



REPUBLIC OF LIBERIA

PUBLIC PROCUREMENT & CONCESSIONS COMMISSION

EXECUTIVE MANSION GROUNDS, CAPITOL HILL, MONROVIA, LIBERIA

WEBSITE: www.ppcc.gov.lr EMAIL: info@ppcc.gov.lr PHONE SHORT CODE: 4357 Executive Mansion Grounds, Capitol Hill, Monrovia, Liberia

PPCC/RL/CEO/0431/25'



March 27, 2025

Dr. Emmanuel K. Urey Yarpkawolo
EXECUTIVE DIRECTOR
Environmental Protection Agency
Monrovia, Liberia

Dear Dr. Yarpkawolo:

Subj: **APPROVAL OF ENHANCING THE RESILIENCE OF VULNERABLE COASTAL COMMUNITIES IN SINOE COUNTY SPECIAL PROJECT PROCUREMENT PLAN FOR FISCAL YEAR 2025**

We present our compliments and wish to acknowledge receipt of your communication dated March 3, 2025, which sought the approval of the Commission Environmental Protection Agency (EPA) Enhancing the Resilience of Vulnerable Coastal Communities in Sinoe County Special Project SBA and Consultancy Procurement Plan for 2025.

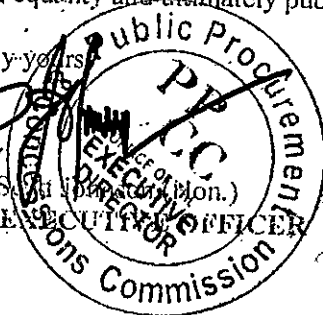
Following thorough review, the Commission hereby approves the Environmental Protection Agency (EPA) Enhancing the Resilience of Vulnerable Coastal Communities in Sinoe County Special Project SBA and Consultancy Procurement Plan for fiscal year 2025 in accordance with *Section 40 (3)* of the PPCA, 2010, and informs Environmental Protection Agency that the Special Project SBA and Consultancy procurement plan will be duly forwarded to the Ministry of Finance and Development Planning (MFDP), and that the MFDP will process allotments in keeping with the approved procurement plan. The Commission counsels that you observe *Section 40 (5) of the PPCA, 2010, which states "each Procuring Entity, shall, on a quarterly basis and whenever it becomes necessary, review and update its procurement plans and notify the Commission in writing and the Minister of Finance of any material changes in its plan. However, an updated procurement plan shall accompany said notice to the Commission."*

Please note that an approval of a method on the procurement plan is deemed as the Commission's full approval and as such, a Procuring Entity will not be required to again request the use of said approved method.

The Public Procurement and Concessions Commission admonishes and deems it a priority that you remain primarily in compliance with the PPCA, 2010, as we jointly aspire to achieve transparency, accountability, fairness, equality and ultimately public confidence in our procurement and concessions processes.

Sincerely yours,

Bodger S. S. (Mon.)
CHIEF EXECUTIVE OFFICER





Office of the Executive Director

REPUBLIC OF LIBERIA ENVIRONMENTAL PROTECTION AGENCY

P.O. Box 4024
Bright Building 302-A Old CID Road, Mamba Point
1000 Monrovia, 10 Liberia
Cell #: +231888608224/ +231777596220
Email: info@epa.gov.lr/ www.epa.gov.lr



March 3, 2025

ED/EPA-01/0610/25/RL

Hon. Bodger Scott Johnson
CHIEF EXECUTIVE OFFICER
Public Procurement & Concession Commission
Executive Mansion Ground
Capitol Hill
Monrovia, Liberia

Dear Hon. Johnson:

I present my compliments and wish to submit to your office the Procurement Plan for the Sinoe Project for Fiscal Year 2025. The Sinoe Project is under the Environmental Protection Agency and sponsored by the Global Environmental Facility (GEF) and the listing of the Procurement Committee and Unit members. It is being implemented by the Environmental Protection Agency and the Ministry of Mine & Energy.

Procurement Committee members:

1. Dr. Emmanuel K. Urey Yarkpawolo/ Executive Director/CEO ----- Chairman
2. Mr. Emmanuel Vaye/Assistant Minister of Planning, Research & Dev.---- Co-Chairman
3. Salimatu Lamin-Gilayeneh/Energy & Environment Coordinator ---- Member
4. Pescee T. Doe/Assistant Manager/Procurement-EPA -----Member
5. J. Komoty Gee Zean/Finance Officer -----member
6. Maldona K. Karway/ Procurement Officer /Sinoe Project ---Secretary (Non-Member)

In addition to the list of members of the EPA's Procurement Committee, I also submit to you members of the Procurement Unit.

Procurement Unit Members:

- | | |
|----------------------|-----------------------------------|
| 1. Pescee T. Doe | Asst. Manager/ Procurement-EPA |
| 2. Maldona K. Karway | Procurement Officer-Sinoe Project |

Please accept the assurance of my highest esteem and consideration as we strive for environmental sustainability for now and successive generations.

Kind regards


Dr. Emmanuel K. Urey Yarkpawolo
EXECUTIVE DIRECTOR/CEO

Received
Theophilus S.B. Kallie
March 4, 2025
Time: 2:28pm

ENVIRONMENTAL PROTECTION AGENCY OF LIBERIA
Enhancing the Resilience of Vulnerable Coastal Communities in Sinoe County in Liberia
ANNUAL PROCUREMENT PLAN (SBA)
Source of funding: GEF/UNDP
FISCAL YEAR (January 1, 2025 – December 31, 2025)

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
BASIC DATA								IMPLEMENTATION DATES											
	Item NO.	Package number (Code)	Contract Package	Business Reg. Code	Qty.	Estimated Cost (USD)	Procure Method	Technical specs./Boo/ Drawings	Prepare Bid Doc.	PC Approval Bid Doc/Tech Specs	Bid Invitation & Release of Bid Doc.	Bid Subm. public Opening	Subm. of Bid Evaluation Report	PC Approval – Bid Evaluation Report	Contract Award & Signature	Advance payment (Mobilization)	Delivery Inspection (substantial Completion)	Accept. & Final Payment	Remarks
Planned	1	IFB NO.EPA/ ERVCCS/NC B/001/25	Stationery	G 4761	Assorted	24,000.00	NCB	02/28/25	03/24/25	03/28/25	04/04/25	04/17/25	04/29/25	05/09/25	05/26/25	06/20/25	07/02/25	12/30/25	
Update																			
Actual																			
Planned	2	IFB NO.EPA/ ERVCCS/NC B/002/25	Event Catering	I 5621	3 firms	128,200.00	NCB	02/28/25	03/07/25	03/19/25	03/28/25	04/10/25	04/18/25	04/29/25	05/08/25	05/16/25	05/27/24	12/30/25	
Updated																			
Actual																			
Planned	3	IFB NO.EPA/ ERVCCS/NC B/003/25	Hall Rental	L 6810	3 firms	25,000.00	NCB	02/28/25	03/07/25	03/19/25	03/28/25	04/10/25	04/18/25	04/29/25	05/08/25	05/16/25	05/27/24	12/30/25	
Update																			
Actual																			
Planned	4	IFB NO.EPA/ ERVCCS/RF Q/001/25	Printing & Binding	L 6810	Assorted	8,000.00	RFQ	02/28/25	03/07/25	03/19/25	03/28/25	04/10/25	04/18/25	04/29/25	05/08/25	05/16/25	05/27/24	12/30/25	
Update																			
Actual																			
Planned	5	IFB NO.EPA/ ERVCCS/RB/ 001/25	Vehicle Rental & Lease	H 4922	3 firms	25,900.00	RB	02/28/25	03/24/25	03/28/25	04/04/25	04/17/25	04/29/25	05/09/25	05/26/25	06/20/25	07/02/25	12/30/25	
Update																			
Actual																			
Sub -Total						211,100.00													

Prepared by:


Maldona K. Karway
Procurement Officer

Approved:


Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

27 MAR 2025

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
		BASIC DATA						IMPLEMENTATION DATES												
	Item NO.	Package number (Code)	Contract Package	Business Reg. Code	Qty.	Estimated Cost (USD)	Procure Method	Technical specs./Boo/ Drawings	Prepare Bid Doc.	PC Approval Bid Doc/Tech Specs	Bid Invitation & Release of Bid Doc.	Bid Subm. public Opening	Subm. of Bid Evaluation Report	PC Approval – Bid Evaluation Report	Contract Award & Signature	Advance payment (Mobilization)	Delivery Inspection (substantial Completion)	Accept. & Final Payment	Remarks	
Planned	6	IFB NO.EPA/ ERVCCS/ NCB/004/25	Air Tickets	N 7911	1 firm	16,000.00	NCB	02/28/25	03/24/25	03/28/25	04/04/25	04/17/25	04/29/25	05/09/25	05/26/25	06/20/25	07/02/25	12/30/25		
Update																				
Actual																				
Planned	7	IFB NO.EPA/ ERVCCS/R B/002/25	Petroleum Product	G 4661	11,896.55 gallons	51,750.00	RB	02/27/25	03/25/25	03/28/25	04/04/25	04/17/25	04/29/25	05/09/25	05/26/25	06/20/25	07/02/25	12/30/25		
Updated																				
Actual																				
Planned	8	IFB NO.EPA/ ERVCCS/ NCB/005/25	Synoptic weather stations	G 4661	1 firm	100,000.00	NCB	03/10/25	03/24/25	04/2/25	04/07/25	05/21/25	05/30/25	06/11/25	06/23/25	07/28/25	08/19/25	12/30/25		
Updated																				
Actual																				
Planned	9	IFB NO.EPA/ ERVCCS/ NCB/006/25	Automatic rainfall stations	G4661	1 Firm	150,000.00	NCB	03/10/25	03/24/25	04/2/25	04/07/25	05/21/25	05/30/25	06/11/25	06/23/25	07/28/25	08/19/25	12/30/25		
Updated																				
Actual																				
			SUB-TOTAL:			317,750.00														

Prepared by:

Maldona K. Karway
Procurement Officer

Approved:

Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

27 MAR 2025

Planned	10	IFB NO.EPA/ ERVCCS/ NCB/007/2 5	Equipment rental & Maintenance	G 4661	1 firm	511,000.00	NCB	03/10/25	03/24/25	04/2/25	04/07/25	05/21/25	05/30/25	06/11/25	06/23/25	07/28/2 5	08/19/25	12/30/25	
Updated																			
Actual																			
Planned	11	IFB NO.EPA/ ERVCCS/ NCB/008/2 5	Material & Goods	G 4661	Assorted	112,825.00	NCB	03/10/25	03/24/25	04/2/25	04/07/25	05/21/25	05/30/25	06/11/25	06/23/25	07/28/2 5	08/19/25	12/30/25	
Updated																			
Actual																			
Planned	12	IFB NO.EPA/ ERVCCS/R FQ/002/25	Scratch Card	N 7911	200	1,000.00	RFQ	03/07/25	03/19/25	03/28/25	04/10/25	04/18/25	04/29/25	05/08/25	05/16/2 5	05/27/2 5	12/30/25	03/07/25	
Updated																			
Actual																			
Planned	13	IFB NO.EPA/ ERVCCS/ NCB/009/2 4	Excavation of mini quarry	G4661	1 firm	120,000.00	NCB	03/10/25	03/24/25	04/2/25	04/07/25	05/21/25	05/30/25	06/11/25	06/23/25	07/28/2 5	08/19/25	12/30/25	
Update																			
Actual																			
Planned	14	IFB NO.EPA/E RVCCS/R FQ/003/25	Office Supplies	G4761	Assorted	2,000.00	RFQ	03/07/25	03/19/25	03/28/25	04/10/25	04/18/25	04/29/25	05/08/25	05/16/2 5	05/27/2 5	12/30/25	03/07/25	
Updated																			
Actual																			
Planned	15	IFB NO.EPA/E RVCCS/R FQ/004/25	Communication & audit visual Equipment	J6190	Assorted	2,000.00	RFQ	03/07/25	03/19/25	03/28/25	04/10/25	04/18/25	04/29/25	05/08/25	05/16/2 5	05/27/2 5	12/30/25	03/07/25	
Updated																			
Actual																			
			Sub -Total			728,825.00													
			Grand -Total			1,257,675.00													

Prepared by:

Maldona K. Karway
Procurement Officer

Approved:

Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

27 MAR 2025

ENVIRONMENTAL PROTECTION AGENCY OF LIBERIA
Enhancing the Resilience of Vulnerable Coastal Communities in Sinoe County
SBA-Procurement Plan Explanatory Notes
Fiscal Year: 2025

<i>Item No.</i>	<i>Contract Package Code</i>	<i>Contract Package</i>	<i>Content of Contract Package</i>
1	IFB NO.EPA/ ERVCCS/NCB/001/25	Stationery	<p>This contract package comes from different budget lines for various meetings, training, and workshops/conferences and is intended to procure the following items:</p> <ol style="list-style-type: none"> 1. A4 sheet 2. White Board 3. Posters 4. Makers 5. Note pads 6. Pens 7. Cartridges 8. Name tag <p>This budget line value is Two Hundred & One Thousand Two Hundred United States Dollars (\$201,200.00) and is drawn from different activities called Training/conference. Twenty-four thousand United States Dollars (\$24,000) goes towards stationery.</p>
2	IFB NO.EPA/ ERVCCS/NCB/002/25	Event Catering	<p>This contract package intended to hire a contractor for catering services for several workshops, meetings, and trainings at different Counties locations and at different times.</p> <p>This budget line value is Two Hundred & One Thousand Two Hundred United States Dollars (\$201,200.00) and is drawn from different activities called Training/conferences or workshops. One Hundred Twenty-Eight Thousand Two Hundred United States Dollars (\$128,200.00) of this amount goes towards Event catering.</p>
3	IFB NO.EPA/ ERVCCS/NCB/003/25	Hall Rental	<p>This contract package is intended for payment of all halls for several meetings, workshops, and pieces of training at different locations under the Enhancing the Resilience of Vulnerable Coastal Communities in Sinoe County, Liberia, Project.</p> <p>This budget line value is Two Hundred & One Thousand Two Hundred United States Dollars (\$201,200.00) and is drawn from different activities called Training/conferences or workshops. Twenty-five thousand United States Dollars (\$25,000) of this amount goes towards Hall Rental.</p>
4	IFB NO.EPA/ ERVCCS/RFQ/001/25	Printing & Binding	<p>This contract package is intended for payment of all printing & binding for several meetings, workshops, and pieces of training at different locations under the Enhancing the Resilience of Vulnerable Coastal Communities in Sinoe County, Liberia Project.</p> <p>This budget line value is Two Hundred & One Thousand Two Hundred United States Dollars (\$201,200.00) and is drawn from different activities called Training/conference. Eight Thousand United States Dollars (\$8,000) of this amount goes towards printing & binding.</p>
5	IFB NO.EPA/ ERVCCS/RB/001/25	Vehicle Rental & Lease	<p>This contract package is intended for payment of vehicle Rental for the transportation of project staff and materials associated with the conduct of the training/conference at different locations in different coastal counties In Liberia.</p> <p>This budget line value is Two Hundred & One Thousand Two Hundred United States Dollars (\$201,200.00) and is drawn from different activities called Training/conferences or workshops. Sixteen Thousand United States Dollars (\$16,000) of this amount goes towards vehicle Rental & Lease for the activities conference/Training or Workshop. Nine-thousand, Nine Hundred of the (\$25,900) is drawn from a activities called car hire/ Air Ticket for Domestic Travel, and is intended to be used for domestics travel.</p>
6	IFB NO.EPA/ ERVCCS/NCB/004/25	Air Tickets	<p>This contract package is derived from all Activities associated with the Ticket and is intended to purchase air tickets for international consultants. This is from separate budget lines and the estimated cost for this contract package is \$16,000.00 (Sixteen Thousand United States Dollars). Five Thousand United States Dollars of the (\$16,000.00) is drawn from an activity called Car hire/Air Ticket for Domestic travel.</p> <p>This separate budget lines Sixteen Thousand United States Dollars (\$16,000.00) is drawn from different activities.</p>
7	IFB NO.EPA/ ERVCCS/RB/002/25	Petroleum Products (diesel and gasoline)	<p>This contract package is drawn from Activity 3.2.2.5: intended to hire a firm to supply petroleum product: Cost of fuel for rock transport from the mini-quarry to the sites in Greenville. estimated as USD12 for a round trip.</p>

			Four-Thousand Nine Hundred Forty-Seven Point Forty-One (10,350) gallons of diesel @ 5.00 per gallon. The estimated cost for this contract package is \$51,750.00 (Fifty-One Thousand Seven Hundred Fifty United States Dollars) .
8	IFB NO.EPA/ ERVCCS/NCB/005/25	Synoptic weather stations	This contract package is derived from Activity 2.1.1 (Activity 2.1.2) and intended to procure Synoptic weather stations based on the identified needs. Activity 2.1.1 (Activity 2.1.2).
9	IFB NO.EPA/ ERVCCS/NCB/006/25	Automatic rainfall stations	This contract package is derived from Activity 2.1.2.2: and is intended to procure Automatic rainfall stations, based on needs identified in Activity 2.1.1 (Activity 2.1.2).
10	IFB NO.EPA/ ERVCCS/NCB/007/25	Equipment rental & Maintenance	This contract package is derived from Activity 3.2.2.4. It is intended to hire a firm to supply construction equipment rental and maintenance for the transport of rocks from the mini-quarry, and project-related equipment maintenance. The estimated cost for this contract package is \$511,000.00 (Five Hundred & Thirteen Thousand United States Dollars) . This includes 4 steel-bodied trucks (USD500 per day each), 2 excavators (USD800 per day each), and one front-end loader (USD600 per day) for 365 days spread over three (3) years
11	IFB NO.EPA/ ERVCCS/NCB/008/25		This contract package is derived from Activity 3.2.2.3 and is intended to hire a firm to supply Thick woven needle-punched geotextile and PPE for the construction of revetment in Greenville. The estimated cost for this contract package is \$112,825.00 (One Hundred & Twelve Thousand Eight Hundred Twenty-Five United States Dollars) , per year over three (3) years.
12	IFB NO.EPA/ ERVCCS/RFQ/002/25	Scratch Card	This contract package is intended to hire a firm to supply scratch cards for the project management unit (PMU) The estimated cost for this contract package is \$1,000.00 (One Thousand United States Dollars) , the quantity to be procured is 200@\$5
13	IFB NO.EPA/ ERVCCS/NCB/009/24	Excavation of mini quarry for supply of rocks.	This contract package is intended to hire a for the excavation of mini quarry. The estimated cost is (\$100,000.00 One Hundred Thousand United States dollars) , and it came from Activity 3.2.2.2, for two (2) years
14	IFB NO.EPA/ERVCCS/RFQ/003/25	Offices Supplies	This contract package is intended to procure office supplies for the project management unit. The estimated cost is (\$2,000).
15	IFB NO.EPA/ERVCCS/RFQ/004/25	Communication & audit visual Equipment	This contract package is intended for the procurement of communication & audit visual equipment. The estimated cost for this activity is (\$2,000).

Prepared by:


Maldona K. Karway
Procurement Officer

Approved:


Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:


27 MAR 2025



12	REOI NO.EPA/ERVCCS/LCS/012/25	Contractual services to undertake a needs assessment for the business training curriculum	This contract package is drawn from Activity 4.1.1.2: Contractual services to undertake a needs assessment for the business training curriculum (Activity 4.1.1)
13	REOI NO.EPA/ERVCCS/LCS/013/25	International consultant to develop business training programme & present business training during ToT programme	This contract package is drawn from Activity 4.1.2.1 : International consultant to develop business training programme and Activity 4.1.3.1 : International consultant to present business training during ToT programme. Activity 4.1.2 merge with Activity 4.1.3
14	REOI NO.EPA/ERVCCS/LCS/014/25	National consultant to develop business training programme & present business training during ToT programme	This contract package is drawn from Activity 4.1.2.2 : National consultant to assist in developing a business training programme and Activity 4.1.3.2 : National consultant to assist in presenting the business training during the ToT programme. Activity 4.1.2 merge with Activity 4.1.3
15	REOI NO.EPA/ERVCCS/LCS/015/25	International livelihood and value chain specialist to lead the development of standards and codes of conduct for the selected livelihood options	This contract package is drawn from Activity 4.2.3.1 : International livelihood and value chain specialist to lead the development of standards and codes of conduct for the selected livelihood options (Activity 4.2.3).
16	REOI NO.EPA/ERVCCS/LCS/016/25	National livelihood and value chain expert to assist with the development of standards and codes of conduct	This contract package is drawn from Activity 4.2.3.2 : National livelihood and value chain expert to assist with the development of standards and codes of conduct.
17	REOI NO.EPA/ERVCCS/LCS/017/25	partners with experience to assist with the development of standards and codes of conduct	This contract package is drawn from Activity 4.2.3.3 : Project partners with experience in the livelihood activities to assist with the development of standards and codes of conduct recommendations during the validation workshop of Activity 3.1.3 Rollover from 2023
18	REOI NO.EPA/ERVCCS/LCS/018/25	International inclusive finance specialist to assist in designing training on climate risk management financing for representatives of financial institutions	This contract package is drawn from Activity 4.3.1.1: International inclusive finance specialist to assist in designing training on climate risk management financing for representatives of financial institutions (Activity 4.3.1).
19	REOI NO.EPA/ERVCCS/LCS/019/25	Contractual service to deliver training on climate risk management inclusive finance	This contract package is drawn from Activity 4.3.1.2: Contractual service to deliver training on climate risk management inclusive finance.
20	REOI NO.EPA/ERVCCS/LCS/020/25	Contractual services to assist in the designing of guidelines and to implement these in coordination with financial institutions and communities	This contract package is drawn from Activity 4.3.2: Contractual services to assist in the designing of guidelines and to implement these in coordination with financial institutions and communities.
21	REOI NO.EPA/ERVCCS/LCS/021/25	National inclusive finance specialist to undertake market studies on the target communities	This contract package is drawn from Activity 4.3.3: National inclusive finance specialist to undertake market studies on the target communities.
22	REOI NO.EPA/ERVCCS/LCS/022/25	Implementing partner institutions to assist in the development of climate-responsive financial products	This contract package is drawn from Activity 4.3.4: Implementing partner institutions to assist in the development of climate-responsive financial products.
23	REOI NO.EPA/ERVCCS/LCS/023/25	Contractual Services-Companies (Audit)	This contract package is intended for a contractual service company to conduct an audit during the project implementation.

Prepared by:

Maldona K. Karway/Procurement Officer

Approved:

Dr. Emmanuel K. Urey Yarkpawolo/Chairperson

Date:

23/03/25

27 MAR 2025

ENVIRONMENTAL PROTECTION AGENCY OF LIBERIA
ENHANCING THE RESILIENCE OF VULNERABLE COASTAL COMMUNITIES IN SINOE COUNTY
SPECIAL PROJECT CONSULTANCY PROCUREMENT PLAN
SOURCE OF FUNDING: GEF/UNDP
FISCAL YEAR: (JANUARY 1, 2025-DECEMBER 31,2025)

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
ITEM NO.	BASIC DATA						IMPLEMENTATION DATES													
	PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRM S/PERSONS	ESTIMATED COST 90(USD)	SELECTION METHOD	Business Activity Code	REQUEST FOR EXPRESSION OF INTEREST, if applicable					REQUEST FOR PROPOSALS AND APPROVAL OF AWARD							COMPLETION (FINAL REPORT) AND PAYMENT	
							PREP. OF TOR & PC APPROVAL	PUBLICATION OF REOI	REOI CLOSING/ OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORT LIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL-COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING		
PLANNE D	1	REOI NO.EPA/ ERVCCS/ QCBS/00 1/25	Development planners in relevant sectors to draft changes to plans and budgeting processes	1persons	25,000.00	LCS	M7020	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNE D	2	REOI NO.EPA/ ERVCCS/ QCBS/00 2/25	Development of CRPs by decision-makers in relevant sectors	1person	30,500.00	LCS-	M7020	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
SUN- TOTAL					55,500.00															

Prepared by:

Maldona K. Karway
Procurement Officer

Approved:

Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

03/03/25

27 MAR 2025

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
	ITEM NO.	BASIC DATA						IMPLEMENTATION DATES												
		PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRM S/PERSONS	ESTIMATED COST 90(USD)	SELECTION METHOD	Business Activity Code	PREP. OF TOR & PC APPROVAL	REQUEST FOR EXPRESSION OF INTEREST, if applicable				REQUEST FOR PROPOSALS AND APPROVAL OF AWARD							COMPLETION (FINAL REPORT) AND PAYMENT
									PUBLICATION OF REOI	REOI CLOSING/ OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORTLIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL-COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING	
PLANNED	3	REOI NO.EPA/ERVCCS/QCBS/003/25	National gender expert to assist in developing gender action plans for each County Resilience Plan	1 person	9,000.00	LCS	M7020	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNED	4	REOI NO.EPA/ERVCCS/QCBS/004/25	national climate risk and SRDM specialist to assist in the development of knowledge products to be used by focal points and working groups	1 person	6,000.00	LCS	M7020	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
SUN- TOTAL					15,000.00															

Prepared by:

Maldona K. Karway
Procurement Officer

Approved:

Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

03/03/25

27 MAR 2025

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
	ITEM NO.	BASIC DATA						IMPLEMENTATION DATES												
								REQUEST FOR EXPRESSION OF INTEREST, if applicable					REQUEST FOR PROPOSALS AND APPROVAL OF AWARD							
		PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRMS/PERSONS	ESTIMATED COST 90(USD)	SELECTION METHOD	Business Activity Code	PREP. OF TOR & PC APPROVAL	PUBLICATION OF REOI	REOI CLOSING/OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORT LIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL-COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING	
PLANNED	5	REOI NO.EPA/ERVCCS/QCBS/005/25	International climate change and ICZM expert to develop and deliver training for working groups and focal points	1 person	21,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNED	6	REOI NO.EPA/ERVCCS/QBS/001/25	Company to design campaign and knowledge products in the first year and update annually	1 Firm	40,000.00	LCS	M7490	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNED	7	REOI NO.EPA/ERVCCS/QCBS/006/25	national coastal adaptation specialist to design and deliver training workshops on CAP implementation.	1 person	12,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
SUB-TOTAL					73,000.00															

Prepared by:

Maldona K. Karway
Procurement Officer

Approved:

Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

03/03/25

27 MAR 2025

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
	ITEM NO.	BASIC DATA						IMPLEMENTATION DATES												
		PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRM S/PERSONS	ESTIMATED COST 90(USD)	SELECTION METHOD	Business Activity Code	REQUEST FOR EXPRESSION OF INTEREST, if applicable					REQUEST FOR PROPOSALS AND APPROVAL OF AWARD							COMPLETION (FINAL REPORT) AND PAYMENT
								PREP. OF TOR & PC APPROVAL	PUBLICATION OF REOI	REOI CLOSING/OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORT LIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL-COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING	
PLANNED	8	REOI NO.EPA/ERVCCS/QBS/002/25	Technical services of international conservation organisation to implement restoration in Sinoe target areas	1 Firm	60,000.00	LCS	M7490	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNED	9	REOI NO.EPA/ERVCCS/QCBS/007/25	International consultant to design and deliver training to participating communities on community-based monitoring systems	1 person	42,000.00	LCS	M7490	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
SUB-TOTAL					102,000.00															

Prepared by:

Maldona K. Karway
Procurement Officer

Approved:

Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

03/03/25

27 MAR 2025

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20		
	ITEM NO.	BASIC DATA						IMPLEMENTATION DATES													
		PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRM S/PERSONS	ESTIMATED COST 90(USD)	SELECTION METHOD	Business Activity Code	REQUEST FOR EXPRESSION OF INTEREST, if applicable						REQUEST FOR PROPOSALS AND APPROVAL OF AWARD							COMPLETION (FINAL REPORT) AND PAYMENT
								PREP. OF TOR & PC APPROVAL	PUBLICATION OF REOI	REOI CLOSING/ OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORT LIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL-COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING		
PLANNE D	10	REOI NO.EPA/ ERVCCS/ QBS/003/ 25	Engineering firm to provide quality control and oversight on the development of the revetment and groyne construction plan & ESMP	Firm	40,000.00	LCS	M7490	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25	
UPDATE																					
ACTUAL																					
PLANNE D	11	REOI NO.EPA/ ERVCCS QCBS/00 8/25	Gender expert to assist in analysing gender-related information as part of the needs assessment	1person	3,000.00	LCS	M7490	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25	
ACTUAL																					
PLANNE D	12	REOI NO.EPA/ ERVCCS/ QBS/004/ 25	Contractual services to undertake a needs assessment for the business training curriculum	Firm	12,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25	
UPDATE																					
ACTUAL																					
SUB- TOTAL					55,000.00																

Prepared by: 
Maldona K. Karway
Procurement Officer

Approved: 
Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date: 03/03/25

27 MAR 2025

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
	ITEM NO.	BASIC DATA						IMPLEMENTATION DATES												
								REQUEST FOR EXPRESSION OF INTEREST, if applicable					REQUEST FOR PROPOSALS AND APPROVAL OF AWARD							
		PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRM S/PERSONS	ESTIMATED COST 90(USD)	SELECTION METHOD	Business Activity Code	PREP. OF TOR & PC APPROVAL	PUBLICATION OF REOI	REOI CLOSING/ OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORT LIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL-COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING	COMPLETION (FINAL REPORT) AND PAYMENT
PLANNED	13	REOI NO.EPA/ERVCCS/QCBS/009/25	International consultant to develop business training programme & present business training during ToT programme	1 person	75,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNED	14	REOI NO.EPA/ERVCCS/QCBS/010/25	National consultant to develop business training programme & present business training during ToT programme	1 person	27,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
SUBTOTAL					102,000.00															

Prepared by:

Maldona K. Karway
Procurement Officer

Approved:


Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

03/03/25

27 MAR 2025

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	
ITEM NO.	BASIC DATA						IMPLEMENTATION DATES													
	PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRM S/PERSONS	ESTIMATED COST 90(USD)	SELECTION METHOD	Business Activity Code	REQUEST FOR EXPRESSION OF INTEREST, if applicable					REQUEST FOR PROPOSALS AND APPROVAL OF AWARD								COMPLETION (FINAL REPORT) AND PAYMENT
							PREP. OF TOR & PC APPROVAL	PUBLICATION OF REOI	REOI CLOSING/ OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORT LIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL- COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING		
PLANNE D	15	REOI NO.EPA/ ERVCCS/ QCBS/01 1/25	International livelihood and value chain specialist to lead the development of standards and codes of conduct for the selected livelihood options	1 person	28,000.00	LCS	L6820	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL PLANNED	16	REOI NO.EPA/ ERVCCS/ QCBS/01 2/25	National livelihood and value chain expert to assist with the development of standards and codes of conduct	1 person	6,000.00	LCS	M6910	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNED	17	REOI NO.EPA/ ERVCCS/ QCBS/01 3/25	partners with experience to assist with the development of standards and codes of conduct	1 person	6,000.00	LCS	M6910	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
SUB- TOTAL					40,000.00															



Prepared by:

Maldona K. Karway
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Approved:

Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

03/03/25

27 MAR 2025

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20		
	ITEM NO.	BASIC DATA						IMPLEMENTATION DATES													
		PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRM S/PERSONS	ESTIMATED COST 90(USD)	SELECTION METHOD	Business Activity Code	PREP. OF TOR & PC APPROVAL	REQUEST FOR EXPRESSION OF INTEREST, if applicable				REQUEST FOR PROPOSALS AND APPROVAL OF AWARD								COMPLETION (FINAL REPORT) AND PAYMENT
									PUBLICATION OF REOI	REOI CLOSING/ OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORT LIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL-COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING		
PLANNED	18	REOI NO.EPA/ERVCCS/QCBS/014/25	International inclusive finance specialist to assist in designing training on climate risk management financing for representatives of financial institutions	1 person	21,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25	
UPDATE																					
ACTUAL																					
PLANNED	19	REOI NO.EPA/ERVCCS/QBS/005/25	Contractual service to deliver training on climate risk management inclusive finance	1 person	9,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25	
UPDATE																					
ACTUAL																					
SUB- TOTAL					30,000.00																

Prepared by:

Maldona K. Karway
Procurement Officer

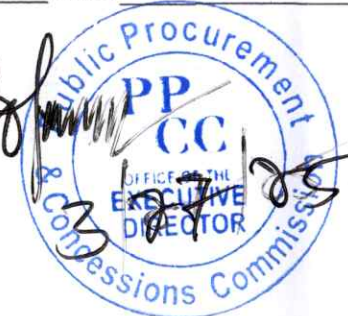
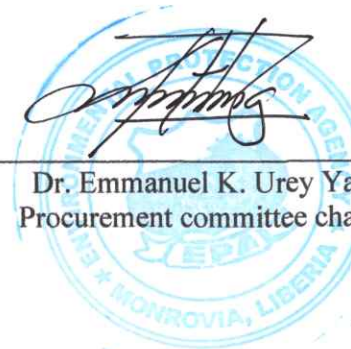
Approved:

Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson


Date:

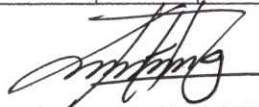
03/03/25

27 MAR 2025



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ITEM NO.	BASIC DATA							IMPLEMENTATION DATES												
	PACKAGE NUMBER (CODE)	CONTRACT PACKAGE	No. of FIRM S/PERSONS	ESTIMATED COST (USD)	SELECTION METHOD	Business Activity Code	REQUEST FOR EXPRESSION OF INTEREST, if applicable					REQUEST FOR PROPOSALS AND APPROVAL OF AWARD								
							PREP. OF TOR & PC APPROVAL	PUBLICATION OF REOI	REOI CLOSING/OPENING	SUBMISSION OF EVALUATION REPORT	PC APPROVAL-EVALUATION REPORT/SHORT LIST	PREPARATION & SUBMISSION OF RFP DOCUMENT	PC APPROVAL - FINAL TOR/RFP DOCUMENT	INVITATION OF PROPOSALS	PROPOSAL SUBMISSION & OPENING	SUBMISSION OF TECHNICAL & FINANCIAL EVALUATION REPORT	PC APPROVAL-COMBINED EVALUATION REPORT	CONTRACT AWARD & SIGNING	COMPLETION (FINAL REPORT) AND PAYMENT	
PLANNED	20	REOI NO.EPA/ERVCCS/QCBS/015/25	Contractual services to assist in the designing of guidelines and to implement these in coordination with financial institutions and communities	firm	12,000.00	LCS	M7490	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNED	21	REOI NO.EPA/ERVCCS/QBS/006/25	National inclusive finance specialist to undertake market studies on the target communities	1person	12,000	LCS	M7490	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
PLANNED	22	REOI NO.EPA/ERVCCS/LCS/001/25	Implementing partner institutions to assist in the development of climate-responsive financial products	Firm	13,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
SUB TOTAL:					37,000.00															

Prepared by: 
 Maldona K. Karway
 Procurement Officer

Approved: 
 Dr. Emmanuel K. Urey Yarkpawolo
 Procurement committee chairperson

Date: 03/03/25


27 MAR 2025




PLANNED	23	REOI NO.EPA/ ERVCCS/ LCS/002/ 25	Contractual Services- Companies (Audit)	Firm	4,000.00	LCS	P8449	03/04/25	03/17/25	04/17/25	05/07/25	05/28/25	06/26/25	07/16/25	08/04/25	08/22/25	09/15/25	09/25/25	10/31/25	12/30/25
UPDATE																				
ACTUAL																				
SUB- TOTAL:					4,000.00															
GRAND TOTAL:					513,500.00															

Prepared by:


Maldona K. Karway
Procurement Officer

Approved:


Dr. Emmanuel K. Urey Yarkpawolo
Procurement committee chairperson

Date:

03/03/25





27 MAR 2025

Procurement Plan Explanatory Note

NO.	PACKAGECODE	CONTRACT PACKAGE	DETAILED DESCRIPTION
1	REOI NO.EPA/ERVCCS/LCS/001/25	Development planners in relevant sectors to draft changes to plans and budgeting processes	This contract package is drawn from Activity 1.2.2.1: Hire Development planners in relevant sectors to draft changes to plans and budgeting processes.
2	REOI NO.EPA/ERVCCS/LCS/002/25	Development of CRPs by decision-makers in relevant sectors	This contract package is drawn from Activity 1.2.3.1 : Intended to hire contractual service company for Development of CRPs by decision-makers in relevant sectors (Activity 1.2.3)
3	REOI NO.EPA/ERVCCS/LCS/003/25	National gender expert to assist in developing gender action plans for each County Resilience Plan	This contract package is drawn from Activity 1.2.3.2 : Intended to hire National gender expert to assist in developing gender action plans for each County Resilience Plan; Activity 1.2.3)
4	REOI NO.EPA/ERVCCS/LCS/004/25	national climate risk and SRDM specialist to assist in the development of knowledge products to be used by focal points and working groups.	This contract package is drawn from Activity 1.3.2.1: Hire national climate risk and SRDM specialist to assist in the development of knowledge products to be used by focal points and working groups
5	REOI NO.EPA/ERVCCS/LCS/005/25	International climate change and ICZM expert to develop and deliver training for working groups and focal points	This contract package is drawn from Activity 1.3.3.1 : International climate change and ICZM expert to develop and deliver training for working groups and focal points, based on information generated from the ICZM plans, CAPs and feasibility study (Activity 1.3.3)
6	REOI NO.EPA/ERVCCS/LCS/006/25	Company to design campaign and knowledge products in the first year and update annually	This contract package is drawn from Activity 1.3.3.2 : Company to design campaign and knowledge products in the first year and update annually (30 days for the first year and 10 days for the remaining 3 years) Activity 1.3.3)
7	REOI NO.EPA/ERVCCS/LCS/007/25	national coastal adaptation specialist to design and deliver training workshops on CAP implementation.	This contract package is drawn from Activity 2.3.5.1 : Hire national coastal adaptation specialist to design and deliver training workshops on CAP implementation.
8	REOI NO.EPA/ERVCCS/LCS/008/25	Technical services of international conservation organization to implement restoration in Sinoe target areas	This contract package is drawn from Activity 3.2.1.1 : Technical services of international conservation organization to implement restoration in Sinoe target areas @ USD1,000 per ha for 60 ha. The cost includes growing of Indigenous seedlings and planting activities, as well as a 10% contingency cost (Activity 3.2.1)
9	REOI NO.EPA/ERVCCS/LCS/009/25	International consultant to design and deliver training to participating communities on community-based monitoring systems	This contract package is drawn from Activity 3.2.3.1 : International consultant to design and deliver training to participating communities on community-based monitoring systems
10	REOI NO.EPA/ERVCCS/LCS/010/25	Engineering firm to provide quality control and oversight on the development of the revetment and groyne construction plan & ESMP	This contract package is drawn from Activity 3.2.2.1 : Coastal Engineering firm to provide quality control and oversight on the development of the revetment and groyne construction plan, including an environmental and social management plan (ESMP).
11	REOI NO.EPA/ERVCCS/LCS/011/25	Gender expert to assist in analyzing gender-related information as part of the needs assessment	This contract package is drawn from Activity 4.1.1.1: Gender expert to assist in analyzing gender-related information as part of the needs assessment (Activity 4.1.1)

27 MAR 2025



[Handwritten signature]
3/27/25
EXECUTIVE DIRECTOR
& Concessions