of the Act, the following shall also apply:
 - a) The evaluation and comparison of bids shall be carried out by the Bid valuation Panel constituted by the Procurement Committee in accordance with Section 30 of the Act and Regulation 12 of these Regulations.

- (b) Membership of the Bid Evaluation Panel shall not be disclosed directly or indirectly to bidders.
- (c) Any communication with any bidder, during the evaluation process, shall be in writing signed by the Chairman of the Procurement Committee or his representative, and shall be made through the e-GP system. Replies from bidders shall also be made through the e-GP system.
- (d) All correspondence or communications from bidders during the evaluation process shall be addressed to the Head of the Procuring Entity. All correspondence or communications to bidders shall be signed by the Head of the Procuring Entity or his representative.
- (e) The Bid Evaluation Panel may identify issues requiring clarification, arithmetical errors, discrepancies, and minor deviations but communications on the subject with bidders must be conducted by the head of the Procuring Entity or his representative.
- (f) After all responsive bids have been subjected to detailed evaluation the bids shall be ranked and the successful bidder identified in accordance with the evaluation criteria and methodology disclosed in the bidding documents.

Regulation 35 - Prohibition of Negotiations (Section 64 of the Act)

- (1) Where the bid price of the first-ranked bid exceeds the approved budget for the specific procurement, the Procuring Entity may consider negotiation with the concerned bidder subject to approval from the Minister of Finance and subject to the provisions of Sub- Regulation (2) and (3) of this Regulation 33.
- (2) The price negotiations shall only relate to a review of scope of work, services or quantity of goods as a means of adjusting the contract price prior to signing of the contract.
- (3) The provision under section 62(6) of the Act for the correction of arithmetical errors shall not be employed to change in the rates in the bid or negotiate the price of the contract.
- (4) If negotiations are elected but the Procuring Entity is unable to negotiate satisfactory terms with the bidder offering the first-ranked bid, the Procuring Entity may continue to negotiate under Section 64 (2)(b) of the Act with each succeeding next-ranked bidder

Scope of Negotiation

- (5) Negotiations pursuant to clause (b) of Section 64(2) of the Act based upon reductions in scope shall be based on unit prices contained in the bid. Negotiations shall not permit a bidder to revise rates or Act.
- (6) In the case of any negotiation of a contract pursuant to clause (b) of Section 64(2) of the Act, a record of the process and result shall be made a part of the contract.

Regulation 36 - Award of Procurement Contract (Section 65 of the Act)

- (1) The contract may not be awarded and signed until after the expiry of the standstill period, in accordance with sec. 66 of the Act and subject to paragraph (2). The standstill period, in accordance with sec. 1(69) of the Act, shall have minimum duration of ten days between the notification of the contract award decision and the actual contract award/signing itself.
- (2) In the event the context of any procurement requires application of section 65(3) of the Act, the Procuring Entity may proceed to sign the contract after the expiration of the 14 day period, provided for

in section 31(1) of the Act unless prior to the expiration of the 14 days the Commission had indicated to the Procuring Entity that the Entity should not proceed to sign the contract.

Qualification of Bidder

(3) No bidder shall be qualified for award whose name appears on the list of debarred bidders maintained by the Commission pursuant to Section 5(m) of the Act.

Regulation 37 - Acceptance of bid and signature of contract (Section 66 of the Act)

For the purposes of section 66(1) of the Act, a notice shall be deemed to have been dispatched to the bidder when there is evidence in writing of receipt of the notice by the bidder or his/her representative.

Regulation 38 - Two-Stage Bidding (Section 67 of the Act)

- (1) Pursuant to section 67 of the Act, two stage bidding may be used for the procurement of goods, works and services.
- (2) Where two stage bidding procedures are adopted in accordance with section 67 of the Act, only firms that respond to the first stage may be invited to participate in the second stage.
- (3) Bids submitted at the second stage shall be evaluated in accordance with criteria stated in the final bidding documents.
- (4) There shall be no requirement for the submission of bid security in the first stage but bid securities may be required at the second stage only.

Regulation 39 - Request for Consultancy Services (Section 68 of the Act)

(1) Pursuant to section 68 of the Act and subject to the applicable threshold indicated in the Schedule to the Act or in Regulations issued by the Commission, a shortlist may be established from any of the following sources:

- (a) Invitations of Expression of Interest in accordance with the Act
- (b) Entity's own records of similar assignments successfully completed by consultants
- (c) Records of other Procuring Entities in Liberia
- (d) Records of donors and development partners
- (e) Other credible information from the internet.

(2) The criteria for establishing the shortlist should ensure that the selected consultants have the technical capacity and experience relevant to the assignment; and that there is a sufficient level of competition, quality and efficiency. To that end, criteria to be applied in constituting the shortlist include: general and specific experience relevant to the assignment; technical and financial capacity; eligibility requirements; and absence of conflicts of interest.

Regulation 40 - Selection based on Quality and Cost (Section 69 of the Act)

- (1) Pursuant to section 69 of the Act, selection based on quality and cost considerations may be achieved through Quality and Cost Based Selection (QCBS), Fixed Budget Selection (FBS), Least Cost Selection (LCS) or Consultant's Qualification Selection (CQS).
- (2) The Procuring Entity shall use QCBS where emphasis is on both technical competence or quality and cost.
- (3) A Procuring Entity shall employ FBS where the Entity has a fixed budget for the procurement of the goods, works or services and the Entity does not intend to procure outside the predetermined fixed budget.
- (4) Where the QCBS method is used, the Entity shall:
 - (a) Request bidders to submit both technical and financial proposals
 - (b) Specify a minimum technical score required as a condition for consideration of financial proposal

- (c) Specify the percentage of the total score to be allocated to technical considerations and financial considerations
 - (d) Indicate formula for combining technical and financial score to arrive at total score.
 - (e) Award the contract to the bidder who meets the minimum technical score, and ultimately obtains the highest combined technical and financial score.
- (5) Where the FBS method is used, the Entity shall:
- (a) Request firms to submit both technical and financial proposals.
 - (b) Specify a minimum technical score required as a condition for consideration of financial proposal
 - (c) Award the contract to the bidder who:
 - (i) Has submitted a financial proposal within the predetermined specified budget.
 - (ii) Attains the highest technical score provided that that technical score is above the specified minimum technical score.
- (6) Where LCS method is used, the Entity shall:
- (a) Request firms to submit both technical and financial proposals.
 - (b) Specify the minimum technical score required as a condition for consideration of financial proposals.
 - (c) Award the contract to the bidder meeting the minimum technical score, and submitting the least cost proposal.
- (7) Selection based on Consultant's Qualifications (CQS)

This method may be used for small assignments or situations for which the need for issuing an RFP, and preparing and evaluating competitive proposals is not justified. In such cases, the Procuring Entity shall:

- (a) Prepare the TOR
- (b) Advertise and obtain expressions of interest that include information on firms experience and qualifications, from as many firms as possible.
- (c) Firms having the required experience and competence relevant to the assignment shall be assessed and compared, and the best qualified and experienced firm shall be selected.
- (d) Only the selected firm shall be asked to submit a combined technical and financial proposal and, if such proposal is responsive and acceptable, be invited to negotiate a contract.

Regulation 41- Selection based on Quality (Section 70 of the Act)

- (1) A Procuring Entity shall employ a quality-based selection method of procurement in accordance with section 70 of the Act only where the method is approved both by the Procurement Committee of the Entity and the Commission.
- (2) When the quality-based selection method is used, the Entity shall:
 - (a) Request bidders to submit only technical proposals or both Technical and Financial proposals, but indicate that financial will be considered for the highest ranked bidder only.
 - (b) Specify the minimum technical score that must be attained before a financial proposal is requested or considered.
 - (c) Invite the bidder with highest technical score to negotiate a contract provided that technical score is above the minimum required technical score specified by the entity in the bidding document.
- (3) Selection of Individual Consultants (IC)

The selection of Individual Consultants shall follow the following procedure:

- (a) Prepare the TOR
- (b) Advertise and obtain expressions of interest that include information on individual's experience and qualifications, from as many individuals as possible.
- (c) A shortlist of individuals (minimum 3) having the required experience and competence relevant to the assignment shall be invited for interview and the highest ranked individual be invited to negotiate a contract.

Regulation 42 - Award of Consultancy Contract (Section 71 of the Act)

- (1) Where the consultancy contract exceeds a sum specified by the Commission in a notice to all Entities, the Procuring Entity shall give notice to the Commission at anytime it seeks to award a consultancy contract above the sum specified. In such an event all unsuccessful consultants shall be notified of the successful consultant and the Entity shall not sign the contract until the fourteen (14) days have elapsed from the date of the notice.
- (2) The Procuring Entity shall proceed to sign the contract after the expiration of the fourteen (14) days provided for in Sub-Regulation (1) of this Regulation above, unless the Commission indicates otherwise to the Procuring Entity, within the fourteen (14) day period.

PART VI - SPECIFIC PROCEDURES FOR PROCESSING CONCESSION AGREEMENTS

Sub –Part 1 – Definition And Objectives Of Concession Agreements

Regulation 43 - Definition (Section 73 of the Act)

- (1) Concession and PPP agreements shall ensure that risks are allocated between the public sector and the private entity in accordance with the principle of the party best positioned to bear the risk.
- (2) Other variants of Concessions and PPPs, in addition to those referred to in sec. 73 of the Act, which are applicable under this Act include:
 - (i) Management Contract/Service Contract- where the private entity is engaged as an agent of the Government/public entity to perform a public function on behalf of the Government/public entity for a fee in whatever form with or without performance incentives regardless of whether the public entity retains responsibility for the acts of the private entity agent or not.
 - (ii) Annuity – where the transactions obligate the Government/public entity to make regular, periodic or defined payments to a private entity in support of the construction and/or operation of a facility to perform a public function where such payments by the Government to the private entity represent the primary source of income to the private entity with respect to such activity or the operation of such facility.
- (3) For the purposes of these Regulations, the term “concessions”, encompasses PPPs.

Regulation 44- Objectives of Concession (Section 74 of the Act)

- (1) In addition to the general objectives of Concessions under section 74 of the Act, the specific objectives of every concession shall be determined at the identification stage of the concession process and spelt out prior to the issue of the Certificate for Concession.
- (2) If the Concession is of a complex nature then the specific objectives required under Sub-Regulation (1) of this Regulation 44 may also be determined after the conclusion of the pre-feasibility study required under Section 104 of the Act.
- (3) Irrespective of whether a pre-feasibility study is carried out or not, the determination of the specific objectives of a Concession shall be arrived at in consultation with all key stakeholder entities including but not limited to:

- (a) The Ministry of Finance
- (b) The Ministry for Planning and Economic Affairs
- (c) The National Investment Commission
- (d) The Ministry of Justice
- (e) The Ministry of Labor
- (f) The Ministry of Internal Affairs
- (g) Agencies with direct relevance to the proposed concession

(4) In making their input, the key stakeholder agencies shall be guided by:

- (a) the overall national development framework of the Government of Liberia
- (b) the capacity of the concession project to create wealth and to reduce poverty
- (c) the current priorities of the National Investment Commission
- (d) the existing legislation of Public Financial Management
- (e) the Strategic Plan of the Concession and PPP Entity if available

(f) other relevant policy objectives of the Government of Liberia

Sub-Part 2 – Scope, Application And Disqualified Private Sector Entities

Regulation 45 – Scope, Application and General Principles (Section 75 of the Act)

(1) The Commission shall have the oversight responsibility to ensure that any Regulation made specifically for concessions in specific sectors of the economy are in conformity with the Act and do not derogate from the principles of transparency, accountability and value for money in the grant of the concessions in that sector.

Inclusion of Definitive Agreements in Concession Bidding Documents (Section 75)

- (a) A Concession and PPP Entity shall include the principal terms of a draft concession agreement in its Concession bidding documents. All such terms shall be approved prior to the release of the bidding documents as provided in Section 105 of the Act and the Regulations thereunder.
 - (b) A Concession and PPP Entity shall obtain the prior written consent of the relevant Inter-Ministerial Concessions Committee as constituted in Section 82(1) of the Act, if it wishes to issue bidding documents not complying with the requirements of clause 1 (a) of this Regulation 45.
- (2) Bidder Non-compliance with Bid Documents and Post-Bid Modification of Bid Terms
- (a) Subsection (5) of Section 75 of the Act is applicable to bidder- proposed changes to the terms

of the bidder and the detriment of the Government.

- (b) Suggestions for changes in the wording of a form of agreement included in the bid documents that correct manifest errors, eliminate inconsistencies, or otherwise clarify the operation of the agreement are not in violation of subsection (5) of Section 75 of the Act.

Regulation 46 - Concession and PPP Entities (Section 76 of the Act)

For the purposes of section 76 of the Act and for all purposes of Part VI of the Act, the Head of Entity shall at all times be the Head of the Concession and PPP Entity.

Regulation 47 – The Entity Concession and PPP Committee Concession Certificates (Section 77 of the Act)

A request for a Concession Certificate under Section 77(1) (a) of the Act shall be made in writing by the Head of the Entity in compliance with Section 88(3) of the Act and shall contain information demonstrating compliance with the requirements of Section 90(1) of the Act.

Further Functions of the Entity Concession and PPP Committee

- (1) In addition to its functions under section 77 of the Act, the Entity Concession and PPP Committee shall also perform the following functions:
 - (a) Effect any changes to the Concession and PPP Plan required by the Commission or the Inter Ministerial Concessions Committee (IMCC)
 - (b) Subject to the approved Concession and PPP Plan, prepare and publish the following as the context may require:
 - (i) General Notice of Investment Opportunity
 - (ii) Expression of Interest
 - (iii) Request for Proposals
 - (c) Act as the secretariat of the IMCC for the purposes of the specific concession relating to a particular Concession and PPP Entity.
 - (d) Implement the Concession and PPP Plans
 - (e) Keep all records of the procurement process for the specific concession

Notification of Formation of Concession and PPP Committee; Qualification of members

- (f) Not later than fourteen (14) days after the formation of any Entity Concession and PPP Committee, the Head of the Concession and PPP Entity shall notify the President, the statutory members of each Inter-Ministerial Concession Committee and the Commission of the appointment and membership of such Entity

- (i) identifying the member appointed by the Minister of Finance pursuant to Section 77(3) of the Act
 - (ii) setting forth in a summary form the Concession or Concessions proposed to be awarded through such Entity Concession Committee and the qualifications of the members of such Entity Concession and PPP Committee as they relate to such Concession.
- (g) The Head of the Concession and PPP Entity shall in the notification to the President, formally request the President to constitute an Inter-Ministerial Concession Committee for the procurement of the Concession pursuant to Section 81 of the Act.
- (2) In order to facilitate the performance of the functions of the Entity Concession and PPP Committee in respect of a concession, the Concession and PPP Entity may temporarily, engage advisor(s) or persons trained and knowledgeable in concessions and to assist the Concession and PPP Committee in the performance of the functions relating to the procurement of concessions.

Regulation 48 – Updates to the Concession and PPP Plan

- (1) The Commission shall be notified of any updates required to be made to the Concession and PPP Plan if and when such updates become necessary.
- (2) No further approval shall be required of any changes in the timelines of the Concession and PPP Plan after the Invitation to Bid or the Request for Proposals has been issued:
- (4) No update to the Concession and PPP Plan shall be made if responses to an Expression of Interest (EOI) has been received.
- (5) If a General Notice of Investment Opportunity (GNIO) or EOI has been issued prior to the occurrence of the need for an update to the Concession and PPP Plan, then after the written approval of the Inter-Ministerial Concession Committee has been received the update shall be brought to the attention of the general public and all potential bidders by means of publication in the same media and manner as was used for the publication of the GNIO or EOI.
- (6) For the avoidance of doubt, no update shall be made after the bids or responses to the invitation are received

Regulation 49 - Engagement of Advisors (Section 79 of the Act)

Pursuant to Section 79 of the Act:

- (1) Where a Concession and PPP Entity seeks to engage an Advisor in accordance with the provisions of section 79 of the Act, it may only do so after the Certificate of Concession has been issued by the Minister responsible for Planning and Economic Affairs for the specific concession.

team.

- (3) An Advisor may be engaged to advice on various aspects of the concession including but not limited to providing guidance on:
 - (a) the formulation of the evaluation criteria for various stages of the Concession Procurement Process
 - (b) the setting out of key issues of concession negotiations for the consideration of the IMCC
 - (c) relevant technical issues related to the work of the IMCC and the concession process
 - (d) the preparation of the documents relating to all stages of the Concession Procurement Process
 - (e) the conduct of stakeholder consultations
- (4) Subject to the scope of services assigned, the Advisor shall work closely with the Concession and PPP Entity, Concession and PPP Committee, a Concession Bid Evaluation Panel and/or the IMCC as the context requires.

Sub-Part 2 A – Project Identification, Screening and Priority-Setting

Regulation 49 A – Submission of Project Concept Note

- (1) A Procuring or Concession Entity intending to initiate a Concession or PPP shall prepare and submit a Project Concept Note.
- (2) The Project Concept Note shall include—
 - (a) description of the service need;
 - (b) policy justification;
 - (c) preliminary demand assessment;
 - (d) proposed role of private party;
 - (e) preliminary affordability analysis;
 - (f) identification of legal or regulatory constraints;
 - (g) confirmation of land availability.

Regulation 49 B – Screening and Eligibility Criteria

- (1) In accordance with section 104 of the Act, the Procuring or Concession Entity shall conduct a screening assessment (preliminary feasibility study) to determine suitability for Concession or PPP development.
- (3) The screening shall consider—
 - (a) alignment with national priorities;
 - (b) service need;
 - (c) potential to attract investment;
 - (d) affordability to Government and users;
 - (e) preliminary risk assessment;
 - (f) value-for-money prospects.

(3) A screening decision shall be issued within 30 days.

Regulation 49 C – Prioritization of Projects

(1) Projects that pass screening (preliminary feasibility study) shall be recorded in a National Concession and PPP Pipeline that the NCB shall maintain.

(2) The NCB shall assign priority scores based on readiness, fiscal space, and sector importance.

Regulation 50 - Preparation of Concession and PPP Plan (Section 80 of the Act)

(1) The Concession and PPP Plan shall be prepared in accordance with any template or standard guidelines or manual that may be issued by the Commission

(2) The Concession and PPP Plan required under section 80 of the Act shall be submitted to the Commission by the Head of Entity only after the Certificate of Concession has been issued by the Minister responsible for Planning and Economic Affairs. The Certificate of Concession shall be submitted to the Commission together with the Concession and PPP Plan.

(3) After the submission of the Concession and PPP Plan, a Concession and PPP Entity may proceed with the concession process if it does not receive a request for changes from the Commission within twenty-one (21) days after the submission of the Concession and PPP Plan to the Commission.

(4) Where the Commission requests for changes to the Concession and PPP Plan, the Concession and PPP Entity shall effect the necessary changes as requested by the Commission and re-submits the plan to the Commission. The Concession and PPP Entity shall thereafter proceed to comply with the plan unless:

(a) it receives a notice to the contrary from the Commission within seven (7) days of its re-submission

(b) the Concession and PPP Entity itself seeks to make further updates in which case Regulation 49 shall be complied with.

Review of Concession and PPP Plans

(5) In reviewing a Concession and PPP Plan, the Commission shall determine whether the plan addresses

the formal requirements of the Act and the plan is consistent and achievable with the resources indicated in the plan.

- (6) The Commission will review the following areas of the plan; type of concession and procurement option endorsed in the Certificate of Concession, timetable and key milestones including but not limited to approvals and stakeholder consultations, roles and responsibilities of persons/institutions and any other area that the Commission may deem relevant.
- (7) Upon approval of the Concession and PPP Plan by the Commission, the Concession and PPP Entity shall submit the approved Concession and PPP Plan to the Inter-Ministerial Concession Committee

Substance of Concession and PPP Plan

In order to ensure that a Concession is developed in accordance with the requirements of Sections 91 and 92 of the Act, a Concession and PPP Plan shall demonstrate that the Concession and PPP Entity has recognized the need to, and has the capacity to, identify relevant stakeholders, obtain their views and concerns, and integrate those views and concerns into the proposed Concession structure and terms.

Regulation 51 - Composition of Inter-Ministerial Concession Committee (IMCC) (Section 82 of the Act)

Notification of Formation and Membership of an Inter-Ministerial Concessions Committee

- (a) The Chairperson of the National Investment Commission shall promptly notify the Commission of the formation of an IMCC, the Concession and PPP Entity involved, and the identity of the Ministers appointed by the President.
- (b) When Head of Concession and PPP Entity is a Statutory Member of the Inter-Ministerial Concessions Committee
- (c) If the Head of the Concession and PPP Entity is already a member of the IMCC by virtue of clauses (a) through (f) of subsection (3) of Section 82 of the Act, the President shall appoint three (3) other Ministers in lieu of the two Ministers to be appointed by the President under clause (g) of such subsection (3).

Role of the Non-Member Secretary

- (a) The non-member secretary for each Inter-Ministerial Concessions Committee shall represent the Secretariat of the IMCC. The Secretariat shall;
 - (i) keep IMCC members informed of the time and place of scheduled meetings,
 - (ii) keep a record of decisions taken at IMCC meetings,
 - (iii) keep the IMCC members informed of actions taken at meetings at which

they were not present, and

- (iv) take such other actions in furtherance of the purposes of such IMCC as the IMCC may request.

Regulation 52 - Functions of the Inter-Ministerial Concessions Committee (Section 83 of the Act)

Pursuant to section 83 of the Act no member of the IMCC shall be a member of Bid Evaluation Panel constituted by the IMCC.

Notifications and Information

The IMCC shall upon approval, notify and provide copies of the following to the Concession and PPP Entity and the Commission:

- (i) Updated Concession and PPP Plan
- (ii) Approved concession bid documents
- (iii) Approved report of the evaluation Bid Evaluation Panel including the Due Diligence report
- (iv) Award of the concession
- (v) Minutes of the bid opening

Sub-Part 2 B – Feasibility Studies for Concessions and PPPs

Regulation 52 A – Requirement for Feasibility Study

A Concession or PPP may not proceed to procurement unless a Feasibility Study is completed and approved by the Commission.

Regulation 52 B – Minimum Contents of Feasibility Study

The Feasibility Study shall include—

- (a) technical feasibility;
- (b) economic cost-benefit analysis;
- (c) financial model and sensitivities;
- (d) commercial viability including market sounding;
- (e) environmental and social impact assessment;
- (f) legal and regulatory due diligence;
- (g) value-for-money assessment;
- (h) risk allocation matrix;
- (i) affordability assessment including fiscal commitments;
- (j) implementation schedule;
- (k) contract management requirements.

of the Commission during normal business hours, where they shall be indexed under the

Regulation 52 C – Review and Approval Procedure

- (1) The Procuring or Concession Entity shall submit the Feasibility Study to the Commission and Ministry of Finance.
- (2) The Ministry of Finance shall confirm affordability.
- (3) The Commission shall issue an Approval Decision within 60 days.

Regulation 53 – Formation and Meetings of the Inter-Ministerial Concession Committee (Section 84 of the Act)

The membership of the IMCC shall consist of nine (9) persons comprising representatives of the National Investment Commission (NIC), the Ministries set out in section 82(3) of the Act, two other Ministers appointed by the President and the Head of the Concession and PPP Entity pursuant to Section 82.

In the event of a merger of the functions and responsibilities of any of the Ministries set out in section 82(3) of the Act, the highest ranked public officials within the new Ministry responsible for the specific functions of the erstwhile Ministries shall be members of the IMCC.

Subject to the provisions of section 84 of the Act, the Chairperson of the IMCC shall convene a meeting of the IMCC within fourteen (14) days of receipt of the notice of the President's nominees pursuant to Section 84 (2).

Regulation 54 - Disclosure of Interest (Section 85 of the Act)

- (1) The reference to "interest" of a person or member of the IMCC under Section 85 (1) and (2) of the Act shall be construed to mean interest as defined under Regulation 2(5) of these
- (2) The disclosure required under Section 85 (1) under the Act shall be made prior to the sitting of the IMCC or the commencement of the performance of the persons functions
- (3) Where the member or person becomes aware of the interest during the sitting of the IMCC or after the commencement of the performance of the assigned function, the member or person shall immediately disclose the interest and shall not take part in further proceedings of the IMCC on that matter and shall discontinue the performance of the particular function.
- (4) The failure of any person to comply with the requirement for disclosure under Section 85 of the Act and or to disclose any conflict of interest shall constitute an improper conduct in accordance with section 85(2) of the Act.
- (5) Each member of any Inter-Ministerial Concessions Committee, Entity Concession and PPP Committee, Concession Bid Evaluation Panel or Negotiation Team, and each Advisor, consultant or other person appointed or co-opted to assist in the Concession process shall deliver to the Minister of Justice and the Commission a signed statement to the effect set forth in this Regulation 54(6) prior to the earlier of twenty-one (21) days after his or her appointment or co-opting and any of the Commission during normal business hours, where they shall be indexed under the

participation of such person in any deliberation, decision or provision of advice to the Government relating to the relevant Concession.

(6) The written statement referred to in the preceding paragraph shall be as set out below:

"The undersigned hereby certifies that:

(a) The undersigned has no interest, direct or indirect, in (x) any person participating in a bid for such Concession or Concessions or (y) the outcome of the Concession process relating to such Concession or Concessions, and is not disqualified by Section 78(3) of the Act.

(b) The undersigned understands that an "interest" for the purposes of Section 84 of the Act includes any relationship, investment, benefit (pecuniary or non-pecuniary) or any direct or indirect involvement or engagement of a person or a Close Relative of that person in any business transaction or arrangement for profit, and that a "Close Relative" as used in the definition of "interest," means persons who are related to the public officer by birth, marriage, common-law partnerships, adoption or affinity.

Name _____

Date" _____

(c) The undersigned has been designated as a member of the [*insert correct name of committee, Bid Evaluation Panel or team*] relating to the following Concession or Concessions: [*insert name or description of the Concession or Concessions proposed to be dealt with*].

(7) All such certifications, or true copies thereof, shall be open to inspection at the principal office

of the Commission during normal business hours, where they shall be indexed under the

Concession or Concessions to which they relate.

Regulation 55 - Quorum (Section 86 of the Act)

In accordance with Section 86 of the Act, a meeting of the IMCC shall be deemed to be properly constituted where a duly authorized deputy of the substantive person required under Section 86 of the Act is present at the meeting of the IMCC.

Sub-Part 3 - The Concession Procurement Process Planning

Regulation 56 - Inclusion in Economic Development Plan (Section 88 of the Act)

Pursuant to Section 88 of the Act, the Annual Concession Plan shall be derived from the Government of Liberia's overall national development framework and the Annual Concession Plan may indicate the expected impact of proposed concessions on the overall national development framework.

A copy of the Annual Concession Plan shall be provided to the Commission, the Inter-Ministerial Concession and PPP Committee and all Concession Entities.

Preliminary Concession Planning

For the purposes of Section 88(3) of the Act, studies made or commissioned by an Entity to determine whether it might be appropriate to proceed with a proposed Concession, including any preliminary feasibility studies deemed appropriate by the Concession and PPP Entity and similar internal or third party studies prepared by or for the Concession and PPP Entity, are not activities "for the purpose of implementing a Concession," and may occur prior to the issuance of a Concession Certificate.

Regulation 57 - No Concession without Certificate (Section 89 of the Act)

- (1) To enable the Minister responsible for Planning and Economic Affairs make a decision on the request for a Certificate of Concession, the Head of the Concession and PPP Entity may submit the request together with a pre-feasibility report of the proposed concession.
- (2) The Minister of Planning and Economic Affairs shall make a decision on the request and if approved issue the certificate not later than twenty-eight (28) days of the request by the Concession and PPP Entity. A copy of the certificate for Concession shall be submitted to the Commission.
- (3) The Certificate of Concession shall constitute the written approval of the Minister responsible for Economic Affairs for the concession.
- (4) Any Concession and PPP Entity which proceeds to procure a Concession without a

Certificate of Concession duly issued by the Minister responsible for Planning and Economic Affairs in accordance with Sections 89 and 90 of the Act, shall be deemed to be in violation of this Act and the Head of Entity and any other Institution or body involved in the process of procurement and approval of the said concession shall be subject to the penalty prescribed under Section 139 of the Act and the Concession shall be void.

Regulation 58 - Criteria for the issue of the Certificate of Concession (Section 90 of the Act)

- (1) In assessing a request by an entity for a Certificate of Concession, the Minister responsible for Planning and Economic Affairs shall, in addition to taking the steps in Section 90 (1) of the Act, consult relevant stakeholders and consider such other factors as may be necessary to enhance the smooth implementation of the concession.
- (2) The Minister responsible for Planning and Economic Affairs shall complete all the applicable processes within twenty-eight (28) days of receipt of a request by an Entity.
- (3) The Minister shall either:
 - (a) issue a written approval as the Certificate of Concession for the procurement of the project as a concession; or
 - (b) issue a conditional approval, if additional information is required to make a decision; or
 - (c) reject the request for the issue of a Certificate of Concession.

The Certificate of Concession shall be issued to the Concession and PPP Entity with a copy to the Commission.

Sub-Part 4– The Concession Process

Regulation 59 – Presentation of Concession Option to the Public (Section 91 of the Act)

- (1) Stakeholder Identification and Stakeholder Consultation

- (a) Stakeholder identification must begin at the time Concession planning begins. A stakeholder is a person whose day-to-day life will be significantly affected, affirmatively or negatively by the implementation of the proposed Concession or who has an economic, professional interest or cultural interest that will be enhanced or disadvantaged by the implementation of the proposed Concession. Stakeholders will include, but are not necessarily limited to:
 - (i) residents of the area(s) in which the Concession will operate
 - (ii) businesses serving the area(s) in which the Concession will operate,
 - (iii) political institutions having jurisdiction over the area(s) in which the Concession will operate, and
 - (iv) civic, cultural and social groups and institutions based in or serving the area(s) in which the Concession will operate.
 - (v) Any member of the general public
- (b) Concession Entities shall, in addition to holding public stakeholder forums as contemplated by Section 92 of the Act, engage in broader consultations with potential stakeholders by, but not necessarily limited to;
 - (i) visiting potentially affected areas to identify stakeholders,
 - (ii) publicizing in an appropriate manner the nature of the proposed Concession and the need for comment from those affected by it, and
 - (iii) providing opportunities for comment to those who may be unwilling to speak out in or to attend a public forum.
- (c) The Concession and PPP Entity shall notify the target stakeholder groups through existing communication channels, giving at least fourteen (14) days' notice for the meeting.
- (d) Where the context requires, Concession Entities shall consult with stakeholders, through persons who can speak the local dialect and verifiable records of such consultation shall be kept in accordance with the requirement for record keeping under this Act.
- (e) Regulation 92 sets forth the kinds of information that should be furnished to stakeholders.

(2) Report of Stakeholder Consultations

- (a) In accordance with Section 91(2) of the Act, the Entity Concession and PPP Committee shall provide in the proposed bidding documents a summary of the information, positions or concerns of those attending the forum and a description of actions taken by the Entity Concession and PPP Committee. This summary must include:
- (i) a summary of the information or positions presented in any written submission received pursuant to clause (e) of Regulation 60 and;
 - (ii) a description of actions taken by the Entity Concession and PPP Committee to reflect in the proposed bid documents the concerns expressed in such written submissions.
- (b) If more than one stakeholder forum is held, the summary required by Section 91(2) of the Act shall cover separately the information and positions presented at each forum and the description of actions taken by the Concession and PPP Entity.

Regulation 60 – Information at the Stakeholder Forum (Section 92 of the Act)

Stakeholder Forums

- (1) public stakeholder forum shall be held in the county seat of each county in which a proposed Concession is expected to conduct significant operations, and in the capital city of Liberia.
- (a) The Head of the relevant Concession and PPP Entity is responsible for ensuring that each stakeholder forum is conducted in an open and fair manner, and that the views of all stakeholders can be expressed.
 - (b) The Head of the relevant Concession and PPP Entity is responsible for ensuring that each stakeholder forum is chaired by a responsible individual who has no direct stake in the relevant Concession. For this purpose, Government officials based in a county in which the Concession will conduct operations are deemed to have a direct stake in the relevant Concession.
 - (c) The chairperson of a stakeholder forum may reasonably ration the time allowed to persons wishing to speak at a stakeholder forum, but may not do so in a manner that favors any particular point of view.
 - (d) Each speaker at a stakeholder forum claiming to speak for or to represent a group of stakeholders must identify the group, indicate how the group may be contacted, and state his or her relationship to the group.
 - (e) No person shall be excluded from a stakeholder forum other than on the grounds that the person is preventing stakeholders or their representatives from being heard at the forum.

(2) Prior to Publication of notice of a stakeholder forum, the Concession and PPP Entity shall prepare a document presenting in clear and understandable terms the following information, to the extent reasonably available at the pre-bid stage of the Concession, and shall make copies of that information available in the manner required by clause (c) of this regulation.

- (a) The strategic importance of the proposed Concession to the nation's economic development plans;
- (b) The costs that the Government may be required to incur in order to facilitate the construction or implementation of the Concession,
- (c) The long-term socio-economic benefits and the financial return to the Government expected to accrue from the Concession, including both up front and continuing payments.
- (d) The extent of investment of private resources proposed to be required from bidders to meet the needs of the affected community or communities;
- (e) Any Government resources proposed to be provided to meet the needs of the affected community or communities;
- (f) Other measures to be instituted to address any environmental challenges, social costs and other adverse externalities for those living or working in or adjacent to the areas in which the processed Concession will be conducting operations;
- (g) The technical and financial feasibility of the proposed Concession;
- (h) Any other reasons that may justify choosing the Concession option, such as investment in infrastructure facilities that will serve the wider community; and
- (i) Classes of persons, institutions, and organizations who may be particularly affected, positively or negatively, by the proposed Concession.

Notices of Stakeholder Meetings

(3) The notice of stakeholder forum referred to in Section 92 of the Act shall be published in the manner provided under the Act and shall be posted conspicuously in multiple locations including public buildings and shall be announced on the local radio stations in the English language and the local dialect in the county seat of each county in which the proposed Concession is likely to have material operations, in each case no later than fourteen (14) days as required by Section 91 of the Act.

- (a) Each notice shall contain a short description of the expected location, nature, size, scope, projected timing and duration of the proposed Concession, and shall identify the office in the capital city and in the county seat of each county in which the proposed Concession is likely to have material operations, where the information required by clause (d) of Regulation 60 can be obtained. Each notice shall also identify a location on the internet where such information may be obtained.
- (b) Each notice shall also state that the Concession and PPP Entity will receive, and

consider all written stakeholder submissions if such submissions are made within 14 days of the date of the final stakeholder forum held with respect to the relevant concession.

- (c) Prior to distribution of the notice of stakeholder forum, the Inter-Ministerial Concessions Committee shall approve the information as to both content and presentation.
- (d) Compliance with the notice and information requirements set forth in this Regulation 60 does not necessarily establish compliance with the requirements of clauses 1(c) and 1(d) of Regulation 59.

Regulation 61 – Records of the Concession Bidding Process (Section 93 of the Act)

Pursuant to section 93(1) (c) of the Act, the records to be provided to the National Bureau of Concessions shall be;

- (a) (the copy of the notice of the stakeholder forum published,
- (b) the list of attendees
- (c) the information provided to stakeholders at the forum and
- (d) the actions taken by the Concession and PPP Entity and how they are reflected in the proposed bid documents

Regulation 62 - Inspection of the Records (Section 94 of the Act)

- (1) Pursuant to section 94 of the Act, the Commission and/or Auditor-General may at anytime request the Head of the Concession and PPP Entity to make available the records of the concession process for inspection.
- (2) The Head of the Concession and PPP Entity shall be responsible for making the records available for inspection to the requesting authority within fourteen (14) days of the receipt of such request.
- (3) Failure of the Concession and PPP Entity to submit the records within the stated period shall constitute an offence under Section 139 of the Act.
- (4) The requesting authority shall inspect the records and may make available a written copy of its observations to the Concession and PPP Entity.
- (5) The written report shall cover issues relating to compliance with the Act and these Regulations and may contain any other relevant recommendations.
- (6) An Advisor engaged for the purposes of any of the concession processes may be authorized to inspect any part of the records for the purposes of carrying out the task of the consultancy assignment.

Regulation 63 – Specific Records to be in Writing (Section 95 of the Act)

- (1) Clause (c) of the definition of "Publish" contained in the Act is applicable to all requests for expressions of interest and invitations to bid in connection with any proposed Concession that is required under Section 98 of the Act to be awarded through international competitive bidding.
- (2) A general notice of investment opportunity or a request for an expression of interest related to a proposed Concession may make reference to additional information that is available on the website of the Concession and PPP Entity or the Commission, as the case may be, so long as the Published information
 - (i) contains at least the information required by the Act and these Regulations, and
 - (ii) states that the additional information may also be obtained from the Concession and PPP Entity at no cost other than the reasonable cost of duplicating such materials.
- (3) A Published invitation to bid need not include the entire bid document package approved by the Inter-Ministerial Concessions Committee under Section 105(3) of the Act, but must set forth the following information and indicate how the bid documents can be obtained.
 - (i) the subject of the Concession,
 - (ii) the proposed location of the Concession,
 - (iii) the scope of the Concession,
 - (iv) sufficient information about the nature of the Concession to give a general indication of the physical and/or financial magnitude of the commitment required from the successful bidder,
 - (v) the proposed bid submission schedule and bid evaluation schedule, and also the proposed Concession implementation schedule, to the extent that such schedule has been established,
 - (vi) a summary description of the Concession agreement and each other agreement to be entered into by or on behalf of the successful bidder,
 - (vii) any minimum technical or financial requirements for bidders

- (viii) a summary of any requirements as to local content,
 - (ix) the documents contained in the full bidding package, and
 - (x) the fee, if any, payable for the bidding documents and/or to accompany the submission of a bid.
- (4) A printed copy of each Published general notice of investment opportunity or request for expressions of interest, and of with any additional information made available through the website of the Commission or the Concession and PPP Entity, must be furnished to the Bureau of Concessions and the Commission promptly after its Publication. A printed copy of each Published invitation to bid and all bid documents must be furnished to the Bureau of Concessions and the Commission promptly after the Publication of the invitation to bid.
- (5) Each person responding to a request for expressions of interest or an invitation to bid shall submit at least one printed copy of its submission and at least two electronic copies of its submission, in PDF format on a CD-ROM disc. The request or the invitation may require submission of a greater number of copies in either printed or electronic format. Submission of the electronic copy shall be deemed a certification by the bidder that the electronic copy is a true and correct copy of the printed submission.
- (6) Payments in connection with the obtaining of bid documents or the submission of bids shall be in US dollars or equivalent Liberian dollars in the form of checks certified by a reputable bank in Liberia.
- (7) References to a "printed" document refer to any means of producing a paper copy of a document that results in a water and smear resistant and fade resistant document.

Regulation 64 – Competitive Bidding (Section 96 of the Act)

The IMCC shall make a decision to use a post-qualification procedure only after a market survey conducted by or on behalf of the Concession and PPP Entity indicates that there is a low interest in the Concession. The market survey shall be conducted by a reputable firm procured in accordance with the Section 68 to 71 of the Act. The market survey report shall indicate the companies contacted, their experience and capacity in relation to the proposed concession, their responses and the summary of the results of the survey.

Regulation 65 - National Competitive Bidding (Section 97of the Act)

- (1) (Concession Entities shall ensure that whenever National Competitive Bidding is used the invitation shall state that only Domestic Businesses as defined under Section 2 of the Act shall be eligible to participate in National Competitive bidding for Concessions.

- (2) In addition to the grounds stated in Section 96 of the Act, Concession Entities shall ensure that whenever National Competitive Bidding is used, the provisions of the Applicable law that reserves specified areas of the economy to Liberians and Domestic Businesses are complied with.
- (3) Concession Entities shall ensure that whenever National Competitive Bidding is used the invitation shall state that only Liberian Businesses as defined under Section 2 of the Act shall be eligible to participate in National Competitive bidding for concessions.
- (4) Joint venture firms in which Liberian Businesses have the majority shareholding may participate in National Competitive bidding.

Regulation 66– Domestic and Liberian Businesses May Participate in International Competitive Bidding (Section 99 of the Act)

A Domestic Business or a Liberian business may compete in an international competitive bidding process:

- (a) as a single bidder if it meets the prequalification standards generally applicable to prospective bidders, or
- (b) as a member of a bidding group if the bidding group collectively meets the prequalification standards generally applicable to prospective bidders.

Regulation 67 - Criteria for the Application of Margin of Preference (Section 100 of the Act)

- (1) Where a Concession and PPP Entity intends to apply Margin of Preference in an International Competitive Bidding, it shall be ensured that:
 - (a) The concession bidding documents shall state that a Margin of Preference shall be applicable to the concession and the specific requirements for the application of the Margin of Preference shall be indicated.
 - (b) The application of the Margin of Preference shall conform to the provisions under Section 100 of the Act and to these Regulations.
- (2) Where a Concession and PPP Entity intends to apply a Margin of Preference in national Competitive Bidding, it shall be ensured that:
 - (a) The concession bidding documents shall state that a Margin of Preference shall be applicable to the concession and the specific requirements for the application of the Margin of preference shall be indicated.

(b) The application of the Margin of preference shall conform to the provisions under Section 100 of the Act and to these Regulation

(3) The provisions of Sub-Regulation 67 (4), 67 (5), 67(6) and 67(7) of these Regulations shall apply to the Margin of Preference in respect of concessions.

(4) Eligibility for Margin of Preference

(a) In respect of solely-owned Liberian Businesses a bidder shall qualify if:

- (i) The bidder meets the requirements of the bidding documents
- (ii) The bidder has not and does not intend to sub-contract more than 50% of the Concession to a company owned by a non-Liberian

(b) In respect of Liberian Businesses a bidder shall qualify if:

- (i) The bidder meets the requirements of the bidding documents
- (ii) The bidder has not and does not intend to sub-contract more than 50% of the concession to a company owned by a non-Liberian

(c) In respect of Domestic Businesses with a minimum Liberian ownership of 25% a bidder shall qualify if:

- (i) The bidder meets the requirements of the bidding documents
- (ii) The bidder has not and does not intend to sub-contract more than 50% of the Concession to non-domestic foreign companies

(d) In respect of Domestic Businesses a bidder shall qualify if:

- (i) The bidder meets the requirements of the bidding documents
- (ii) The bidder has not and does not intend to sub-contract more than 50% of the concession to non-domestic foreign companies

(e) In the case of a Joint Venture of a Liberian Business and foreign companies it shall be ensured that:

- (i) Both the Liberian and the foreign company meet all the eligibility requirements to participate in the concession process.
- (ii) the Liberian business demonstrates that it has beneficiary interest of 20% or more of the joint venture as evidenced by the agreed profit and loss sharing provisions clearly spelt out in the joint venture agreement between the joint venture parties.

(iii) The joint venture shall not sublet more than 10% of the concession to a foreign company.

(5) Foreign firms shall be eligible for the Margin of Preference where:

- (a) The foreign firm demonstrates in a valid agreement that it will sub-contract at least 40% of the value of the concession to Liberian or Domestic businesses under an agreement contingent upon the award of the concession contract.
- (b) The agreement is duly registered under the laws of the Republic of Liberia and contains a provision that if the Sub-contract of the Liberian or Domestic Business is revoked by the foreign entity it may lead to a termination of the concession contract by the Concession and PPP Entity

Applicable Margins

(6) The applicable Margin of Preference for bidders who meet the criteria set out in Regulation 66 of these Regulations shall be as follows:

- (a) In respect of a solely Liberian Businesses 4%
- (b) In respect of a Liberian business 12%
- (c) In respect of a Domestic business with a minimum of 25% Liberian ownership 10%
- (d) In respect of other Domestic business 8%
- (e) In respect of a Joint venture 6.5%
- (f) In respect of a Foreign business 5%

(7) In respect of National Competitive Bidding, the applicable Margin of Preference for bidders who meet the criteria set out in Regulation 66 of these Regulations shall be as follows:

- (a) In respect of solely Liberian Businesses 14%
- (b) In respect of a Liberian business 12%
- (c) In respect of a Domestic business with a minimum of 25% Liberian ownership 10%
- (d) In respect of other Domestic Businesses 8%

- (e) In respect of a Joint Venture 6.5%
- (8) The Commission may publish under a separate Regulation establish a Margin of Preference for Concessions in accordance with Sections 100(2) and 100(3). The Regulation when so established shall supersede sub Regulation 67(4), 67(5), 67(6) and 67(7) of these Regulations.
- (9) The affirmative vote of at least five of the six statutory members of the Inter-Ministerial Concessions Committee shall be required to approve the regulations establishing a Margin of Preference for Concessions or particular types of Concessions.

Regulation 68 - Restricted Competitive Bidding (Section 101 of the Act)

- (1) Restricted Competitive Bidding involves the express invitation to predetermined firms rather than an open invitation.
- (2) The invited firms must be qualified firms, selected in a non-discriminatory manner, including eligible foreign firms, when available. A sufficient number of firms must be invited to ensure competitive prices/proposals are submitted. The same principles and policies as applied to competitive bidding will thereafter apply.
- (3) The rules for margins of preference will not be applicable to Restricted Competitive Bidding Processes.
- (4) Restricted Competitive Bidding does not include where the selection of bidders or a shortlist of bidders is determined following through the due process of an open and competitive pre-qualification procedure.
- (5) A decision to use Restricted Competitive Bidding by a Concession and PPP Entity shall be based on the following:
 - (a) The subject matter of the concession is specialized and the expertise is available in only a limited number of firms.
 - (b) There is time constraint for the commencement of the concession process and the time constraint is in respect of the expected date of realization of the benefit of the concession to the Republic of Liberia.
- (6) The shortlist for a Restricted Competitive Bidding process shall be a minimum of three (3) Firms/consortia.
- (7) The Concession and PPP Entity shall submit its request and justification to adopt a Restricted Competitive Bidding process to the Commission for prior approval before commencement of the process. The Concession and PPP Plan must reflect this option when approved by the Commission.
- (8) The Concession and PPP Entity shall submit its request only after the receipt of the Certificate of Concession.
- (9) The Commission shall respond to the request within fourteen (14) days of the receipt

of the request.

- (10) The decision of the Commission shall be final and the Concession and PPP Entity shall comply with the decision forthwith.
- (11) Where the Commission does not respond to the request within the fourteen (14) days spelt out in Sub-Regulation 67(5) of these Regulations, the request shall be deemed approved and the Concession and PPP Entity shall proceed with the procurement of the concession.

Regulation 69 - Sole Source and Unsolicited Bids (Section 102 of the Act)

Sole Source

- (1) A Concession and PPP Entity may adopt a sole source procurement procedure only under the conditions provided under Section 102 of the Act and this Regulation 63 of these Regulations.
- (2) The proposed concession to be procured by means of sole source method must meet all the requirements necessary for undertaking a concession as provided in Part VI of the Act and in these Regulations.
- (3) The Commission shall submit the request of the Concession and PPP Entity to the Cabinet. The Cabinet shall make its decision in consultation with the Commission.
- (4) The decision of the Cabinet to grant or reject the request to adopt the sole source method shall be final and the Concession and PPP Entity shall comply with the decision forthwith.
- (5) The decision shall be published on the website of the Commission as required under the Act.

Unsolicited Proposal

- (6) An unsolicited proposal may be considered only in accordance with provisions of section 102 of the Act and Regulation 69 of these Regulations.
 - (a) For the purposes of Section 102(3) of the Act, any unsolicited proposal for Concession shall be deemed an "unsolicited bid" even if it lacks the financial or technical precision that would normally be associated with a formal bid. The term "unsolicited bid" as used in Section 102(3) of the Act includes a proposal or bid for a Concession submitted to a Ministry or agency of the Government without any prior suggestion by any officer, employee, representative or agent of the Government.
 - (b) A mere expression of interest in developing a Concession is not an unsolicited bid, although it may lead to an unsolicited bid or to a decision by the Government to develop a Concession based on competitive bidding. An unsolicited bid must define the project scope and proposed economic terms in such detail as is reasonably necessary for the Government to understand the nature of the benefit to Liberia's economy and economic development and the payments to the Government that can be expected to flow from the project and the person making such unsolicited bid must indicate in writing that the bid sets forth all material actions or inducements that the bidder expects to be taken or given by the Government to facilitate the

development of the project.

- (7) No Ministry or agency of the Government has any obligation to accept an unsolicited bid, or to keep confidential any information related to an unsolicited bid.
- (8) A Ministry or agency of the Government shall not agree that the existence or terms of an unsolicited bid are entitled to confidential status without the prior written consent of the Minister of Justice and the Minister of Finance.
- (9) When a Concession and PPP Entity receives an unsolicited proposal for a concession it shall only be considered for further discussion if all the following conditions exist:
 - (i) There are no previous unsolicited bids for the same concession submitted to that Entity or to another agency of the government directly connected with the implementation of the concession.
 - (ii) The concession is of a specialized character and is not likely to attract other bidders.
 - (iii) The product, services or works to be procured pursuant to the unsolicited proposal is unique or innovative concept and not generally available from other known sources.
 - (iv) The proposed outcome will be exceptionally beneficial to or have exceptional cost advantages for the Government of Liberia.
 - (v) There are no substantial financial contributions to be made by Government of Liberia.
 - (vi) The proposal is deemed to fall under one of the areas prescribed by the Government of Liberia as a priority sector included in the overall development framework of the Government.
 - (vii) The specific concession has not already been earmarked under the Annual Concession Plan and no Concession and PPP Plan is in place for that particular concession.
- (10) If the conditions are satisfied, then the Concession and PPP Entity shall submit a request with justification to proceed to consider an unsolicited proposal to the Commission with a simultaneous request to the Minister responsible for Planning and Economic Affairs in accordance with Section 88(3) of the Act.
- (11) The Commission shall respond to the request within fourteen (14) days of the receipt of the request.
- (12) The decision of the Commission shall be final and the Concession and PPP Entity shall comply with the decision forthwith.
- (13) The Commission shall consult the Minister responsible for Planning and Economic Affairs on the importance or otherwise of the particular concession in respect of which

the unsolicited proposal has been received.

- (14) Where the Minister responsible for Planning and Economic Affairs is of the view that the proposal is beneficial to the economy of Liberia then a certificate shall be issued in accordance with Section 88(3). The Concession and PPP Entity shall undertake a study of the proposal and ensure that it meets the objectives for a concession as required in Section 74 of the Act.

Evaluation of Unsolicited Proposal

- (15) In assessing the unsolicited bid, the Concession Bid Evaluation Panel shall in addition to other requirements for assessing a concession as the context requires, also consider the following:
- (a) The sound business case for the unsolicited concession proposal
 - (b) The expected duration of the implementation as per the proposal on other sectors of the economy
 - (c) The fairness of the risk allocation
 - (d) Financial benefits to the state and the concessionaire
 - (e) Financial and other obligations of the state.
 - (f) Environmental and social impacts
 - (g) Value for money assessment the technical and financial capacity of the proponent
- (16) If the Concession Bid Evaluation Panel recommends to the IMCC and the IMCC affirms that:
- (i) the proponent does not have the technical and financial capacity to deliver the project
 - (ii) the terms offered could be substantially improved by a competitive process
 - (iii) the award of the concession to the proponent would not lead to a competitive operational environment.
- (17) the IMCC shall determine and shall duly inform the Cabinet and the Commission that the project be subject to the competitive bidding process in accordance with the Act and these Regulations.
- (18) If at any time prior to the approval of the Commission for the use of the unsolicited method, the Concession and PPP Entity receives one or more unsolicited proposals, in respect of the same concession and the Concession and PPP Entity intends to proceed with the particular concession, then the Entity shall subject the concession to the competitive bidding process in accordance with the Act and these Regulations and the concession shall not be processed by an unsolicited method.
- (19) The preceding paragraph does not apply to a natural resource Concession proposal pursuant

to which the Concession would be awarded to a bidder who already holds, by virtue of an exploration license or otherwise, the right to convert an interest in a natural resource into a Concession.

- (20) If an unsolicited bid is required to be converted into a competitive bid, the IMCC may with the consent of the original bidder require that the winning bidder, if not the original bidder submitting the unsolicited bid, agree to reimburse the original bidder an amount equal to its direct out-of-pocket costs incurred in preparing its original bid proposal up to the time that the decision to utilize competitive bidding is made (such amount to be disclosed, subjected to quasi-audit due diligence prior to the circulation of the bid documents, and set forth in the bid proposal) if:
- (i) the unsolicited bidder has furnished to the Government in electronic format the unsolicited bidder's work product created in connection with its original bid proposal (excluding the original bidder's own cost computations) and
 - (ii) the Government has made such work product available to the other bidders substantially concurrently with the bid documents.

Regulation 70 – Prequalification or Qualification of Bidders (Section 103 of the Act)

- (1) Concession Bid Evaluation Panels should take such steps and make such investigations (including due diligence as contemplated by Section 117 of the Act) as are sufficient to satisfy themselves of the sufficiency and accuracy of the statement of qualifications of a bidder or a prospective bidder.
- Statements of financial qualification must be supported by delivery of audited financial statements of the entity whose financial condition is submitted as the basis for financial qualification, covering at least the two most recent fiscal years of the entity for which such statements are available and including all notes to the financial statements. Notwithstanding the preceding sentence, if the most recent fiscal year of such entity ended more than 180 days prior to the date of the bid submission, the audited financial statements must cover that fiscal year and the immediately prior fiscal year.
- (2) A bidder's statement of its qualifications must include a certification by a senior officer of the bidder that all the information set forth in the bidder's submission with respect to its qualifications is true and correct in all material respects.
- (3) A Concession Bid Evaluation Panel may request a prospective bidder to provide additional information to clarify/support any component of its qualifications set forth in its original qualification submission. If it does so, each other prospective bidder shall be informed of the request and shall be afforded the same amount of time to supply additional information in respect of such component. The opportunity to submit additional information may not be used as a means of changing the identity of the prospective bidder or any member of the bidding group or of reallocating responsibilities within a bidding group.
- (4) This Regulation 70 applies whether the bidder's qualifications are submitted in prequalification proceedings or as part of the actual bid process. Section 116 and the Regulations thereunder are applicable to all other situations in which a Concession Bid Evaluation Panel may seek additional information in evaluating bids submitted in response to an invitation to bid.
- (5) An agreement provided pursuant to clause (c) of Section 103(6) of the Act may be conditioned upon the consent of the other entity to the terms of the Concession agreement (to the extent the final terms of

the Concession agreement are not fixed in the bid documents).

- (6) In any such case, the other entity must independently agree with the Government that the consent of the bidder to the terms of the Concession Agreement consents is in addition to the consent of such other entity.
- (7) Refusal by a member of a joint venture or consortium to consent to the terms of the Concession agreement, when negotiated, shall cause forfeiture of any bid security.
- (8) The Agreement under reference in Section 103(8) is the agreement to which the Bidder and other entities forming a joint venture or consortium for the purposes of submitting a bid shall agree to abide by the terms and conditions of the Concession bid document

Sub-Part 5 – Concession Documents Preparation

Regulation 71 - Concession Bid Documents (Section 105 of the Act)

- (1) Until the approval of the IMCC, the full set of the concession bidding documents shall be considered as “draft bidding documents”.
- (2) The Entity Concession and PPP Committee may work with an Advisor where applicable to prepare the full set of the draft concession bidding documents which shall, at a minimum, include information required under section 105 of the Act.
- (3) The draft concession bidding documents shall be submitted to the IMCC by the Head of the Concession and PPP Entity.
- (4) The IMCC shall upon receipt of the draft concession bidding documents review and give its advise on the suitability of the documents for the procurement of the concession within fourteen (14) days of receipt of the draft bidding documents
- (5) Upon approval, the draft concession bidding documents shall be considered as the “concession bidding documents” for the purposes of inviting bids, or proposals for the concession.
- (6) If the draft concession bidding documents requires revision, the Concession and PPP Entity shall revise the documents taking into consideration the comments of the IMCC and re- submit the documents for reconsideration within fourteen (14) days.
- (7) In undertaking its review of the draft bidding documents, the IMCC shall constitute a technical team for the purpose. The technical team shall include representation from the Ministries of Finance, Labor and Justice, the National Investment Commission (NIC) and the Concession and PPP Entity and may include such advisors or experts as deemed necessary by the IMCC.

Regulation 72 – Publication of General Notice of Investment Opportunity, Expression of Interest and Invitation to Bid (Section 107 of the Act)

The following shall be observed in respect of publication:

- (1) In Respect of National Competitive Bidding
 - (a) A General Notice for Investment Opportunity shall be published for all concessions to be

procured by National Competitive Bidding and the following shall apply:

- (i) The Concession Entity shall publish the General Notice for Investment Opportunity after it has received approval of the Concession and PPP Plan and approval of the Notice by the Inter-Ministerial Concession Committee.
 - (ii) The publication shall be in at least two (2) print media with national circulation, the Newsletter of the Commission, the website of the Concession and PPP Entity and the website of the Commission.
 - (iii) A minimum of two (2) notices shall be placed in the print media within a period of fourteen (14) days from the date of first publication. The first publication should be made during the first week and the second and subsequent publications during the second week.
 - (iv) The General Notice of Investment Opportunity shall be published at least three(3) weeks prior to the Publication of the request for Expressions of Interest.
- (b) For the purposes of a Request for Expression of Interest.
- (i) The publication shall be in at least two (2) print media with national circulation, the Newsletter of the Commission, the website of the Concession and PPP Entity and the website of the Commission.
 - (ii) A minimum of two (2) notices shall be placed in the print media within a period of fourteen (14) days from the of first publication. The first publication should be made during the first week and the second and subsequent publications during the second week.
 - (iii) Bidders shall be allowed at least three (3) weeks to respond to the request for expressions of interest

(2) In Respect of International Competitive Bidding

- (a) A General Notice of Investment Opportunity may be published for a concession to be procured by International Competitive Bidding and the following shall apply:
- (i) The Concession and PPP Entity shall publish the General Notice for Investment Opportunity after it has received approval of the Concession and PPP Plan.
 - (ii) The publication shall be in a print media with national circulation, international publications of repute such as; The Economist, DG Market, Development Business of the UN, the Newsletter of the Commission, the website of the Concession and PPP Entity and the website of the Commission.
 - (iii) A minimum of two notices shall be placed in the print media within a period of fourteen (14) days from the date of first publication. The first publication should be made during the first week and the second and subsequent publications during the second week.
- (b) In respect of a Request for Expression of Interest for all concessions to be procured by International Competitive Bidding the following shall apply.
- (i) The publication shall be in at least two (2) print media with national circulation,

international publications of repute such as; The Economist, DB Market, Development Business of the UN, the Newsletter of the Commission, the website of the Concession and PPP Entity and the website of the Commission.

- (ii) A minimum of two (2) notices shall be placed in the print media within a period of fourteen (14) days from the date of first publication. The first publication should be made during the first week and the second and subsequent publications during the second week.
- (iii) Bidders shall be allowed at least four (4) weeks to respond to the request for expressions of interest

(3) Request for Proposals

- (a) In respect of a Request for Proposals/Invitation to Bid, the invitation/request shall be issued to all entities pre-qualified to participate in the bidding process:
 - (i) For National Competitive Bidding, Bidders shall be allowed at least four (4) weeks to respond to the Request for proposals/ Invitation to bid.
 - (ii) For International Competitive Bidding, Bidders shall be allowed at least six (6) weeks to respond to the Request for Proposals/Invitation to Bid.
 - (b) Except in cases where the invitation to bid/request for proposals has been made to bidders already qualified, the publication shall be on the websites of the Concession and PPP Entity and the Commission, else all Request for Proposals/Invitation to Bid to be procured under a National Competitive Bid shall be published and the following shall apply:
 - (i) The publication shall be in at least two (2) print media with national circulation, the Newsletter of the Commission, the website of the Concession and PPP Entity and the website of the Commission.
 - (ii) A minimum of two (2) notices shall be placed in the print media within a period of fourteen (14) days from the date of first publication. The first publication should be made during the first week and the second and subsequent publications during the second week.
- (4) For the avoidance of doubt no publication in the media prescribed shall be used in respect of sole source procurement, unsolicited proposals and where an Expression of Interest has been used as a basis for arriving at a pre-qualified list of bidders.
- (5) The Act and these Regulations provide for the delivery of notices and certain other communications to Concession bidders by facsimile, telephone or email. All requests for expressions of interest and invitations to bid must inform prospective bidders and bidders of this fact in a conspicuous manner and urge them to provide in their responses two email addresses, telephone number and facsimile number for delivery of notices and other communications.

Regulation 73 – Publication Regulations (Section 108 of the Act)

- (1) No Concession agreement arising from a sole source arrangement or based on an unsolicited bid shall be executed on behalf of the Government unless at least two (2) weeks prior thereto a summary of the principal terms of the proposed agreement is published in the manner required for Publication of invitations to bid for national competitive bidding.
- (2) The summary shall include without limitation the subject matter and term of the agreement, all significant financial terms and conditions, all renewal options exercisable by the concessionaire, a reasonably detailed description of the land and other resources of the state that are to be the subject of the Concession, the name of the concessionaire, and the ultimate controlling person or persons with respect to the concessionaire.

Sub-Part 4 – Pre-Bid Meeting, Bid Submission And Opening

Regulation 74– Submission and Opening of Bids (Section 111 of the Act)

- (1) In respect of National Competitive Bids, a minimum period of four (4) weeks shall be allowed between the period of first publication of the request and the date for the submission of proposals/bids provided that the Entity may consider a longer period if the concession is of a complex nature.
- (2) Under International Competitive Bidding, a minimum period of six (6) weeks shall be allowed between the period of first publication of the request and the date for the submission of proposals/bids provided that the Entity may give a longer period if the concession requires substantial amount of capital or is of a complex nature.
- (3) Bidders and/or their representatives shall have the right to attend the bid opening if they so desire.
- (4) Members of the Commission may, if they so desire, also attend to observe the proceedings of the bid opening but shall not participate in the proceedings.

Regulation 74A — Communications with Bidders

- (1) Communications between the procuring or concession entity and bidders or prospective bidders relating to a procurement proceeding shall be conducted in writing through the communication channels specified in the bidding documents, including the e-GP system where applicable.
- (2) Requests for clarification of the bidding documents shall be submitted within the time specified in the bidding documents through the e-GP system or another written means specified in the bidding documents.
- (3) Responses to requests for clarification shall—
 - (a) be issued in writing through the same communication channel; and
 - (b) be communicated simultaneously to all prospective bidders without identifying the source of the request.
- (4) Where a pre-bid conference is held, the procuring or concession entity shall—

- (a) ensure that all prospective bidders have an equal opportunity to raise questions; and
- (b) prepare minutes of the conference including the questions raised and the responses provided.

(5) Any clarification provided during a pre-bid conference shall be confirmed in writing through the e-GP system or other official communication channel.

(6) Clarifications issued in accordance with this regulation shall form part of the bidding documents. Where a clarification results in a modification of the requirements of the bidding documents, the procuring entity shall issue a formal amendment to the bidding documents in accordance with the Act and these Regulations.

(7) After the opening of bids and until notification of the award decision, communications between the procuring entity and bidders shall be limited to those necessary for clarification of bids or verification of bidder qualifications in accordance with the Act.

(8) Requests for clarification after bid opening and the responses thereto shall—

- (a) be made in writing through the official communication channel specified in the bidding documents, including the e-GP system where applicable; and
- (b) be documented in the procurement record.

(9) Clarifications shall not permit—

- (a) modification of the substance of a bid;
- (b) submission of new information that would materially affect the evaluation of the bid; or
- (c) negotiation with bidders where negotiation is not permitted under the Act.

(10) All communications between the procuring or concession entity and bidders or prospective bidders relating to the procurement proceeding shall be recorded and included in the procurement record.

Regulation 74B — Submission of Bids and Integrity of the e-GP System

(1) Bids shall be submitted in the manner specified in the bidding documents.

(2) When bids are submitted through the e-GP system, the submission, receipt and storage of bids shall be conducted exclusively through that system.

(3) The e-GP system shall ensure—

- (a) secure encryption and storage of bids so that no person can access their contents before the official time of bid opening;
- (b) automatic recording of the date and time of submission of each bid;
- (c) maintenance of a secure electronic audit trail recording all actions relating to submission, storage and opening of bids; and
- (d) protection against unauthorized access, alteration or deletion of bids.

(4) The e-GP system shall operate using a single official system time, which shall determine—

- (a) the deadline for submission of bids;

- (b) the time of bid opening; and
- (c) the time of any other electronic procurement action conducted through the system.

(5) The time recorded by the e-GP system shall prevail over the time displayed on a bidder's computer or other device.

(6) Where a malfunction or unavailability of the e-GP system prevents bidders from submitting bids prior to the submission deadline—

- (a) the procuring entity shall extend the submission deadline for a period sufficient to restore normal access to the system; and
- (b) all prospective bidders shall be notified of the revised deadline through the system and other appropriate communication channels.

(7) The e-GP system shall maintain a record of any system malfunction or interruption affecting the submission of bids.

Regulation 74C — Bid Opening and Post-Opening Safeguards

(1) Bid opening shall take place at the time and in the manner specified in the bidding documents.

(2) When bids are submitted through the e-GP system, bid opening shall be conducted through that system.

(3) The e-GP system shall ensure that bidders who submitted bids are able to observe or witness the opening event electronically.

(4) At the time of opening, the system shall automatically display or record the information required to be announced at bid opening in accordance with the Act.

(5) Immediately following bid opening, the procuring entity or the e-GP system shall generate a bid opening record.

(6) The bid opening record shall include, at a minimum—

- (a) the procurement reference number and title;
- (b) the date and time of bid opening;
- (c) the names of bidders whose bids were opened;
- (d) the bid prices or confirmation of submission of financial proposals, where applicable;
- (e) the presence or absence of required bid security or bid-securing declaration; and
- (f) any discounts or alternatives required to be announced at bid opening.

(7) The bid opening record shall—

- (a) be made available electronically to all bidders who submitted bids; and
- (b) form part of the procurement record.

(8) Where a two-envelope bidding procedure is used—

- (a) financial proposals shall remain sealed or electronically encrypted until the scheduled financial opening; and
- (b) bidders whose technical proposals are responsive shall be notified through the e-GP system of the time and date of the opening of financial proposals.

(9) The procuring entity shall ensure the secure custody of bids and related documentation until completion of the evaluation process.

(10) Any breach of the security or custody of bids shall be documented in the procurement record and reported to the Commission.

Sub-Part 5 – Evaluation

Regulation 75 – Concession Bid Evaluation Panels and Evaluation (Section 111 of the Act)

- (1) The IMCC shall constitute the Concession Bid Evaluation Panel for the evaluation of the 'Expression of Interest' for the concession within fourteen (14) days of opening of the bids.
- (2) The IMCC shall constitute the Concession Bid Evaluation Panel for the evaluation of the Request for Proposals' for the concession within three (3) days of the opening of the Concession Bidding documents.
- (3) The Concession Bid Evaluation panel shall include members with skills, knowledge and experience relevant to the subject matter of the concession.
- (4) The Evaluation Panel shall complete its report before the expiry of the time limit set forth in the Bid documents.
- (5) The IMCC shall adjudicate and give its approval or otherwise of the evaluation report as follows, always ensuring that the decisions are made within the bid validity periods as follows:
 - (a) In the case of Expression of Interest within seven (7) days of receipt of the report.
 - (b) In the case of an Invitation to Bid or Request for Proposals within fourteen (14) days of the receipt of the report.

Regulation 76 - Appointment of Concession Bid Evaluation Panel; membership of panel

- (1) Within fourteen (14) days after the formation of any Concession Bid Evaluation Panel, the chairperson of the Inter-Ministerial Concessions Committee shall notify the Commission of the membership of that Concession Bid Evaluation Panel.
- (2) No member or employee of the Commission shall be a member of any Concession Bid Evaluation Panel.
- (3) The minimum membership of the Concession Bid Evaluation Panel shall be seven (7).

Regulation 77 - Commission Consent to Absence of Non-Governmental Members on a Concession Bid Evaluation Panel

The relevant Inter-Ministerial Concessions Committee shall obtain the prior consent of the Commission to the appointment of a Concession Bid Evaluation Panel that exclusively consists of officials or employees of the Government.

Regulation 78 - Responsibilities of Concession Bid Evaluation Panel Members

- (1) Procedures established by the Concession Bid Evaluation Panel shall ensure that all members of the Concession Bid Evaluation Panel are informed of all deliberations and that the Concession Bid Evaluation Panel participates in all material decisions.
- (2) No such procedures shall excuse a member of the Concession Bid Evaluation Panel from responsibility for the conclusions of the Concession Bid Evaluation Panel unless the member dissents in writing submitted to the relevant Inter-Ministerial Concessions Committee substantially concurrently with the submission of the bid evaluation report to the relevant Inter Ministerial Concessions Committee.

Regulation 79 - Disclosure of Membership of Concession Bid Evaluation Panel

The Membership of a Concession Bid Evaluation Panel shall not be disclosed directly or indirectly to bidders at any time prior to the submission of the panel's bid evaluation report to the relevant Inter-Ministerial Concessions Committee.

Regulation 80 – Minimum Contents of the Evaluation Criteria (Section 113 of the Act)

- (1) Pursuant to section 114 of the Act, the evaluation criteria shall, in addition to the provisions of section 114 of the Act include the following:
 - (a) In Respect of an Expression of Interest
 - (i) Experience in the specific area of the concession
 - (ii) List of projects of similar nature and complexity undertaken by the bidder or its personnel
 - (iii) Firm/Consortium's financial capacity and/or its
 - (iv) Ability to access credit to undertake the concession
 - (v) Firm/Consortium's technical capacity to undertake the concession
 - (vi) (Firm/Consortium's experience in sub Saharan Africa)
 - (b) In respect of a Request for Proposals/Invitation to Bid
 - (i) Information on corporate structure
 - (ii) Operational and managerial capacity to undertake the concession
 - (iii) Financial proposal
 - (iv) Soundness of financial layout over concession period
 - (v) Overall business concept as per the bidder business plan
- (2) The following shall also be observed in respect of the evaluation criteria in bidding documents.
 - (a) The evaluation shall be in strict accordance with the criteria set out in the concession bidding documents:
 - (b) The Concession Bidding Documents in respect of Request for Proposal/Invitation to Bid documents shall state the broad criteria in terms of the minimum requirements for the concession and the weight to be placed on the specified requirements during the evaluation.

Sample Criteria and Supporting Documents

- (3) The Commission may publish a sample of the criteria for evaluation to guide Concession Entities and the evaluation panel.
- (4) The Evaluation Panel shall ensure that as the context requires all mandatory information submitted by bidders are supported with documentary evidence.

Requesting Clarifications or Additional Information from Bidders

- (5) Requests for clarification or for additional information may not be used to enable a bidder to make substantive changes to the structure or terms of its bid, to change the identity of the bidder or any member of the bidding group, or to improve the responsiveness of the bid to required components of the bid submission.
- (6) A Concession Bid Evaluation Panel must inform the relevant Inter-Ministerial Concessions Committee before seeking additional information from any bidder.

Consequences of Insufficient Information

- (7) If the bid documents require a bidder to provide information about its qualifications in a specific area, whether financial, technical or otherwise, and the bidder provides no or limited information, the Concession Bid Evaluation Panel may not use external information to conclude that the bidder has better qualifications than those disclosed.
- (8) There is no limitation on the use of external information to conclude that a bidder lacks adequate qualifications or does not have the qualifications claimed in a bidder's statement of qualifications.

Sub-Part 5 – Post Evaluation

Regulation 81 - Evaluation Report (Section 116 of the Act)

- (1) Pursuant to section 116 of the Act the evaluation report shall indicate the following:
 - (a) Whether the Evaluation Panel obtained all material information required to make a recommendation to the IMCC.
 - (b) A clear recommendation of the results of the technical and financial components of the evaluation.

Recommendation of Rejection of all Bids

- (2) A Concessions Bid Evaluation Panel may determine, after its evaluation of the bid submissions and the due diligence performed pursuant to the requirements of Section 117 of the Act, that no bid adequately responds to the needs of the Government in respect of the particular Concession involved or is sufficient to assure the Government that the bidder can successfully carry out the project. In any such case, the Concessions Bid Evaluation Panel shall recommend to the Inter-Ministerial Concessions Committee that it reject all bids, setting forth the reasons for its conclusion.
- (3) Details of any clarification of the proposals/bids that was sought, if any by the Evaluation Panel and the responses received in response to the clarifications.
- (4) The IMCC shall make a decision on the evaluation report within fourteen (14) days of receipt of the report, provided there is no further information required to validate the recommendations of the evaluation report.
- (5) If the IMCC requires further information on the evaluation in order to arrive at its decision, the IMCC

may extend the time for its decision provided always that the IMCC shall make its decision not later than twenty-eight (28) days after the receipt of the evaluation report and where appropriate extend the bid validity period

- (6) Subject to the IMCC's view of the findings of any additional due diligence report, the IMCC shall inform the Concession and PPP Entity, the Office of the President and the Commission of its final decision on the recommendation of the evaluation report.

Regulation 82 - Due Diligence (Section 117 of the Act)

- (1) The Concession and PPP Entity shall be responsible for the procurement process to engage competent persons to conduct the due diligence on the bidders in accordance with Sections 68 to 71 of the Act.
- (2) The due diligence shall cover the areas specified under Section 117 of the Act and any other areas recommended by the Concession Bid Evaluation Panel to be examined pursuant to Section 117 of the Act.
- (3) The due diligence shall be conducted concurrently with the bid evaluation process and the findings submitted to the Concession Bid Evaluation Panel prior to the preparation of the Bid Evaluation report.

Computations of Revenue Impact

- (4) Where the bid documents require that bidders estimate the revenue impact of tax and other fiscal incentives proposed in the bid documents or proposed by the bidder, the bid documents should specify the methodology to be used in making such estimate.
- (5) Where the bid documents do not do so, but the bidder decide on his own to include the methodology used for the computation as part of its submission, the bidder must deliver to the Concession and PPP Entity, two copies of a CD-Rom setting forth the Computations.

Regulation 83 Review of Evaluation Report; Negotiations (Section 118 of the Act)

Pursuant to Sections 118(1) of the Act:

- (1) A bidder shall be disqualified where the Inter-Ministerial Concession Committee finds from the Evaluation and Due diligence report conducted on behalf of the Concession and PPP Entity or the additional reports conducted on behalf of the IMCC that:
 - (i) The bidder lacks the of legal, technical and/or financial capability to carry out the project

- (ii) The information provided in its proposal is materially false or misleading
- (2) The IMCC shall consult with the Minister of Justice before taking any action on the disqualification of a bidder. If the Minister of Justice confirms the position of the IMCC, the IMCC shall approve the report after giving effect to the disqualification.

Time for Filing Notice of Dissent

- (3) A notice of dissent referred to in Section 10(7) (b) of the Act is not effective unless it is delivered to the Office of the President prior to the execution of the agreement on behalf of the Government by the relevant minister or ministers, even if the effectiveness of the executed Agreement is conditioned on the occurrence of further actions such as Presidential and/or Legislative approval.

Negotiation Reports

- (4) The Negotiations Team shall promptly report to the relevant Inter-Ministerial Concessions Committee, the Commission and the Office of the President any effort by a bidder to renegotiate terms stated in its bid or terms that were set forth in the bid documents as non-negotiable. The Office of the President shall make a decision on the report and guidance to the Negotiations Team on further action to be taken.

Publication of Signed Agreement; Distribution of Approved Agreement

- (5) A Concession Agreement, once signed by the required officials and the President, shall be posted on the website of the Commission or the Concession and PPP Entity. If the Agreement is not considered binding until approved by the Legislature, a legend to that effect shall appear on the signature pages, and the agreement shall contain an express statement to such effect.(6) When as the agreement becomes binding on all parties, the Concession and PPP Entity shall cause it to be posted on the website of the Commission or the Concession and PPP Entity, and shall cause complete copies in PDF format on CD-ROM discs to be distributed to

- (i) each ministry or agency represented on the relevant Inter-Ministerial Concessions Committee and the Negotiating Team;
- (ii) the Environmental Protection Agency
- (iii) the Commission, and
- (iv) the Liberia Extractive Industries Transparency Initiative
- (v) The National Bureau of Concessions

Sub-Part 5 A – Contract Management for Concessions and PPPs

Regulation 84 - Post-Contract Management (Section 122 of the Act)

- (1) A Contract Management Team shall be appointed by the Procuring or Concession Entity. The Team shall include technical, legal, financial, and environmental officers.

- (2) The Team shall monitor the private party's performance against KPIs. Quarterly Performance Reports shall be submitted to the Commission [and to the NCB].
- (3) (a) Any variation or renegotiation requires prior review by the Commission. Renegotiation shall only be permitted in cases of—
- i. change in law;
 - ii. force majeure;
 - iii. unforeseeable economic conditions;
 - iv. documented omissions.
- (b) Variations may not alter fundamental risk allocation.
- (4) Penalties, liquidated damages, and step-in rights may be applied for non-performance. Serious or repeated breaches shall be referred for debarment.
- (5) (a) An Annual Performance Report shall be prepared by the Contract Management Team. The Report shall cover—
- i. KPIs;
 - ii. financial performance;
 - iii. environmental and social compliance;
 - iv. fiscal obligations;
 - v. variations and disputes.
- (b) The report shall be published by the Commission, subject to applicable data privacy law.
- (6) Pursuant to section 122 of the Act and for the purposes of efficient management of the concession and protection of public interest after the award, the Concession and PPP Entity shall:
- (a) work with other Government agencies to ensure contract performance standards and the attainment of output timelines compliance, monitor

- (b) be responsible for submitting reports on periodic basis as required by statutory agencies and to the National Bureau of Concessions;
 - (c) conduct periodic assessment of the project performance to ensure that project objectives are met
 - (d) sets up a system for regular communication with the public and stakeholders to determine the extent to which the Concession holder and the Government are perceived to be complying with their obligations under the Concession agreement and to determine whether there is a correspondence between perceived non-compliance and actual non-compliance.
- (7) The functions of the Concession and PPP Entity may be performed on its behalf by the National Bureau of Concession but the Head of the Entity shall be responsible for all actions.

Regulation 84 A – Contract Management Plan

- (1) A Contract Management Plan shall be prepared for every Concession or PPP contract. The Plan shall include—
- (a) roles and responsibilities;
 - (b) Key Performance Indicators (KPIs);
 - (c) private party reporting obligations;
 - (d) inspection and monitoring mechanisms;
 - (e) variation and claims procedures;
 - (f) fiscal monitoring of Government support;
 - (g) disclosure requirements.

Regulation 84 B – Contract Management Team

- (1) A Contract Management Team shall be appointed by the Procuring or Concession Entity.
- (2) The Team shall include technical, legal, financial, and environmental officers.

Regulation 84 C – Variations and Renegotiations

- (1) Any variation or renegotiation requires prior review by the Commission.
- (2) Renegotiation shall only be permitted in cases of—
 - (a) change in law;
 - (b) force majeure;
 - (c) unforeseeable economic conditions;
 - (d) documented omissions.
- (3) Variations may not alter fundamental risk allocation.

Regulation 84 D – Remedies for Non-Performance

(1) Penalties, liquidated damages, and step-in rights may be applied for non-performance, in accordance with the applicable contract conditions.

(2) Serious or repeated breaches shall be referred for débarment.

Regulation 84 E – Performance Monitoring

(1) The Contract Management Team shall monitor the private party's performance against KPIs.

(2) Quarterly Performance Reports shall be submitted to the Commission.

Regulation 84 F – Annual Performance Reporting

(1) An Annual Performance Report shall be prepared by the Contract Management Team.

(2) The Report shall cover—

(a) KPIs;

(b) financial performance;

(c) environmental and social compliance;

(d) fiscal obligations;

(e) variations and disputes.

(3) Non-confidential portions shall be published by the Commission.

PART VII – RULES ON DISPOSAL OF STORES, PLANTS AND EQUIPMENT

Regulation 85 – Identification of Surplus Stores, Plant and Equipment

(1) These Regulations shall ensure that the disposal of stores, plant and equipment is conducted in a transparent, economical and accountable manner that promotes the efficient use and management of public assets.

(2) A procuring entity shall periodically review its stores, plant and equipment to identify items that are surplus, obsolete or unserviceable.

(3) Where items are proposed for disposal, the procurement unit or other responsible unit shall prepare an inventory describing the items, their condition and the justification for disposal, which shall form the basis of the disposal request submitted under section 124 of the Act.

(4) No item shall be proposed for disposal unless a responsible technical or administrative officer certifies that it is surplus to operational requirements, obsolete, unserviceable or no longer economically viable to maintain, taking into account the expected remaining useful life of the item and whether continued maintenance or refurbishment would be more economical than replacement.

(5) Items proposed for disposal shall remain recorded in the entity's asset register until disposal is completed, and such disposal shall be reflected in the asset register and taken into account in the preparation or revision of the entity's procurement plans.

(1)

Regulation 86 – Disposal Procedure (Sections 124–125 of the Act)

(1) Upon authorization under section 124 of the Act, the Disposal Committee shall inspect the items, verify the inventory and condition, and recommend the appropriate disposal method in accordance with section 125 of the Act. Upon approval by the Head of Entity, the items shall be transferred to the General Services Agency, which shall implement the approved method of disposal.

(2) Where items remain usable, the General Services Agency shall first offer them for transfer to other ministries, agencies, commissions or public entities, with or without financial adjustment, before proceeding with sale or other disposal.

(3) Where disposal is by public tender or auction, the General Services Agency shall determine a reserve price based on an objective assessment of market value, taking account of the condition, age and prevailing prices of the items concerned, and the valuation basis shall be recorded. The reserve price shall not be set below that assessed value without written justification recorded in the disposal records. Notice of the tender or auction shall be published in a newspaper of wide circulation and may also be published electronically, including through any electronic government procurement system. A period of not less than four weeks shall be allowed for submission of tenders or participation in the auction, and the items shall be sold to the highest responsive bidder meeting or exceeding the reserve price.

(4) No member of the Disposal Committee, procurement unit, General Services Agency or other public officer involved in the disposal process, nor any person acting on their behalf, shall directly or indirectly participate as a bidder or purchaser.

(5) The General Services Agency and the procuring entity shall maintain a disposal record, which may be kept in electronic form, containing the inventory of items disposed of, the valuation basis, the method of disposal, the bids or offers received, the purchaser or recipient of the items, and evidence of payment and transfer. Proceeds of disposal shall be deposited into the Consolidated Account.

(6) Disposal by destruction, dumping, burial or other methods under section 125(1)(d) of the Act shall not occur without the written authorization of the Environmental Protection Agency.

(a)

PART VIII – COMPLAINTS AND REVIEW PROCESSES

Regulation 87 – Complaints, Review and Decisions of Complaints Process (Sections 10, 126, 127, 128, 129 and 130 of the Act)

(1) All complaints received by the Commission pursuant to Section 127 of the Act shall be submitted under the cover letter of the Executive Director directly to the Chairman of the Complaints

Appeals and Review Panel (CARP).

- (2) For the avoidance of doubt, the Commission shall not reject any complaint from a complainant unless such rejection is pursuant to a formal decision of the CARP.
- (3) Findings and recommendations of the CARP shall be communicated in writing to the Commission and the Commission shall forward the decision of the CARP to the complainant with a copy to the Procuring/Concession and PPP Entity.
- (4) The reference to "Interference" with the functions of the CARP as stipulated under Section 10(7) of the Act shall include any act that is intended to or has the effect of preventing the CARP from carrying out its legitimate functions or impeding its operations including, but not limited to, the following:
 - (a) Any action or inaction of the Commissioners or Executive Director to influence the determination of the CARP in respect of any complaint;
 - (b) Any action or inaction of any government agency or entity to influence the Determination of the CARP in respect of any complaint;
 - (c) Any change or modification of the decision of the CARP by the Commission.
- (5) For purposes of enforcing the rights under Section 126 the "right" shall be construed to mean a right in law and shall include the right of a bidder or any other individual to take the step allowed under Section 126 of the Act or to challenge a decision made pursuant to the Act.
- (6) Pursuant to Section 126 (1) (a), (b) & (c) of the Act, a person who qualifies to lodge a complaint under Section 126(1) (a), (b) and (c) shall do so as of right and such a person shall exercise that right subject only to the provisions of the Act and these Regulations.
- (7) The exercise of the right to complain shall be subject only to restrictions placed under the Act including but not limited to Section 126 (3) of the Act.

Time for Lodging Complaints

- (8) Complaints shall be lodged within fifteen (15) days of the time that the complainant first becomes aware of the facts constituting the alleged violation, in accordance with Section 126(2) of the Act.
- (9) Procuring and Concession Entities shall keep records of all complaints received, including the date and time of receipt.
- (10) No complaint shall be allowed unless it complies with the requirement stated in subsection (2) of Section 126 of the Act.
- (11) If a complaint is lodged with the Commission pursuant to Section 127 of the Act, it shall be submitted within the time limits established in Section 126(2) of the Act after notification of the decision of the Entity.

- (12) In the event the Entity fails to resolve the complaint within the period provided in Section 126(6)(b) of the Act, the complaint may be lodged with the Commission within the time limits established in Section 127(2) of the Act after expiry of that period.
- (13) The Complaints, Appeals and Review Panel shall keep records of applications for review and its decisions in accordance with Section 43 of the Act.

Regulation 88 - Rules Applicable to the Review Proceedings (Section 128 of the Act)

- (1) The Head of Entity shall notify all bidders of any complaint received and the decision on the complaint with a copy to the Commission.
- (2) Where a bidder lodges a complaint to the Procuring or Concession and PPP Entity and the Entity decides on the complaint a copy of the decision, shall be brought to the notice of the Commission.

Regulation 89 - Suspension of Procurement Proceedings (Section 130 of the Act)

- (1) The instances of "emergency" referred to under Section 129 of the Act include situations which, in the view of the Entity a suspension of the procurement proceedings may result in:
- (a) inordinate economic loss to the state,
 - (b) threat to public health, welfare, safety or security; or
 - (c) disruption of critical services or program of the government.
- (2) In such instances of emergency, the Entity shall promptly consult the Commission of its decision not to suspend procurement proceedings and the reason for the decision.
- (3) For the purposes of adjudication or review of the complaints, the Complaints, Appeals and Review Panel shall comply with the Administrative Procedures Act

PART IX – GENERAL PROVISIONS

Regulation 89 A Integrity and Avoidance of Conflicts of Interest (Section 132 of the Act)

- (1) Officials and other persons participating in procurement or concession proceedings shall perform their functions with impartiality, independence and integrity and shall avoid situations giving rise to actual, potential or perceived conflicts of interest at any stage of the procurement or concession process, including situations in which personal, financial or other interests may compromise, or reasonably be perceived to compromise, the fairness and objectivity of the procurement or concession process.
- (2) Any person participating in a procurement or concession process who has, or becomes aware of, a personal or professional interest that constitutes or may give rise to an actual, potential or perceived conflict of interest shall

disclose the interest and comply with the procedures established in these Regulations.

(3) Procuring Entities and Concession Entities shall ensure that procurement and concession proceedings are conducted in a manner that prevents, identifies and appropriately manages conflicts of interest in order to safeguard competition, transparency and public confidence in the public procurement and concessions system.

(4) Compliance with these Regulations forms part of the Code of Conduct applicable to officials and participants in procurement and concession proceedings under the Act.

Regulation 89 B Disclosure of Conflicts of Interest and Immediate Step-Aside (Section 132 of the Act)

(1) Every official participating in procurement or concession proceedings shall complete a Conflict of Interest Declaration before participating in any procurement activity relating to the process.

(2) Where a conflict of interest arises or becomes known, the official shall immediately disclose it and refrain from any further participation, discussion or access to information relating to the procurement or concession process pending determination under Regulation 89C.

(3)

Each Procuring Entity shall keep a Register of Conflict of Interest Declarations in a form prescribed by the Commission.

Regulation 89C — Determination of Conflicts and Recusal (Section 132 of the Act)

(1) Where a declaration or disclosure indicates a potential conflict of interest, the Head of the Procuring Entity shall determine, on reasonable and objective grounds, whether a conflict of interest exists.

(2) Where the Head of the Procuring Entity determines that a conflict of interest exists, the person concerned shall be recused from further participation in the procurement or concession process. Conflicts involving officials shall not be mitigated or managed through continued participation of the person concerned.

(3) Where recusal occurs, the Head of the Procuring Entity shall designate a replacement official where necessary and take any corrective measures required to preserve the integrity of the procurement or concession process.

(4) Any official participating in a procurement or concession process who becomes aware of circumstances that may give rise to a conflict of interest involving another participant shall promptly report the matter to the Head of the Procuring Entity or, where appropriate, to the Commission. No person shall suffer adverse consequences for making such a report in good faith.

(5) Where a conflict of interest is discovered after participation in a procurement or concession activity has commenced, the person concerned shall immediately disclose the conflict and withdraw from further participation, and the Head of the Procuring Entity shall determine whether any stage of the procurement or concession process should be repeated in order to preserve its integrity.

(6) Where an allegation of a conflict of interest is raised during a procurement or concession proceeding, the Head of the Procuring Entity shall assess the allegation and determine whether reasonable grounds exist to believe that a

conflict may exist. The procurement process shall not be suspended solely on the basis of such allegation unless the alleged conflict may materially affect the fairness or integrity of the process.

(7) Any determination made under this Regulation, and the reasons for that determination, shall be recorded in the procurement record.

Regulation 89D — Conflict of Interest Declarations and Procurement Records (Section 132 of the Act)

(1) The Conflict of Interest Declaration required under Regulation 89B shall be completed by every person participating in any stage of a procurement or concession process, including members of Procurement Committees, Bid Evaluation Panels, negotiation teams, technical advisers, consultants and any other person involved in the evaluation, recommendation or approval of procurement decisions.

(2) A declaration shall be submitted prior to the commencement of evaluation, negotiations or any decision-making activity in the procurement or concession process, and no person shall participate in such activities until the declaration has been submitted.

(3) A declaration shall be updated promptly where circumstances arise that may give rise to a conflict of interest.

(4) All declarations, disclosures, recusals and determinations made under these Regulations shall be maintained in the Register referred to in Regulation 89B and shall form part of the procurement record.

Regulation 89F — Oversight, Integrity Controls and Remedies (Section 132 of the Act)

(1) The Register of Conflict of Interest Declarations and all related determinations, recusals, certifications and reports shall form part of the procurement record.

(2) Such records shall be made available to the Commission, internal auditors, the General Auditing Commission and any other authority lawfully exercising oversight over the procurement or concession process.

(3) Failure to submit or update a Conflict of Interest Declaration as required under these Regulations may result in removal from participation in the procurement process and referral to the Commission or other competent authority for appropriate action.

(4) The electronic government procurement system shall support the electronic submission and secure storage of Conflict of Interest Declarations and related determinations.

(5) The system may include mechanisms to identify potential conflicts of interest through cross-checking information relating to bidders, affiliates, beneficial ownership and officials participating in procurement proceedings.

(6) The Commission may, where practicable, establish interoperability arrangements between the electronic procurement system and relevant government registries or databases for the purpose of detecting potential conflicts of interest and other integrity risks.

(7) A person who has participated substantially in the preparation, evaluation, negotiation or approval of a procurement or concession process shall not, for a period of twelve months after the conclusion of that process, accept employment, consultancy or other engagement with—

- (a) the successful bidder, contractor or concessionaire;
- (b) any affiliate, consortium member or subcontractor participating in the procurement or concession; or
- (c) any firm providing advisory, legal, financial or technical services to such bidder or concessionaire in relation to the same project,

unless the Commission determines that such engagement does not give rise to a conflict of interest.

(8) A person who has participated in a procurement or concession process shall not disclose or use confidential or non-public information obtained in the course of that participation for the benefit of any bidder, contractor, concessionaire or adviser in relation to the same procurement or concession project.

(9) Where a complaint or appeal alleges that a procurement or concession decision was affected by a conflict of interest, the Complaints, Appeals and Review Panel may order appropriate corrective measures, including replacement of conflicted officials, repetition of affected stages of the process, re-evaluation of bids or annulment of an award decision where necessary to restore the integrity of the procurement or concession process.

(10) Where a violation of these Regulations by a public official is identified, the matter may be referred to the appropriate authority for disciplinary or administrative action in accordance with the applicable laws governing the conduct of public officials.

Regulation 89G — Procurement Integrity Framework (Section 132 of the Act)

(1) Procurement and concession processes under the Act shall be conducted within an integrity framework designed to safeguard impartiality, transparency, accountability and public confidence.

(2) The integrity framework shall include—

(a) conflict-of-interest disclosure and recusal mechanisms applicable to public officers and other persons participating in procurement or concession proceedings, in accordance with the Act and the regulations governing conflicts of interest;

(b) standards of professional conduct governing the behaviour of procuring entities, public officers, bidders and other participants in procurement proceedings, as provided in sections 131 to 133 of the Act;

(c) integrity commitments by bidders, including declarations confirming compliance with the conduct obligations established under the Act;

(d) ethical and confidentiality undertakings by persons participating in procurement proceedings in an official capacity;

(e) mechanisms for reporting and reviewing suspected misconduct; and

(f) sanctions and remedial measures, including rejection of bids, termination of contracts and debarment in accordance with the Act.

(3) Nothing in these regulations shall modify or replace the conflict-of-interest requirements established under the Act or the regulations governing conflicts of interest.

(4) Procuring entities shall ensure that the mechanisms referred to in this regulation are implemented and documented as part of the procurement record.

(5) The Commission shall issue guidance, standard forms and training materials to support the implementation of the procurement integrity framework.

Regulation 89H — Integrity Declarations and Ethical Compliance

(1) Every person participating in a procurement or concession proceeding in an official capacity shall, before participating in the process—

- (a) sign a declaration confirming familiarity with the ethical and conduct obligations established under the Act and these regulations; and
- (b) undertake to comply with those obligations.

(2) Persons participating in the evaluation of bids or proposals shall sign a confidentiality undertaking before accessing procurement documentation or evaluation information.

(3) Each bidder shall submit, as part of its bid or proposal, a signed integrity declaration confirming that the bidder—

- (a) has not engaged in corrupt, fraudulent, collusive or coercive practices in relation to the procurement proceeding;
- (b) has not offered or agreed to offer any inducement to a public officer or other person in connection with the procurement; and
- (c) will comply with the conduct obligations established under the Act.

(4) Procuring entities shall retain the declarations and undertakings referred to in this regulation as part of the procurement record.

(5) The Commission may prescribe standard forms for the declarations and undertakings required under this regulation.

Regulation 89I — Integrity Obligations and Enforcement

(1) Procuring entities shall promptly document and report to the Commission any credible allegation of conduct inconsistent with the conduct provisions of the Act.

(2) Where a procuring entity or the Commission becomes aware of conduct that may constitute corruption, fraud, collusion or other offences under applicable law, the matter shall be referred to the appropriate oversight or law-enforcement authorities, including the Anti-Corruption Commission, the Auditor-General or other competent institutions.

(3) Every procurement contract shall include a provision requiring the contractor, supplier or consultant to comply with the integrity and conduct obligations established under the Act and these regulations.

(4) The contractual provision referred to in paragraph (3) shall include, at a minimum—

- (a) a representation that the contractor has not engaged in prohibited practices in connection with the procurement proceeding or the execution of the contract;

(b) an obligation to refrain from offering inducements to public officials;

(c) an obligation to cooperate with audits, reviews or investigations conducted by the Commission or competent authorities; and

(d) a requirement to disclose credible allegations of misconduct relating to the procurement or the execution of the contract.

(5) Where a procuring entity determines that a contractor has engaged in conduct inconsistent with these obligations, the procuring entity may, in accordance with the contract and applicable law—

(a) terminate the contract;

(b) suspend payments;

(c) recover losses resulting from the misconduct; and

(d) refer the matter to the Commission for debarment proceedings.

(6) The Commission shall prescribe standard integrity clauses to be included in bidding documents and procurement contracts.

Regulation 89 J Procuring Entity Management Role

(1) Procuring Entities shall:

(a) enforce ethical conduct and conflict-of-interest requirements;

(b) maintain secure custody of procurement records;

(c) keep complete logs of communications with bidders; and

(d) report any suspected fraud, corruption, collusion, or unethical conduct to the Commission without delay.

(2) The Head of the Procuring Entity shall ensure that all officials engaged in procurement receive periodic ethics and integrity training as prescribed by the Commission.

Regulation 89 K Reporting Misconduct

1. Any public official or bidder who becomes aware of suspected unethical conduct, fraud, corruption, collusion, or conflict of interest shall report it promptly to the Head of the Procuring Entity and to the Commission.

2. Procuring Entities shall ensure confidential and secure reporting channels.

3. No person shall suffer retaliation or disadvantage for good-faith reporting of suspected misconduct.

Regulation 89 L– Sanctions

Violations of the Public Procurement and Concessions Act, and these regulations, are subject also to sanctions applicable pursuant to the Public Finance Management Act and the Public Finance Management Regulations.

Regulation 89 M – Forms and templates

(1) The Commission shall issue standard forms for:

- (a) conflict of interest declarations;
 - (b) bidder and supplier ethical undertakings;
 - (c) reports of suspected misconduct.
- (2) Procuring Entities shall adopt and use these forms without modification unless approved by the Commission.

Regulation 89 N — Transitional Provision

- (1) These Regulations repeal and replace the *Public Procurement and Concessions Regulations* previously in force immediately before the commencement of these Regulations.
- (2) Any act done, decision made, complaint filed, procurement proceeding commenced, or right accrued under the repealed Regulations shall remain valid as if done under these Regulations, to the extent that it is not inconsistent with the Act.
- (3) Any reference in any instrument, document, decision or communication to the repealed Regulations shall be construed as a reference to these Regulations.

Regulation 90 - Review of Threshold Levels (Section 139 of the Act)

The Procuring or Concession and PPP Entity shall comply with the threshold set out in the Schedule to the Regulation in accordance with the provisions of the Act and these Regulations.

Review of Thresholds

- (1) Thresholds specified in regulations promulgated by the Commission may be amended from time to time. The thresholds set out in the Schedule shall be reviewed annually, or as the need may otherwise arise, by the Commission.
- (2) In reviewing the thresholds, the Commission shall take into account—
 - (a) macroeconomic data published by the Ministry of Finance and Development Planning, the Central Bank of Liberia, or other competent national authority, including inflation, exchange-rate movements, and general market price trends;
 - (b) the prevailing cost of goods, works and services commonly procured by public entities; and
 - (c) regional procurement benchmarks issued within the ECOWAS region, including harmonized threshold guidance or directives adopted at the regional level.
- (3) The Commission may publish the updated thresholds, not later than 31 December, and such thresholds shall take effect upon publication. The Commission may issue updated thresholds more frequently where significant changes in economic conditions so require.
- (4) Revised thresholds shall apply to all procurement proceedings initiated after the date of publication.

Applicable Thresholds under the Act.

The Schedule of Threshold applicable under the Act is the Schedule set forth below in this Regulation 90:

SCHEDULE OF THRESHOLDS

In this Schedule "Act" refers to the Amended and Restated Public Procurement and Concessions Act, 2026, as from time to time amended, and the regulations from time to time issued and outstanding hereunder.

Users of this Schedule should note the following:

- A. Some thresholds set forth below represent ceilings and others represent floors.
- B. The Act sets forth restrictions, limitations and prohibitions on the use of particular procurement methods that are not expressly set forth in this Schedule. The fact that a procurement method fits within the thresholds under this Schedule is not sufficient to establish that it is permitted under the Act.
- C. There is no minimum contract size below which the use of international competitive bidding or national competitive bidding is prohibited. Thus, for example, a Procuring Entity may use international or national competitive bidding even if the use of a request for quotations is permitted if, in the discretion of the Procuring Entity, such use of international or national competitive bidding is consistent with conducting an efficient and effective procurement.

1. International open competitive bidding for Goods and Works

The Thresholds above which international open competitive bidding shall be used are the ceiling Thresholds for national open competitive bidding

2. National open competitive bidding for Goods, Works and Non-Consulting

The ceiling Thresholds for national open competitive bidding shall be the following estimated contract prices. Above these ceilings international open competitive bidding shall be used.

In the case of contracts for the procurement of goods and Non-Consulting Services, US\$1,000,000

In the case of contracts for the procurement of works, US\$2,000,000

3. Thresholds for use of requests for quotations for Goods, Works and Non-consulting Services.

The Thresholds for requests for quotations shall be the following estimated contract prices. The Thresholds are ceiling threshold amounts for determining the applicability of requests for quotations:

In the case of contracts for the procurement of goods and Non-Consulting Services, US\$20,000

In the case of contracts for the procurement of works, US\$50,000

4. Thresholds for use of restricted bidding for Goods and Works

The use of restricted bidding pursuant to Section 50(4) to seek bids and award contracts must be approved by the Commission where the estimated price of the procurement exceeds:

In the case of contracts for the procurement of goods and Non-Consulting, US\$50,000

In the case of contracts for the procurement of works, US\$100,000

In an appropriate case, the Commission may give blanket approvals for the use of restricted bidding.

5. Thresholds for publication of planned sole source procurement

Publication prior to award is required under the first sentence of Section 56(2) for sole source contracts where the estimated price exceeds US\$100,000.

6. Contracts for the procurement of Consultant Services

The solicitation of expressions of interest is required for contracts for the procurement of consultant services when the estimated contract price of the services exceeds US\$100,000.

The Threshold for least cost selection shall be US\$ 100,000

Threshold for use of Quality Based Selection	Not Applicable
Threshold for Quality and Cost Based Selection	Not Applicable
Threshold for Consultant's Qualification Selection	Not Applicable
Threshold for Fixed Budget Selection	Not Applicable
Threshold for Least Cost Selection	below US\$ 100,000
Threshold for Single Source Selection	Not Applicable

7. Authority to Reject and Signing Authority for Procurement Contract Awards at the Entity level

Type of Contract	Contract Value (Threshold)	Authority to Reject Proposed Contract Award per Section 27(f)	Signing Authority for Contract Award per Section 66(3)
Goods and Services	Less than US\$20,000	Head of Procuring Entity	May be delegated
	Over US\$20,000	Procurement Committee	Head of Procuring Entity
Consulting Services	Less than US\$20,000	Head of Procuring Entity	May be delegated
	Over US\$20,000	Procurement Committee	Head of Procuring Entity
Works	Less than US\$50,000	Head of Procuring Entity	May be delegated
	Over US\$50,000	Procurement Committee	Head of Procuring Entity

8. Prior notice to the Commission of proposed contract awards (14 day waiting period)

Pursuant to Section 31(1), Procuring Entities shall give at least fourteen (14) days prior notice to the

Commission of proposed awards of procurement contracts when the estimated price of the procurement contract exceeds the amount set forth below:

In the case of contracts for the procurement of goods, US\$200,000

In the case of contracts for the procurement of services, US\$100,000

In the case of contracts for the procurement of works, US\$400,000

Pursuant to Section 71(2) Procuring Entities shall give at least fourteen (14) days prior notice to the Commission of proposed awards of consulting contracts when the estimated price of the consulting contract exceeds US\$100,000.

9. Notice and publication of contract awards

Pursuant to Section 37, Procuring Entities shall give prompt notice of contract awards to the Commission for publication when the contract price of the procurement exceeds:

In the case of contracts for the procurement of goods, US\$20,000

In the case of contracts for the procurement of services, US\$10,000

In the case of contracts for the procurement of works, US\$30,000

10. Contracts over US\$250,000

The Ministry of Finance and Development Planning shall approval contracts over US\$250,000 and the contracts shall be attested to by the Ministry of Justice.

The Procuring or Concession and PPP Entity shall comply with the thresholds set out in this Schedule in accordance with the provisions of the Act.

This Regulation and Manual shall take effect as of the date it is signed.

DONE IN THE CITY OF MONROVIA, COUNTY OF MONTSEERRADO, REPUBLIC OF LIBERIA THIS 18th DAY OF March A.D, 2026 BY AUTHORITY OF THE PUBLIC PROCUREMENT AND CONCESSIONS COMMISSION.

SIGNED BY:

**Chairperson
PUBLIC PROCUREMENT & CONCESSIONS COMMISSION**

ANNEX: Code of Conduct for Implementation of the Public Procurement and Concessions Act and Regulations

1. Code of Conduct for Public Officials

1.1 Purpose and Scope

This Code applies to all public officials involved in any stage of public procurement or concessions activities under the PPCA.

1.2 Impartiality and Public Interest

Officials shall act impartially, objectively, and solely in the public interest, ensuring fair treatment of all bidders.

1.3 Integrity and Prohibited Conduct

Officials shall not engage in corrupt, fraudulent, collusive, coercive, or obstructive practices, nor solicit or accept any benefit connected with procurement activities.

1.4 Conflict of Interest

Officials shall avoid any actual, potential, or perceived conflict of interest. Conflicts must be declared immediately and the official must recuse themselves.

1.5 Confidentiality

Officials shall maintain the confidentiality of all non-public procurement information and shall not use such information for personal gain.

1.6 Professional Conduct

Officials shall perform their duties with diligence and professionalism and ensure accuracy of procurement records.

1.7 Duty to Report Suspected Malfeasance

Officials who detect or reasonably suspect corruption, fraud, collusion, coercion, conflict of interest, obstruction, or any violation of the PPCA shall immediately report the matter to the Head of the Procuring Entity, the Internal Audit Agency, or the PPCC. Officials shall not conceal or ignore red flags, shall preserve relevant records, and shall cooperate with any investigation. Retaliation against good-faith reporting is prohibited, in accordance with the Whistleblower Act of 2021.

1.8 Post-Employment Restrictions

Former officials shall not accept employment or consultancy with firms they dealt with directly for a period of three years.

2. Code of Conduct for Bidders, Suppliers, Contractors, Consultants, and Concessionaires

2.1 General Conduct

Bidders shall act with integrity and comply with all applicable requirements of the PPCA.

2.2 Prohibited Practices

Bidders shall not engage in corrupt, fraudulent, collusive, coercive, or obstructive practices.

2.3 Conflict of Interest

Bidders shall disclose any personal, financial, or other relationships that could constitute a conflict of interest.

2.4 Accuracy of Information

Bidders shall ensure that all documents and information submitted are accurate, truthful, and complete.

2.5 Confidentiality

Bidders shall respect the confidentiality of procurement information and shall not attempt to obtain non-public information.

2.6 Contract Performance

Contractors shall fulfil contractual obligations in accordance with technical specifications, timelines, and applicable laws.

3. Conflict of Interest Declaration Forms

FORM A — PUBLIC OFFICIAL CONFLICT OF INTEREST DECLARATION

(For officials participating in procurement or concessions under the PPCA)

A. General Information

Name of Official: _____

Position/Rôle: _____

- Procurement Unit Staff
 Procurement Committee Member
 Evaluation Panel Member
 User Technical Representative
 Approving Authority
 Other: _____

Procuring Entity: _____

Procurement Title / Reference: _____

Date: _____

B. Conflict of Interest Disclosure

Indicate whether any of the following apply. Check all that apply.

1. Personal or Family Relationship

- Yes No

Do you or your family members (spouse, children, parents, siblings) have any relationship with a bidder, supplier, subcontractor, consultant, or their key staff?

If Yes, provide details:

2. Financial or Business Interest

- Yes No

Do you or your related persons hold any financial or business interest in any bidder, supplier, contractor, consultant, or subcontractor?

If Yes, provide details:

3. Employment or Prior Engagement

- Yes No

Have you previously worked for, been paid by, or received benefits from any bidder involved in this procurement during the past three (3) years?

If Yes, provide details:

4. Gifts, Hospitality, or Benefits

- Yes No

Have you received or been offered any gift, hospitality, payment, or benefit from any bidder or related party?

If Yes, provide details:

5. Other Possible Conflicts

- Yes No

Is there any situation that could impair—or appear to impair—your impartiality?

If Yes, provide details:

C. Duty to Report

I understand that I must immediately report any suspected fraud, corruption, collusion, coercion, obstruction, or improper influence in this procurement.

D. Confidentiality Undertaking

I agree to maintain confidentiality of all non-public procurement information.

I agree

E. Declaration

I declare that the information provided above is true and complete. I understand that false declarations or failure to disclose conflicts may result in disciplinary action, administrative sanctions, removal from the procurement process, or referral under the PPCA.

Signature: _____

Date: _____

FORM B — BIDDER / SUPPLIER / CONTRACTOR CONFLICT OF INTEREST DECLARATION

(To be submitted with bid or proposal under the PPCA)

A. General Information

Name of Bidder / Company: _____
Name of Authorized Signatory: _____
Position: _____
Project Title / Reference: _____
Date: _____

B. Disclosure of Conflicts of Interest

Tick all applicable boxes and provide details.

1. Relationship with Public Officials

Yes No

Does the bidder, any director, shareholder, key staff, agent, or subcontractor have a personal or family relationship with any public official involved in this procurement?

If Yes, provide details:

2. Financial Interests or Joint Ventures

Yes No

Does any public official have a financial interest in the bidding firm, its affiliates, or proposed subcontractors?

If Yes, provide details:

3. Common Ownership or Control

Yes No

Is the bidder related by ownership, control, or management to another bidder in this procurement?

If Yes, provide details:

4. Prior Involvement in Preparation of Specifications

Yes No

Did the bidder, or any of its affiliates, participate in drafting the specifications, TOR, or requirements for this procurement?

If Yes, provide details:

5. Agents, Intermediaries, and Commissions

Yes No

Does the bidder use agents, intermediaries, or commission-based representatives for this procurement?

If Yes, provide details:

6. Other Conflicts

Yes No

Is there any other situation that may create an actual, potential, or perceived conflict of interest?

If Yes, provide details:

C. Confidentiality Commitment

The bidder agrees not to seek or obtain confidential information relating to evaluation or competing bids.

I agree.

D. Declaration

I declare that the information provided above is complete and true. I understand that failure to disclose conflicts may result in bid rejection, cancellation of award, or suspension/debarment under the PPCA.

Signature of Authorized Representative: _____

Date: _____

Annex: Professionalization of Public Procurement

1. Competency Requirements

- (a) Procurement officials shall possess the knowledge, skills and competencies required to carry out procurement activities in accordance with the Act and these Regulations.
- (b) The Commission shall issue a National Procurement Competency Framework specifying core competencies for each procurement role, including:
 - i. Procurement planning and market analysis;
 - ii. Preparation of bidding documents and use of standard templates;
 - iii. Bid evaluation, contract award, and record-keeping;
 - iv. Contract administration and performance monitoring;
 - v. Integrity, ethics, and conflict-of-interest management; and
 - vi. Use of the electronic procurement system.

2. Certification and Accreditation

- (a) The Commission shall establish a Procurement Professional Certification Scheme consisting of progressive certification levels.
- (b) Procurement officials shall obtain certification within the timelines set by the Commission.
- (c) The Commission may recognize equivalent international or regional procurement qualifications for purposes of certification.

3. Minimum Qualifications

- (b) The Commission shall define minimum professional and academic qualifications for key procurement positions.
- (c) A Procuring Entity shall not appoint a person without the prescribed qualifications to serve as Procurement Director or Procurement Officer unless approved by the Commission on transitional or exceptional grounds.

4. Certification and Accreditation

- (a) The Commission shall establish a Procurement Professional Certification Scheme consisting of progressive certification levels.
- (b) The Commission may recognize a national or international organization for the purpose of training and certification of persons intending to or practicing procurement.
- (c) The Commission shall recognize national professional associations for the purpose of training, certification or licensing of procurement practitioners.
- (d) Procurement officials shall obtain certification within the timelines set by the Commission.
- (e) The Commission may recognize equivalent international or regional procurement qualifications for purposes of certification.

5. Continuous Professional Development (CPD)

- (a) All procurement officials shall undertake annual CPD training, including ethics, integrity, and updates to the Act, Regulations, and guidelines.
- (b) The Commission shall issue CPD requirements and maintain records of compliance.

(c) Procuring Entities shall include CPD obligations in the performance assessments of procurement officials.

6. Ethical Conduct and Conflict of Interest

(a) Procurement officials shall:

- i. act with impartiality, independence, and professionalism;
- ii. avoid conflicts of interest and make disclosures in accordance with Part VIII and applicable forms;
- iii. maintain confidentiality of procurement information;
- iv. comply with all integrity requirements issued by the Commission.

(b) Breaches of ethical obligations shall constitute misconduct and may result in removal from procurement functions, disciplinary action, or referral to investigative authorities.

7. Registration of Procurement Officers

(a) The Commission shall maintain a Register of Procurement Officials including their qualifications, certification status, and CPD records.

(b) Procuring Entities shall notify the Commission of any appointment, reassignment, or removal of procurement personnel within ten (10) working days.

8. Training and Capacity-Building

(a) The Commission shall deliver or accredit training programs to support procurement professionalization.

(b) Training may be delivered by approved public institutions, universities, regional bodies, or recognized development partners.

(c) Procuring Entities shall budget annually for procurement training and certification.

9. Compliance and Monitoring

(a) The Commission shall monitor compliance with this Annex through audits, assessments, and the electronic procurement system.

(b) Failure of a Procuring Entity to staff qualified procurement personnel may result in:

- i. directives issued by the Commission;
- ii. mandatory training or mentoring;
- iii. temporary assumption of procurement functions by a Ministry, Agency, or Commission designated by the Commission.

(c) The Commission may recognize a national professional body or association of procurement practitioners for the purpose of supporting the development, professionalism, and ethical conduct of procurement officials.

(d) A recognized professional body shall, in accordance with guidelines issued by the Commission—

- (a) promote professional standards and codes of conduct for procurement practitioners;
- (b) support certification, accreditation and continuous professional development requirements established under these Regulations;
- (c) maintain a register of its members; and

- (d) collaborate with the Commission in strengthening integrity and capacity within the procurement function.
- (e) Recognition of a professional body shall not diminish or replace the statutory powers of the Commission under the Act.

10. Transitional Arrangements

- (a) Existing procurement officials shall obtain required certification within the transition period set by the Omission.
- (b) Training completed under prior regulations may be recognized if aligned with the competency framework Guidelines.
- (c) The Commission may issue additional guidelines to support implementation of this Annex, including competency standards, certification requirements, training programs, and templates for performance assessment of procurement officials.

Annex: Enforcement, Sanctions, Suspension and Blacklisting

1. Purpose and Scope

- (1) This Part establishes enforcement procedures for administrative sanctions, fines, suspension, and blacklisting pursuant to Sections 143–148 of the amended Act.
- (2) This Part applies to Procuring and Concession Entities, their officials, bidders, suppliers, contractors, consultants, concessionaires, and any person participating in procurement under the Act.

2. Grounds for Sanctions

- (1) Grounds for sanctions shall include the acts listed in Sections 143(1) and 144(1) of the amended Act, including:
 - (a) fraudulent, corrupt, collusive or coercive practices;
 - (b) misrepresentation or submission of false or forged documents;
 - (c) obstruction of investigations or interference with CARP in violation of Section 129;
 - (d) breach of contractual obligations or persistent underperformance;
 - (e) failure to comply with directives or requests for information issued by the Commission.

3. Sanctions

- (1) Sanctions imposed under this Part and Sections 144–148 of the Act may include:
 - (a) written warning;
 - (b) corrective action order;
 - (c) administrative fine imposed under Section 144(3);
 - (d) suspension under Section 144(4);
 - (e) blacklisting (debarment) under Section 144(5);
 - (f) referral for prosecution or further investigation under Section 147.

4. Administrative Fines

- (1) Administrative fines shall be proportionate to the gravity of the violation and may be imposed up to the limits established in Section 144(3).
- (2) Non-payment of an administrative fine within the prescribed period shall automatically result in suspension until payment is made.

5. Blacklisting Procedures

- (1) Where grounds exist under Section 144(5), the Commission shall issue a Notice of Intended Debarment to the affected party.
- (2) The notice shall:
 - (a) state the alleged violation and supporting evidence;
 - (b) provide the right to respond in accordance with the due-process guarantees in Section 129;
 - (c) indicate the proposed period of debarment.
- (3) A final decision to blacklist shall be reasoned, signed, and published pursuant to Section 40 of the Act.

6. Suspension Pending Investigation

- (1) The Commission may suspend a bidder, supplier, contractor, or consultant under Section 144(4) where necessary to protect the integrity of the procurement process.

(2) Suspension shall not exceed six months unless extended due to an ongoing investigation.

7. Sanctions Against Public Officials

(1) Where a public official violates the Act or these Regulations, the Commission may:

- (a) order removal from procurement functions under Section 20;
- (b) refer the matter for disciplinary action to the Civil Service Agency or relevant authority;
- (c) refer suspected corruption to the LACC or financial irregularities to the IAA or GAC under Section 148.

8. Due Process

(1) Before imposing sanctions, the Commission shall:

- (a) provide written notice of the alleged violation consistent with Section 129;
- (b) disclose evidence relied upon;
- (c) provide adequate opportunity for written or oral response;
- (d) issue a reasoned written decision.

(2) Decisions shall be published in accordance with Section 40 of the Act.

9. Register of Sanctioned Persons

(1) The Commission shall maintain a National Register of Sanctioned and Blacklisted Persons pursuant to Section 144(6).

(2) Procuring Entities shall consult the Register prior to contract award.

10. Appeals

(1) Sanctioned parties may appeal to the Complaints, Appeals and Review Panel (CARP) within the time limits established under Section 129.

(2) Filing an appeal does not stay enforcement unless so ordered by CARP or the Commission.

11. Reinstatement

(1) A blacklisted person may request reinstatement after expiry of the sanction period or upon fulfilment of corrective measures set by the Commission.

(2) The Commission may require proof of remedial action, strengthened internal controls, or other corrective measures before reinstatement

Schedule A - Application of set-asides

(insert thresholds/ceilings applicable to set asides under Regulation 21A)